# JOINT BUDGET COMMITTEE



## STAFF FIGURE SETTING FY 2018-19

# DEPARTMENT OF PERSONNEL OPERATING COMMON POLICIES

(State Agency Allocations for Administrative Law Judge Services, Workers' Compensation, Payment to Risk Management and Property Funds, Capitol Complex Leased Space, Vehicle Lease Payments, CORE Operations, and Statewide Indirect Cost Assessments)

JBC WORKING DOCUMENT - SUBJECT TO CHANGE
STAFF RECOMMENDATION DOES NOT REPRESENT COMMITTEE DECISION

Prepared By: Scott Philip Thompson, JBC Staff February 22, 2018

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#### HOW TO USE THIS DOCUMENT

The Operating Common Policies Change and Comparison Summary Table outlines program costs, fund balance reserve adjustment, and total allocation for each common policy; and provides a comparison to the prior year and to the Department request.

The Common Policy Recommendation Tables section functions as an executive summary of common policy recommendations. This section contains a table for each common policy outlining the staff recommended allocations to state agencies. This section includes a brief discussion of major changes from the prior year as well as differences from the request.

The Common Policy Build sections provide additional detail about build methodology, common policy program cost components, fund reserve adjustments, and state agency usage allocations for each common policy.

## COMMON POLICY RECOMMENDATION TABLES

## 1. ADMINISTRATIVE LAW JUDGE SERVICES

The following table summarize JBC staff recommendation for allocation of costs associated with the provision of services by administrative law judges:

Administrative Law Judge Services FY 2018-19 Recommended Allocation								
			FY 2018-19		FY 2018-19	R4	FY 2018-19	FY 2018-19
	FY 2016-17	FY 2018-19	Base	FY 2017-18	Base	Adjust.	Total	Total
DEPARTMENT	UTILIZATION	REQUEST	RECOMM.	Approp.	Adjust.	RECOMM.	Adjust.	Approp.
Agriculture	0.13%	\$7,137	\$7,046	\$4,963	\$2,083	\$8	\$2,091	\$7,054
Education	3.70%	210,726	\$208,046	252,579	(44,533)	\$240	(44,293)	208,286
Health Care Policy and Financing	10.47%	596,700	\$589,110	647,622	(58,512)	\$680	(57,831)	589,791
Higher Education	0.02%	1,296	\$1,280	7,982	(6,702)	\$1	(6,701)	1,281
Human Services	10.86%	618,993	\$611,120	652,018	(40,898)	\$706	(40,193)	611,825
Labor and Employment	64.44%	3,671,550	\$3,624,850	3,774,323	(149,473)	\$4,185	(145,288)	3,629,035
Law	0.10%	5,803	\$5,729	7,819	(2,090)	\$7	(2,083)	5,736
Natural Resource	0.01%	563	\$556	0	556	\$1	556	556
Personnel	0.05%	2,874	\$2,837	11,506	(8,669)	\$3	(8,665)	2,841
Public Health and Environment	0.77%	43,610	\$43,055	49,790	(6,735)	\$50	(6,685)	43,105
Regulatory Agencies	6.95%	395,778	\$390,744	242,917	147,827	\$451	148,278	391,195
Revenue	0.07%	4,207	\$4,153	11,303	(7,150)	\$5	(7,145)	4,158
State	2.41%	137,498	\$135,749	49,557	86,192	\$157	86,349	135,906
Transportation	0.01%	469	\$463	2,670	(2,207)	\$1	(2,206)	464
TOTAL	100.00%	\$5,697,204	\$5,624,740	\$5,715,049	(\$90,309)	\$6,494	(\$83,815)	\$5,631,234
Percentage Change					(1.6%)	0.1%	(1.5%)	

## 2. WORKERS' COMPENSATION

Workers' Co	OMPENSATION	FY 2018-19 R	ECOMMENDE	D ALLOCATION	
	FY 2017-18	Actuarial	FY 2018-19	FY 2018-19	FY 2018-19
DEPARTMENT	Approp.	ALLOCATION	REQUEST	RECOMMEND.	ADJUSTMENT
Agriculture	\$253,482	0.65%	\$252,522	\$252,521	(\$961)
Corrections	7,886,908	19.16%	7,417,013	7,416,989	(469,919)
Education	506,964	1.34%	519,397	519,395	12,432
Governor	481,616	1.16%	449,187	449,186	(32,430)
Health Care Policy and Financing	54,318	0.26%	98,914	98,914	44,596
Higher Education	3,345,961	9.69%	3,752,145	3,752,133	406,172
Human Services					
Cost Allocation Share	8,679,944	25.37%	9,821,893	9,821,861	
Prior Year WC Claim Payments	80,000		80,000	80,000	
Human Services subtotal	8,759,944		9,901,893	9,901,861	1,141,917
Judicial	1,383,287	4.73%	1,829,719	1,829,713	446,426
Labor and Employment	550,418	2.30%	892,168	892,165	341,747
Law	101,393	0.49%	189,683	189,682	88,290
Legislature	14,485	0.07%	27,153	27,153	12,668
Local Affairs	108,635	0.39%	152,057	152,057	43,421
Military and Veterans Affairs	101,393	0.40%	153,608	153,608	52,215
Natural Resources	1,383,287	4.02%	1,555,474	1,555,469	172,182
Personnel	228,134	0.89%	346,394	346,393	118,259
Public Health and Environment	626,462	1.50%	581,460	581,458	(45,004)
Public Safety	3,128,691	8.28%	3,204,044	3,204,034	75,343
Regulatory Agencies	105,014	0.50%	192,398	192,397	87,383
Revenue	1,053,760	2.80%	1,085,728	1,085,724	31,964
State	18,106	0.08%	32,195	32,195	14,089
Transportation	6,199,443	15.90%	6,154,790	6,154,770	(44,673)
Treasury	0	0.01%	1,939	1,939	1,939
Allocation Totals Percentage Change	\$36,291,700	100.0%	\$38,789,881	\$38,789,755	<b>\$2,498,055</b> 6.9%

## DIFFERENCES FROM PRIOR YEAR AND FROM THE REQUEST

Workers' Compensation increase 6.9 percent totaling \$2.5 million

The recommendation is \$126 lower than the request.

## 3. PAYMENT TO RISK MANAGEMENT AND PROPERTY FUNDS

	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19
DEPARTMENT	Approp.	REQUEST	RECOMMEND.	Adjustment
Agriculture	\$209,448	\$246,751	\$264,296	\$54,848
Corrections	5,020,275	5,081,945	5,433,845	413,570
Education	152,910	194,419	210,043	57,133
Governor	391,627	375,200	394,875	3,248
Health Care Policy and Financing	128,274	88,436	89,236	(39,038)
Higher Education	5,449,763	6,169,824	6,807,572	1,357,809
Human Services	2,521,021	2,577,769	2,785,155	264,134
Judicial	1,127,976	917,445	956,795	(171,181)
Labor and Employment	146,076	157,591	165,710	19,634
Law	255,055	194,237	195,452	(59,603)
Legislature	23,173	25,550	26,752	3,579
Local Affairs	59,569	58,702	61,535	1,966
Military and Veterans Affairs	174,791	247,843	273,499	98,708
Natural Resources	1,024,433	1,282,137	1,397,122	372,689
Personnel	887,149	1,346,493	1,496,333	609,184
Public Health and Environment	252,884	287,235	305,859	52,975
Public Safety	1,900,191	1,309,143	1,341,192	(558,999)
Regulatory Agencies	198,282	164,207	168,603	(29,679)
Revenue	336,022	274,732	284,368	(51,654)
State	120,855	106,871	108,497	(12,358)
Transportation	4,305,106	5,165,398	5,545,345	1,240,239
Treasury	4,221	3,753	3,792	(429)
Allocation Totals	\$24,689,101	\$26,275,681	\$28,315,876	\$3,626,775
Percentage change from prior year				14.7%

## DIFFERENCES FROM PRIOR YEAR AND FROM THE REQUEST

Payment to Risk Management and Property Funds increases \$3.6 million or 14.7 percent.

## 4. CAPITOL COMPLEX LEASED SPACE

The following table provides JBC staff recommendation for allocation of Capital Complex Leased Space.

CAPITOL COMPLEX LEASED SPACE RECOMMENDED ALLOCATION							
	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19			
DEPARTMENT	Approp.	REQUEST	RECOMMEND.	Adjustment			
Agriculture	\$0	\$0	\$0	\$0			
Correctional Industries	18,153	16,455	16,116	(2,037)			
Corrections	45,398	41,151	40,305	(5,093)			
Education	842,164	773,186	773,684	(68,480)			
Governor	396,157	363,710	363,944	(32,213)			
Governor - OIT	288,431	264,631	264,640	(23,791)			
Health Care Policy and Financing	666,217	611,650	612,044	(54,173)			
Human Services	1,791,099	1,644,398	1,645,456	(145,643)			
Labor and Employment	49,915	45,004	35,134	(14,781)			
Law	0	0	0	0			
Legislature	2,858,820	2,624,667	2,626,356	(232,464)			
Local Affairs	794,076	728,542	728,559	(65,518)			
Military Affairs	54,312	49,231	48,219	(6,093)			
Natural Resources	1,587,773	1,457,726	1,458,663	(129,109)			
Personnel	2,783,607	2,550,959	2,552,384	(231,223)			
Public Health	36,525	32,948	32,434	(4,091)			
Public Safety	2,028,890	1,864,153	1,862,173	(166,716)			
Regulatory Agencies	0	0	0	0			
Revenue	2,555,249	2,329,785	2,330,327	(224,922)			
Transportation	118,267	106,773	114,489	(3,778)			
Treasury	67,114	61,617	61,657	(5,457)			
Allocation Totals	\$16,982,168	\$15,566,586	\$15,566,584	(\$1,415,584)			
Percentage change from prior year				(8.3%)			

The following table outlines the common policy allocation and additional costs paid by the General Assembly.

GENERAL ASSEMBLY PAYMENTS TO THE DEPART	MENT OF
PERSONNEL FOR MAINTENANCE OF LEGISLATIV	E SPACE
Capitol Complex Leased Space Allocation	\$2,626,356
Parking at 1525 Sherman Street	31,200
Conference Center Rental for 26 days at 1525 Sherman Street	1,500
Total	\$2,659,056

## DIFFERENCES FROM PRIOR YEAR AND FROM THE REQUEST

Capitol Complex Leased Space decreases 8.3 percent totaling \$1.4 million, which includes:

The recommendation is \$2 lower than the request.

#### REPLACEMENT PAGE

#### 5. VEHICLE LEASE PAYMENTS

FY 2017-18 Vehicle Lease Payments by State Agency for Annual Fleet Request for Replacement Vehicles Only							
	REQUESTED REPLACEMENT VEHICLES			RECOMMENDED REPLACEMENT VEHICLES			
	STD.	AFV	Total	AFV	Total		
Appropriated Agencies							
EDO	6	4	10	0	10		
CBI	2	1	3	0	2		
Colorado State Patrol	169	10	179	0	146		
Public Safety	177	15	192	0	158		
Agriculture	7	13	20	0	17		
Corrections	30	50	80	0	68		
Education	1	0	1	0	0		
Governor	0	6	6	0	1		
Human Services	11	40	51	0	37		
Judicial - Courts	0	3	3	0	1		
Judicial - Public Defender	1	6	7	0	4		
Labor and Employment	6	2	8	0	3		
Law	0	5	5	0	5		
Local Affairs	1	7	8	0	6		
Military Affairs	0	2	2	0	1		
Natural Resources	29	98	127	0	93		
Personnel	3	8	11	0	10		
Public Health and Environment	4	18	22	0	16		
Regulatory Agencies	8	5	13	0	11		
Revenue	5	16	21	0	16		
State	0	0	0	0	0		
Appropriated Agencies Subtotal	283	294	577	0	447		
Non-appropriated Agencies							
Higher Education	37	56	93	0	75		
Transportation	38	69	107	0	71		
Non-appropriated Agencies Subtotal	75	125	200	0	146		
Statewide Total	358	419	777	0	593		

## DIFFERENCES FROM PRIOR YEAR AND FROM THE REQUEST

For statewide fleet replacement vehicles:

- Staff recommends replacement of 593 of 777 requested vehicles. Staff recommends no alternative fuel vehicles for FY 2018-19.
- Of the 777 vehicles requested the Department identified 413 as "potential" for alternative fuel.
- Staff requests permission to work on specific appropriation figures due to the recommendation not to include AFV vehicles and current status as unclear what the incremental cost for alternative fuel equipment.
- See Appendix B for a full list of all vehicles recommended for replacement.

## 6. CORE OPERATIONS

The following table provides JBC staff recommendation for allocation of CORE Operations.

CORE OPERATIONS FY 2017-18 RECOMMENDED ALLOCATION							
Drop a perp cro ver	FY 2017-18	FY 2016-17	FY 2018-19	FY 2018-19	FY 2018-19		
DEPARTMENT	Approp.	UTILIZATION	REQUEST	RECOMMEND.	Adjustment		
Agriculture	\$102,499	0.95%	\$110,989	\$124,536	\$22,037		
Corrections	404,620	3.56%	413,877	464,392	59,772		
Education	282,536	2.13%	247,935	278,197	(4,339)		
Governor	370,445	2.59%	300,881	337,605	(32,840)		
Health Care Policy and Financing	1,417,701	10.54%	1,227,100	1,376,873	(40,828)		
Higher Education	158,645	1.72%	199,636	224,002	65,357		
Human Services	1,304,572	8.91%	1,036,508	1,163,018	(141,554)		
Judicial	856,852	8.34%	970,599	1,089,065	232,213		
Labor and Employment	308,946	3.43%	399,566	448,335	139,389		
Law	62,453	0.62%	72,541	81,395	18,942		
Legislature	38,702	0.30%	35,457	39,785	1,083		
Local Affairs	467,101	3.51%	409,010	458,931	(8,170)		
Military and Veterans Affairs	52,829	0.50%	58,753	65,924	13,095		
Natural Resources	2,611,690	27.10%	3,153,728	3,538,654	926,964		
Personnel	303,032	3.05%	354,830	398,138	95,106		
Public Health and Environment	567,559	8.16%	949,998	1,065,949	498,390		
Public Safety	295,027	2.82%	328,590	368,696	73,669		
Regulatory Agencies	161,891	2.08%	242,310	271,885	109,994		
Revenue	422,525	6.91%	804,259	902,422	479,897		
State	15,906	0.16%	19,006	21,326	5,420		
Transportation	147,984	1.16%	135,105	151,595	3,611		
Treasury	154,696	1.44%	168,062	188,575	33,879		
Allocation Totals	\$10,508,211	100.00%	\$11,638,740	\$13,059,298	\$2,551,087		
Percentage Change					24.3%		

## 7. STATEWIDE INDIRECT COST ASSESSMENTS

The following table provides JBC staff recommendation for allocation of indirect costs and represents the Department's requested allocation.

FY 2018-19 Statewide Indirect Cost Plan							
DEPARTMENT	Cash	REAPPROP.	Federal	TOTAL			
	Funds	Funds	Funds				
Agriculture	\$186,723	\$14,387	\$10,110	\$211,220			
Corrections	36,742	27,461	5,462	69,665			
Education	239,375	234,350	214,785	688,510			
Governor	67,948	827	(4,563)	64,212			
Governor - OIT	0	653,337	0	653,337			
Health Care Policy and Financing	305,445	52,041	780,719	1,138,205			
Higher Education	2,200,487	455,188	474,783	3,130,458			
Human Services	266,468	159,495	433,664	859,627			
Judicial	149,140	10,882	7,352	167,374			
Labor and Employment	273,526	7,511	329,144	610,181			
Law	18,936	105,026	4,166	128,128			
Legislature - OSA	5,433	916	0	6,349			
Local Affairs	88,570	218,240	146,937	453,747			
Military and Veterans Affairs	3,137	0	107,749	110,886			
Natural Resources	1,389,724	81,125	192,117	1,662,966			
Personnel	0	3,036,227	0	3,036,227			
Public Health and Environment	361,485	114,900	235,918	712,303			
Public Safety	1,178,032	148,233	66,698	1,392,963			
Regulatory Agencies	504,511	41,968	13,842	560,321			
Revenue	753,224	1,738	6,921	761,883			
State	186,862	0	0	186,862			
Transportation	1,821,439	9,894	0	1,831,333			
TOTAL	\$10,037,207	\$5,373,746	\$3,025,804	\$18,436,757			

### COMMON POLICY BUILD SECTIONS

### 1. ADMINISTRATIVE LAW JUDGE SERVICES

The Office of Administrative Courts (OAC) provides an independent administrative law adjudication system for state agencies to resolve cases that concern worker's compensation, public benefits (food stamps, Colorado Works/TANF, Medicaid, etc.), professional licensing board work involving license denial, revocation, suspension or other discipline, teacher dismissal cases, and when a citizen has filed a complaint under the Fair Campaign Practices Act.

The OAC operates at three locations, including the main office in Denver, the Western Regional Office in Grand Junction, and the Southern Regional office in Colorado Springs. It also provides hearings at other regional locations around the State.

The OAC is cash funded through fees from state agency users and non-state entities. The cash funds source is fees from non-state agencies. The reappropriated funds source is fees from state agencies. Fee revenue is deposited into the Administrative Courts Cash Fund, created in Section 24-30-1001 (3), C.R.S.

The costs of providing Administrative Law Judge Services are allocated to state agencies, based upon actual usage for the most recent fiscal year for which actual data is available. The FY 2018-19 allocation is determined by the FY 2016-17 actual utilization number of administrative law judge and paralegal hours used by agency. The common policy allocations to state agencies are calculated to fully fund the program's costs plus fund a cash fund balance reserve adjustment to maintain a standard reserve percentage from year-to-year.

While non-state agencies, including various school districts, use the OAC, this cash funds revenue stream is variable and is billed directly by use. Cash funds revenue is held as reserve in the fund balance in the year received. The fund balance reserve is adjusted annually to maintain an adequate operating cash flow reserve from year-to-year. So recognition of cash funds revenue is automatically included in the following year's fund balance reserve adjustment to ensure fairness for state agency common policy allocations.

## ALJ SERVICES PROGRAM COSTS

The following table outlines total administrative law judge services program base costs for allocation to state agencies that include program costs and a fund balance reserve adjustment.

Personal services, operating expenses, and indirect costs are based on figure setting recommendations for the next fiscal year (FY 2018-19). Program share of departmental benefits POTS, legal services, OIT, and operating common policy items are provided by the Department and based on current year (FY 2017-18) appropriations and the program's estimated share of the Department total.

FY 2018-19 Administrative Law Judge Services Program Costs							
	FY 2017-18	FY 2018-19	FY 2018-19				
ALJ SERVICES PROGRAM BASE	Approp.	REQUEST	RECOMMEND.	DIFFERENCE			
Personal Services	\$3,747,811	\$3,870,332	\$3,870,332	\$0			
Benefits POTS	668,928	711,804	711,804	0			
Operating and OIT Common Policies	964,065	868,674	868,674	0			
Operating Expenses	202,439	164,439	164,439	0			
Indirect Costs	194,278	194,278	194,278	0			
ALJ Program Costs Subtotal	5,777,521	5,809,527	5,809,527	0			
Fund Balance Reserve Adjustment	(31,365)	(112,323)	(184,787)	(72,464)			
Subtotal - Base for Allocation	\$5,746,156	\$5,697,204	\$5,624,740	(\$72,464)			
R4 Department Operating Adjustments	0	6,000	6,000	0			
NP4 Operating system suite	0	(856)	(856)	0			
Annualize 17-121 (Improve Medicaid Compliance)	0	1,350	1,350	0			
Subtotal Base + Non Base	0	6,494	6,494				
Total (Base + Nonebase) for Allocation	\$5,746,156	\$5,703,698	\$5,631,234	(\$72,464)			

#### FUND BALANCE RESERVE ADJUSTMENT

The following table outlines the fund balance reserve adjustment recommendation. Staff recommends an 8.25 percent fund balance reserve calculated on the estimated program expenditure base of personal services, operating expenses, and indirect costs for the next fiscal year (FY 2018-19). The FY 2017-18 beginning fund balance is taken from the Department's FY 2018-19 budget request cash fund report for the Administrative Courts Cash Fund.

Administrative Courts Cash Fund				
RECOMMENDED RESERVE ADJUSTMENT FY 2017-18	Amount			
Beginning Fund Balance	\$565,049			
Revenue	5,746,156			
Expenditures	(5,777,521)			
Ending Fund Balance	\$533,684			
FY 2018-19				
Expenditure Base (PS+OE+IC)	\$4,090,099			
Fund Balance Target Reserve	8.25%			
Fund Balance Reserve Amount	337,433			
Fund Balance Reserve Adjustment	(\$196,251)			

Staff recommends a fund balance reserve adjustment decrease of \$196,251. Staff's recommendation is \$83,928 lower than the Department requested decrease of \$112,323. Staff's methodology for calculating the fund balance reserve adjustment is consistent with methodology used in prior years and uses identifiable figures in request documents.

#### STATE AGENCY UTILIZATION AND ALLOCATION

The costs of providing administrative law judge services are allocated to state agencies, based upon actual usage for the most recent fiscal year that actual data is available. The next fiscal year (FY 2018-19) allocation is determined by the most recent actual year's (FY 2016-17) utilization of administrative

law judge and paralegal hours by agency. The following table outlines recommended allocations for the program base and for the non base appropriation including the R4 appropriation.

Administrative Law Judge Services FY 2018-19 Recommended Allocation								
			FY 2018-19		FY 2018-19	R4	FY 2018-19	FY 2018-19
	FY 2016-17	FY 2018-19	Base	FY 2017-18	Base	Adjust.	Total	Total
DEPARTMENT	UTILIZATION	REQUEST	RECOMM.	Approp.	Adjust.	RECOMM.	Adjust.	Approp.
Agriculture	0.13%	\$7,137	\$7,046	\$4,963	\$2,083	\$8	\$2,091	\$7,054
Education	3.70%	210,726	\$208,046	252,579	(44,533)	\$240	(44,293)	208,286
Health Care Policy and Financing	10.47%	596,700	\$589,110	647,622	(58,512)	\$680	(57,831)	589,791
Higher Education	0.02%	1,296	\$1,280	7,982	(6,702)	\$1	(6,701)	1,281
Human Services	10.86%	618,993	\$611,120	652,018	(40,898)	\$706	(40,193)	611,825
Labor and Employment	64.44%	3,671,550	\$3,624,850	3,774,323	(149,473)	\$4,185	(145,288)	3,629,035
Law	0.10%	5,803	\$5,729	7,819	(2,090)	\$7	(2,083)	5,736
Natural Resource	0.01%	563	\$556	0	556	\$1	556	556
Personnel	0.05%	2,874	\$2,837	11,506	(8,669)	\$3	(8,665)	2,841
Public Health and Environment	0.77%	43,610	\$43,055	49,790	(6,735)	\$50	(6,685)	43,105
Regulatory Agencies	6.95%	395,778	\$390,744	242,917	147,827	\$451	148,278	391,195
Revenue	0.07%	4,207	\$4,153	11,303	(7,150)	\$5	(7,145)	4,158
State	2.41%	137,498	\$135,749	49,557	86,192	\$157	86,349	135,906
Transportation	0.01%	469	\$463	2,670	(2,207)	\$1	(2,206)	464
TOTAL	100.00%	\$5,697,204	\$5,624,740	\$5,715,049	(\$90,309)	\$6,494	(\$83,815)	\$5,631,234
Percentage Change					(1.6%)	0.1%	(1.5%)	

#### 2. WORKERS' COMPENSATION

Risk Management Services protects the State's human resource and property assets through the administration of liability, property, and workers' compensation coverage for state agencies. Services include accident investigation, legal defense, safety training, hazard mitigation, building inspection, insurance procurement, claim evaluation, and data collection. Risk Management Services is funded by reappropriated funds from the Risk Management Fund created in Section 24-30-1510 (1)(a), C.R.S., the Self-insured Property Fund created in Section 24-30-1510.5 (1)(a), C.R.S., and the State Employee Workers' Compensation Account in the Risk Management Fund created in Section 24-30-1510.7 (1)(a), C.R.S.

The workers' compensation program is used to pay workers' compensation benefits to state employees. The State is self-insured for workers' compensation claims. The two broad categories of workers' compensation payments are medical payments and indemnity payments. Indemnity benefits include settlements for permanent injuries and lost wages. The maximum workers' compensation benefits for lost wages are established by the Department of Labor and Employment pursuant to Section 8-47-106, C.R.S. There is no maximum payment for medical benefits. The Workers' Compensation Program is funded from the State Employee Workers' Compensation Account, a separate account within the Risk Management Fund, pursuant to Section 24-30-1510.7, C.R.S. Money in the account are continuously appropriated for the purposes of the account other than the direct and indirect administrative costs of operating the risk management system, including legal services, litigation expenses, and third-party administrator expenses.

#### RISK MANAGEMENT PROGRAM COSTS

The following table outlines total risk management program overhead costs for allocation to risk programs. Risk management's personal services, operating expenses, and indirect costs are based on figure setting recommendations for the next fiscal year. Program share of departmental benefits pots and OIT and operating common policy items are estimated by the Department and based on current fiscal year appropriations. Each risk program pays a share of Risk Management Services' administrative costs. The workers' compensation program's share of risk management overhead costs are calculated at 46.9 percent for the next fiscal year, compared to 46.4 percent for the current fiscal year.

RISK MANAGEMENT PROGRAM COSTS							
	FY 2017-18 Approp.	S' COMP.					
Program Allocation Share			100.0%	46.4%	40.8%	12.8%	
Personal Services	\$767,321	\$767,321	\$767,321	\$356,037	\$313,067	\$98,217	
Benefits POTS	163,201	182,978	182,978	84,902	74,655	23,421	
Operating and OIT Common Policies	212,591	163,000	163,000	75,632	66,504	20,864	
Operating Expenses	62,539	62,539	62,539	29,018	25,516	8,005	
Indirect Costs	214,251	214,251	214,251	99,412	87,414	27,424	
Total Risk Mgt Costs for Allocation	\$1,419,903	\$1,390,089	\$1,390,089	\$645,001	\$567,156	\$177,931	

#### WORKERS' COMPENSATION PROGRAM COSTS

The following table outlines total workers' compensation program costs for allocation to state agencies that include:

- Risk management program overhead costs;
- Workers' compensation third party administrator (TPA) fees and loss control programs;
- Workers' compensation claims, excess policy, and legal expenses;
- Actuarial and broker services attributable to workers' compensation;
- Workers' compensation share of the Risk Management Information System; and
- A fund balance reserve adjustment.

WORKERS' COMPENSATION PROGRAM COSTS							
	FY 2017-18	FY 2018-19	FY 2018-19	DIFFERENCE			
	Approp.	REQUEST	RECOMMEND.	FROM REQUEST			
Risk Management Program Costs	\$670,194	\$645,121	\$645,001	(\$120)			
Workers' Compensation Claims	35,712,576	36,319,344	36,319,344	0			
W.C. TPA Fees and Loss Control	2,450,000	2,450,000	2,450,000	0			
W.C. Excess Policy	751,657	781,639	781,639	0			
W.C. Legal Services	2,380,838	2,318,256	2,318,256	0			
Actuarial and Broker Services	37,500	37,500	37,500	0			
Risk Management Information System	64,434	64,434	64,434	0			
DHS Prior Year Claim Payouts	80,000	80,000	80,000	0			
Workers' Compensation Program Costs Subtotal	42,147,199	42,696,294	42,696,174	(120)			
Fund Balance Reserve Adjustment	(7,363,341)	(3,906,413)	(3,906,419)	(7,812,832)			
Total for Allocation	\$34,783,858	\$38,789,881	\$38,789,755	(7,812,952)			

#### WORKERS' COMPENSATION CLAIMS

This figure includes prospective claims payments defined by risk management from figures provided by the program actuary. There are two broad categories of workers' compensation claims: indemnity benefits and medical benefits. *Indemnity benefits* include settlements for permanent injuries and lost wages. The maximum workers' compensation benefits for lost wages are established by the Department of Labor and Employment pursuant to Section 8-47-106, C.R.S. There is no maximum for medical benefits.

#### WORKERS' COMPENSATION TPA FEES AND LOSS CONTROL

This figure includes fees paid to the State's third party administrator (TPA), Broadspire, for contracted TPA services. This figure also includes loss control incentives used for agencies with initiatives to reduce workers' compensation claims.

#### WORKERS' COMPENSATION EXCESS POLICY

This figure includes the insurance policy purchased to cover the possibility of a catastrophic workers' compensation loss, required by the Colorado Department of Labor and Employment (CDLE) for a self-insurance permit. The cost of the policy is calculated on payroll. Also included are payments to the CDLE for permit fees and surcharges imposed on self-insured employers.

#### WORKERS' COMPENSATION LEGAL SERVICES

This figure represents the cost the Department anticipates spending for legal representation at workers' compensation hearings and for expert opinions provided through the TPA contract with Broadspire, and which is included in actuarial projections provided by the State's actuary.

#### **RMIS SERVICE FEES**

The Department contracts for data management and technical support for the Risk Management Information System that tracks claims for all risk management programs. The Department splits the cost for the RMIS equally among the three risk management programs.

#### **DHS PRIOR YEAR CLAIM PAYOUTS**

This is a payment for Department of Human Services (DHS) prior year claims payments for certain DHS institutions claims – all permanent, total disability claims – that were open when the Department joined the State risk pool. This component was included in claims prior to FY 2018-19.

#### FUND BALANCE RESERVE ADJUSTMENT

The following table outlines the fund balance reserve adjustment recommendation. Staff recommends an operating *cash flow* fund balance reserve calculated at 5.0 percent of the estimated program costs for the next fiscal year. Staff also recommends an *extraordinary claims* fund balance reserve calculated at 10.0 percent of the workers' compensation claims estimate.

STATE EMPLOYEES WORKERS COMPENSATION ACCOUNT					
RECOMMENDED RESERVE ADJUST	MENT				
FY 2017-18					
Beginning Fund Balance	\$17,036,503				
Revenue	34,783,858				
Expenditures	(42,147,199)				
Ending Fund Balance	9,673,162				
FY 2018-19					
Beginning Fund Balance	9,673,162				
Cash Flow Reserve					
Expenditures	42,696,174				
Cash Flow Reserve Percentage	5.0%				
Cash Flow Reserve Amount	2,134,809				
Extraordinary Claims Reserve					
Workers' Compensation Claims Estimate	36,319,344				
Extraordinary Claims Reserve Percentage	10.0%				
Extraordinary Claims Reserve Amount	3,631,934				
Total Recommended Reserve Amount	\$5,766,743				
Fund Balance Reserve Adjustment	(\$3,906,419)				

The Department's requested fund balance reserve adjustment decrease totals \$3,906,413; this is \$6 less than staff's recommended adjustment. The Department's calculations include a beginning fund balance of \$17.0 million as compared to staff's \$18.5 million. Revenue represents current fiscal year total allocations (billings) to state agencies and expenditures represents current fiscal year appropriated program costs.

#### STATE AGENCY ALLOCATION

The program's actuary projects the State's total workers' compensation needs by analyzing prior year's losses. Using this same data, the actuary then estimates the allocation for each agency as a percent of the total (including each institution of Higher Education). The following table outlines the recommended state agency allocations for the next fiscal year. Staff recommends that the Committee approve the state agency allocations included in the table.

Workers' Compensation FY 2018-19 Recommended Allocation						
	FY 2017-18	Actuarial	FY 2018-19	FY 2018-19	FY 2018-19	
DEPARTMENT	Approp.	ALLOCATION	REQUEST	RECOMMEND.	Adjustment	
Agriculture	\$253,482	0.65%	\$252,522	\$252,521	(\$961)	
Corrections	7,886,908	19.16%	7,417,013	7,416,989	(469,919)	
Education	506,964	1.34%	519,397	519,395	12,432	
Governor	481,616	1.16%	449,187	449,186	(32,430)	
Health Care Policy and Financing	54,318	0.26%	98,914	98,914	44,596	
Higher Education	3,345,961	9.69%	3,752,145	3,752,133	406,172	
Human Services						
Cost Allocation Share	8,679,944	25.37%	9,821,893	9,821,861		
Prior Year WC Claim Payments	80,000		80,000	80,000		
Human Services subtotal	8,759,944		9,901,893	9,901,861	1,141,917	
Judicial	1,383,287	4.73%	1,829,719	1,829,713	446,426	
Labor and Employment	550,418	2.30%	892,168	892,165	341,747	
Law	101,393	0.49%	189,683	189,682	88,290	
Legislature	14,485	0.07%	27,153	27,153	12,668	
Local Affairs	108,635	0.39%	152,057	152,057	43,421	
Military and Veterans Affairs	101,393	0.40%	153,608	153,608	52,215	
Natural Resources	1,383,287	4.02%	1,555,474	1,555,469	172,182	
Personnel	228,134	0.89%	346,394	346,393	118,259	
Public Health and Environment	626,462	1.50%	581,460	581,458	(45,004)	
Public Safety	3,128,691	8.28%	3,204,044	3,204,034	75,343	
Regulatory Agencies	105,014	0.50%	192,398	192,397	87,383	
Revenue	1,053,760	2.80%	1,085,728	1,085,724	31,964	
State	18,106	0.08%	32,195	32,195	14,089	
Transportation	6,199,443	15.90%	6,154,790	6,154,770	(44,673)	
Treasury	0	0.01%	1,939	1,939	1,939	
Allocation Totals	\$36,291,700	100.0%	\$38,789,881	\$38,789,755	\$2,498,055	
Percentage Change					6.9%	

#### ALLOCATION FOR INSTITUTIONS OF HIGHER EDUCATION

The following table outlines the allocation for institutions of higher education.

Workers' Compensation Allocation for Higher Education					
	ACTUARIAL ALLOCATION				
Arapahoe Community College	3.23%	\$121,344			
Auraria Higher Education Center	5.29%	198,525			
College Access Network	0.25%	9,455			
College Invest	0.27%	10,056			
Colorado Commission on Higher Education	0.93%	34,745			
Colorado State University - Pueblo	10.88%	408,232			
Community College of Aurora	3.55%	133,013			
Community College System	3.80%	142,393			

WORKERS' COMPENSATION ALLOCATION FOR HIGHER EDUCATION					
	ACTUARIAL ALLOCATION	FY 2018-19 RECOMMEND.			
CSU - Global	0.86%	32,156			
Denver Community College	5.33%	199,876			
Front Range Community College	12.24%	459,261			
History Colorado	1.16%	43,562			
Lamar Community College	1.86%	69,677			
Metropolitan State University of Denver	11.96%	448,755			
Morgan Community College	1.39%	51,967			
Northeastern Junior College	1.89%	70,728			
Northwestern Community College	1.41%	53,018			
Otero Junior College	3.28%	123,070			
Pikes Peak Community College	11.35%	425,830			
Private Occupational	0.06%	2,064			
Pueblo Community College	6.29%	235,972			
Red Rocks Community College	8.53%	319,907			
Trinidad State Junior College	4.23%	158,528			
Allocation Totals	100.0%	\$3,752,133			

#### 3a. LIABILITY

The State is self-insured for the Liability Program. The program provides coverage to state agencies and employees for tort and federal claims, including those arising out of the scope of employment. Judgments for liabilities that do not involve federal law are limited by the Governmental Immunity Act pursuant to Section 24-10-114, C.R.S., limiting awards to \$350,000 per person and \$990,000 per occurrence. This act does *not* apply to liabilities that pertain to federal law (Americans with Disabilities Act, age discrimination, gender discrimination, racial discrimination, etc.), and there is no damage limit for these awards. This line is funded from the Risk Management Fund created in Section 24-30-1510 (1) (a), C.R.S. Moneys in the fund are *continuously appropriated* for purposes of the fund, *other than the direct and indirect administrative costs of operating the risk management system*, pursuant to Section 24-30-1510 (1) (a), C.R.S.

#### → R2 Cybersecurity Liability insurance policy

REQUEST: The Department of Personnel & Administration is requesting \$375,000 in reappropriated funds for allocation through the FY 2018-19 Risk Management common policy line item titled "Payment to Risk Management and Property Funds."

RECOMMENDATION: Staff recommends the Committee approve the Department request.

#### Analysis:

Cybersecurity at state and local governments has never been as critical at safeguarding the personal information of residents and employees of the State of Colorado as it is in 2017. A number of data breaches have affected the state ranging from lost/stolen property to inadvertent posting of confidential information unencrypted online. The 2016 U.S. Government Cybersecurity Report, a study that graded over 600 government agencies on IT security, noted that within state governments, agencies often retain legacy systems longer than other private organizations which increases their exposure to vulnerabilities.

Several states have experienced cyber-attacks that have resulted in millions of dollars of additional expenses. One example of a significant cyber-attack in the public sector is the state of South Carolina, which experienced a data breach in 2012 that resulted in 3.8 million personal financial records stolen from the state's Department of Revenue. This event not only impacted millions of taxpayers, but the hackers stole information on nearly 1.9 million dependents and nearly 700,000 businesses as well. As a result, South Carolina agreed to pay approximately \$12 million to provide a free year of credit monitoring and identity theft prevention to anyone affected.

The Department notes that although the Office of Information Technology was appropriated additional funding in FY 2017-18 for "Secure Colorado," which will fund several initiatives related to the State's cybersecurity program, cybersecurity is not solely a technology matter for the IT Department to solve.

The Department of Personnel & Administration is requesting \$375,000 in reappropriated funds for allocation through the FY 2018-19 Risk Management common policy line item titled "Payment to

Risk Management and Property Funds." The Department has worked in collaboration with the Office of Information Technology (OIT) on improving cybersecurity across the state while mitigating potential risks. This request will help to mitigate potential cyber risk by adding a cybersecurity liability insurance policy to the Risk Management Program for all state agencies that choose to participate.

The request includes \$325,000 for the annual insurance premium and \$50,000 for coverage of smaller breaches internally. The premium provides \$5.0 million coverage in the event of a data breach and requires a deductible of \$1.0 million. The policy also provides annual cybersecurity training for Executive Branch agencies.

This insurance policy will be purchased through the Risk Management Program insurance broker and added to the Liability program; the estimated costs associated with the cybersecurity liability insurance policy will be included in the Liability allocable cost pool of the Risk Management common policies and allocated to all participating agencies.

Cybersecurity insurance policies are becoming more prevalent in the United States as more states adopt data breach notification requirements. Some surveys estimate 30 percent of private businesses already have purchased some form of this insurance and the Department explains that most if not all states either have a policy already or are seeking to purchase one soon.

#### WHAT IS CYBERSECURITY INSURANCE?

Cybersecurity insurance transfers some of the financial risk of a security breach to the insurer. First-party insurance typically covers damage to digital assets, business interruptions and, sometimes, reputational harm. Third-party insurance covers liability and the costs of forensic investigations, customer notification, credit monitoring, public relations, legal defense, compensation and regulatory fines.

In the event of a cyber-attack, the deductible will cover the first \$1.0 million of services through the self-insured Liability fund, and the commercial cybersecurity liability insurance policy will cover the next \$5 million per occurrence. This takes up to a \$6.0 million burden off of individual state agencies per occurrence. It will allow for individual agencies to proactively budget and plan for the established common policy allocations, rather than reactively scrambling to come up with the funds to pay for unanticipated and potentially large expenses related to cyber-attacks.

The following bullet points summarize the benefits and services provided by the insurance in the event of a breach.

**THIRD-PARTY LIABILITY COVERAGE**: protects the state for liability resulting from the loss of personal and confidential information, e.g.:

- Cyber, Privacy, and Network Security Liability -- Failure to protect private or confidential information of others, and failure to prevent a cyber incident from impacting others' systems.
- Payment Card Loss -- Contractual liabilities owed as a result of a cyber incident.
- Regulatory Proceedings -- Defense for regulatory actions and coverage for fines and penalties.
- Media Liability -- Copyright and trademark infringement within scope of defined media content.

FIRST-PARTY COVERAGE: provides services designed to minimize the effects of a cyber event:

- Cyber Incident Response -- Legal fees, forensics, privacy notification expenses, credit monitoring, public relations, etc.
- Business Interruption -- Loss of revenues and extra expenses as a result of interruptions of insured's systems.
- Digital Data Recovery -- Costs to restore or replace lost or damaged data or software, including cost of labor and equipment.
- Telephone Toll Fraud -- Costs incurred as phone bill charges due to fraudulent calling.
- Network Extortion -- Payments to prevent digital destruction or impairments, which explicitly includes Bitcoin and other cryptocurrencies.
- Coverage of Cyber Crime by Endorsement:
- Computer Fraud -- Third party accessing insured's computers to take money.
- Funds Transfer Fraud -- Third party tricking a bank into transferring funds from insured's account.
- Social Engineering Fraud -- Third party tricking an employee into transferring money (this can include web-based attacks, phishing, malicious code, etc.).

JBC staff believes adopting a cybersecurity insurance policy is a good safeguard against the many forces pressuring state employees and the data infrastructure. It does not take the place of other hardware and software tools, such as those being implemented by OIT with funding from the "Secure Colorado" budget request approved in FY 2017-18.

It is difficult to compare the cost of this policy because most providers do not publish their rates. One report from 2013 estimated private companies could obtain cybersecurity insurance for coverage of \$1.0 million for \$35,000, annually. Since the State has many public-facing websites managed by a diverse set of individuals across many agencies rather than a concentrated department within a private business, and the revelation of many more data breaches from trusted private companies, it does not seem unreasonable for the cost to be nearly double per \$1.0 million coverage in 2017.

#### RISK MANAGEMENT PROGRAM COSTS

The following table outlines total risk management program overhead costs for allocation to risk programs. Each risk program pays a share of Risk Management Services' administrative costs. The liability program's share of risk management overhead costs are calculated at 40.8 percent for the next fiscal year, compared to 38.4 percent for the current fiscal year.

RISK MANAGEMENT PROGRAM COSTS							
	FY 2017-18 Approp.	FY 2018-19 Request	FY 2018-19 RECOMMEND.	WORKERS' COMP. SHARE	Liability Share	Property Share	
Program Allocation Share			100.0%	46.4%	40.8%	12.8%	
Personal Services	\$767,321	\$767,321	\$767,321	\$356,037	\$313,067	\$98,217	
Benefits POTS	163,201	182,978	182,978	84,902	74,655	23,421	
Operating and OIT Common Policies	212,591	163,000	163,000	75,632	66,504	20,864	
Operating Expenses	62,539	62,539	62,539	29,018	25,516	8,005	
Indirect Costs	214,251	214,251	214,251	99,412	87,414	27,424	
Total Risk Mgt Costs for Allocation	\$1,419,903	\$1,390,089	\$1,390,089	\$645,001	\$567,156	\$177,931	

#### C-SEAP PROGRAM COSTS

The Colorado State Employees Assistance Program (CSEAP) offers counseling to employees and managers on workplace issues such as absenteeism, sexual harassment, substance abuse, time management, violence in the workplace, and other types of personal problems that may be affecting an employee's ability to perform well at work. Section 24-50-604 (1)(k)(IV), C.R.S., provides that funding for the program may include, but need not be limited to, the Group Benefit Plans Reserve Fund created in Section 24-50-613 (1), C.R.S., the Risk Management Fund created in Section 24-30-1510 (1)(a), C.R.S., and interest derived from the investment of these funds. Since FY 2013-14, funding for CSEAP has been provided from the Risk Management Fund through liability program cost allocations to state agencies pursuant to Section 24-30-1510 (3)(g), C.R.S.

The following table outlines CSEAP costs that are included in liability program allocation.

CSEAP Program Costs							
	FY 2017-18 Approp.	FY 2018-19 Request	FY 2018-19 RECOMMEND.	DIFFERENCE FROM REQUEST			
Personal Services	\$757,481	\$837,330	\$837,330	\$0			
Benefits Pots	208,009	211,258	211,258	0			
Operating Expenses	53,075	53,794	53,794	0			
Operating and OIT Common Policies	280,755	247,633	247,633	0			
Indirect Costs	164,614	164,614	164,614	0			
Total CSEAP Program Costs	\$1,463,934	\$1,514,629	\$1,514,629	\$0			

#### LIABILITY PROGRAM COSTS

The following table outlines total liability program costs for allocation to state agencies that include:

- Risk management program overhead costs;
- Liability claims, excess policy, and legal services expenses;
- Actuarial and broker services attributable to liability;
- Liability share of the Risk Management Information System;
- CSEAP costs; and
- A fund balance reserve adjustment.

LIABILITY PROGRAM COSTS						
	FY 2017-18	FY 2018-19	FY 2018-19	DIFFERENCE		
	Approp.	Request	RECOMMEND.	FROM REQUEST		
Risk Management Program Costs	\$545,243	\$567,687	\$567,156	(\$531)		
Liability Claims (Prospective Losses)	5,492,182	4,915,029	4,915,029	0		
Liability Excess Policy	363,825	382,000	382,000	0		
Liability Legal Services	4,556,435	4,606,572	4,606,572	0		
Actuarial and Broker Services	32,073	32,073	32,073	0		
Risk Mgt. Information System	64,434	64,434	64,434	0		
Liability Program Costs Subtotal	11,054,192	10,567,795	10,567,264	(531)		
C-SEAP Funding	1,463,934	1,514,629	1,514,629	0		

LIABILITY PROGRAM COSTS						
FY 2017-18 FY 2018-19 FY 2018-19 DIFFERENCE						
	APPROP. REQUEST RECOMMEND. FROM REQU					
Fund Balance Reserve Adjustment	ustment 218,100 (3,308,626) (3,316,738) (8,112					
Total for Allocation	\$12,736,226	\$8,773,798	\$8,765,155	(\$8,643)		

#### FUND BALANCE RESERVE ADJUSTMENT

The following table outlines the fund balance reserve adjustment recommendation.

RISK MANAGEMENT FUND (LIABILITY)					
RECOMMENDED RESERVE ADJUST	MENT				
FY 2017-18					
Beginning Fund Balance	\$4,194,236				
Revenue	12,736,226				
Expenditures	(12,518,126)				
Ending Fund Balance	4,412,336				
FY 2018-19					
Beginning Fund Balance	4,412,336				
Cash Flow Reserve					
Expenditures (estimated)	12,081,893				
Cash Flow Reserve Percentage	5.0%				
Cash Flow Reserve Amount	604,095				
Extraordinary Claims Reserve					
Liability Claims Estimate	4,915,029				
Extraordinary Claims Reserve	10.0%				
Percentage	10.070				
Extraordinary Claims Reserve Amount	491,503				
Total Recommended Reserve Amount	\$1,095,598				
Fund Balance Reserve Adjustment	(\$3,316,738)				

The Department's requested fund balance reserve adjustment totals a decrease of \$3,308,626, a difference of \$8,112 from the recommendation.

Staff recommends an *operating cash flow* fund balance reserve calculated at 5.0 percent of the estimated program costs for FY 2017-18. Staff also recommends an *extraordinary claims* fund balance reserve calculated at 10.0 percent of the liability claims estimate rather than 25.0 percent requested by the Department. While a 25.0 percent extraordinary claims reserve was used in FY 2015-16, S.B. 17-175 (Transfers Between State Self-insurance Funds) provides the risk management programs with access to reserves across program cash funds with a required replacement of those funds in the following budget year. This provision alleviates the need to generate a larger reserve.

#### STATE AGENCY ALLOCATION

The program's actuary projects the State's total liability needs by analyzing prior years' losses. Using this same data, the actuary then estimates the allocation for each agency as a percent of the total. The following table outlines the recommended allocation for the next fiscal year. **Staff recommends that** 

the Committee approve the state agency allocations included in the table as the liability component of the Payment to Risk Management and Property Funds.

Liability FY 2018-19 Recommended Allocation						
	FY 2017-18	ACTUARIAL	FY 2018-19	FY 2018-19	FY 2018-19	
DEPARTMENT	Approp.	ALLOCATION	REQUEST	RECOMMEND.	Adjustment	
Agriculture	\$113,481	1.09%	\$96,065	\$95,970	(\$17,511)	
Corrections	3,098,571	23.46%	2,058,559	2,056,531	(1,042,040)	
Education	67,583	0.69%	60,439	60,379	(7,204)	
Governor	291,401	2.34%	205,396	205,194	(86,207)	
Health Care Policy and Financing	123,488	0.92%	80,922	80,842	(42,646)	
Higher Education	1,141,972	8.16%	715,936	715,231	(426,741)	
Human Services	1,413,157	9.11%	799,479	798,691	(614,466)	
Judicial	910,807	6.57%	576,449	575,881	(334,926)	
Labor and Employment	101,236	1.00%	87,503	87,417	(13,819)	
Law	247,463	2.08%	182,316	182,136	(65,327)	
Legislature	16,557	0.17%	15,162	15,147	(1,410)	
Local Affairs	43,976	0.39%	34,218	34,184	(9,792)	
Military and Veterans Affairs	35,061	0.32%	28,437	28,409	(6,652)	
Natural Resources	409,282	3.39%	297,390	297,097	(112,185)	
Personnel	71,618	0.75%	65,955	65,890	(5,728)	
Public Health and Environment	150,888	1.45%	127,082	126,957	(23,931)	
Public Safety	1,714,874	11.70%	1,026,736	1,025,725	(689,149)	
Regulatory Agencies	173,690	1.43%	125,593	125,469	(48,221)	
Revenue	272,103	2.17%	190,817	190,629	(81,474)	
State	107,328	1.05%	92,207	92,116	(15,212)	
Transportation	2,227,866	21.70%	1,903,737	1,901,862	(326,004)	
Treasury	3,822	0.04%	3,400	3,397	(425)	
Allocation Totals	\$12,736,224	100.0%	\$8,773,798	\$8,765,154	(\$3,971,070)	
Percentage change from prior year					(31.2%)	

## ALLOCATION FOR INSTITUTIONS OF HIGHER EDUCATION

The following table outlines the allocation for institutions of higher education.

LIABILITY ALLOCATION FOR HIGHER EDUCATION				
	Actuarial	FY 2018-19		
	ALLOCATION	RECOMMEND.		
Arapahoe Community College	5.19%	37,120		
Auraria Higher Education Center	1.83%	13,089		
College Access Network	0.96%	6,866		
College Invest	0.47%	3,362		
Colorado Commission on Higher Education	0.95%	6,795		
Colorado State University - Pueblo	6.63%	47,420		
Community College of Aurora	2.61%	18,668		
Community College System	9.29%	66,445		
CSU - Global	3.31%	23,674		
Denver Community College	5.27%	37,693		
Front Range Community College	6.05%	43,271		
History Colorado	1.00%	7,152		
Lamar Community College	0.73%	5,221		
Metropolitan State University of Denver	31.10%	222,437		
Morgan Community College	1.02%	7,295		
Northeastern Junior College	1.61%	11,515		
Northwestern Community College	1.63%	11,658		
Otero Junior College	1.26%	9,012		
Pikes Peak Community College	8.60%	61,510		
Private Occupational School	0.06%	429		
Pueblo Community College	4.20%	30,040		

Red Rocks Community College	4.10%	29,324
Trinidad State Junior College	2.14%	15,306
Allocation Totals	100.0%	\$715,303

#### 3b. PROPERTY

The property program pays for commercial insurance and associated deductibles for insurance coverage of state properties. The program provides property loss coverage for state assets, including building and content value. The property program is funded from the Self-Insured Property Fund, created in Section 24-30-1510.5, C.R.S. Moneys in the fund are *continuously appropriated* for purposes of the fund, *other than the direct and indirect administrative costs of operating the risk management system*, pursuant to Section 24-30-1510.5 (1)(a), C.R.S.

#### → BA3 Property Fund adjustment

REQUEST: The Department requests adjustments to the Risk Management program to correct a projected shortfall with the Property Fund. Specifically, the Department requests (1) a statutorily required appropriation to reverse a transfer of \$741,471 from the Property Fund to the Workers' Compensation Fund and (2) increase the statewide allocation base for the Property fund by an additional \$5,581,062. The estimated General Fund impact if the amended request is approved totals a bit more than \$2.0 million.

RECOMMENDATION: Staff recommends approving the Department request to appropriate \$741,471 total funds to agencies statewide through the property allocation plan. Staff recommends increasing the statewide allocation base by \$5,852,091 total funds, which is \$271,029 more than requested. The estimated General Fund impact is \$2.1 million

ANALYSIS: JBC staff incorporated the budget amendment into the regular common policy build for the Property Program, which is described on the following pages. The Department identified several compounding reasons for requesting such variance from the November 1 request. Most of these new claims fall into three categories, freeze damage, fire damage, and hail damage and are summarized by estimated cost.

Claim Driving Budget Amendment					
Location Damage Estimated Loss					
Auraria Higher Education Center	Freeze	1,108,585			
Fort Logan Mental Health Institute	Fire	330,875			
Statewide	Hail	10,000,000			

The hail damage is still being assessed but the Department summarized the 40-page document with the most significant of claims including an estimated \$2.0 million for the state fleet and almost \$3 million for damage at the Colorado School of Mines. The state is expecting close to \$5 million is insurance proceeds from claims related to the massive hailstorm in May 2017.

#### RISK MANAGEMENT PROGRAM COSTS

The following table outlines total risk management program overhead costs for allocation to risk programs. Each risk program pays a share of Risk Management Services' administrative costs. The property program's share of risk management overhead costs are calculated at 12.8 percent for the next fiscal year, compared to 14.4 percent for the current fiscal year.

RISK MANAGEMENT PROGRAM COSTS							
	FY 2017-18 Approp.	FY 2018-19 REQUEST	FY 2018-19 RECOMMEND.	WORKERS' COMP. SHARE	LIABILITY SHARE	Property Share	
Program Allocation Share			100.0%	46.4%	40.8%	12.8%	
Personal Services	\$767,321	\$767,321	\$767,321	\$356,037	\$313,067	\$98,217	
Benefits POTS	163,201	182,978	182,978	84,902	74,655	23,421	
Operating and OIT Common Policies	212,591	163,000	163,000	75,632	66,504	20,864	
Operating Expenses	62,539	62,539	62,539	29,018	25,516	8,005	
Indirect Costs	214,251	214,251	214,251	99,412	87,414	27,424	
Total Risk Mgt Costs for Allocation	\$1,419,903	\$1,390,089	\$1,390,089	\$645,001	\$567,156	\$177,931	

#### PROPERTY PROGRAM COSTS

The following table outlines total property program costs for allocation to state agencies that include:

- Risk management program overhead costs;
- Property policies and policy deductibles and payouts;
- Actuarial and Broker Services attributable to property;
- Property share of the Risk Management Information System; and
- A fund balance reserve adjustment.

PROPERTY PROGRAM COSTS						
	FY 2017-18	FY 2018-19	FY 2018-19	DIFFERENCE FROM		
	Approp.	REQUEST	RECOMMEND.	REQUEST		
Risk Management Program Costs	\$204,466	\$177,281	\$177,931	\$650		
Property Policies						
Property & Boiler Policies	4,839,678	5,081,661	5,081,661	0		
Terrorism Premium	230,000	230,000	230,000	0		
Crime Policy	380,018	380,018	380,018	0		
Property Policies Subtotal	5,449,696	5,691,679	5,691,679	0		
Policy Deductibles and Payouts	2,860,000	5,800,000	5,800,000	0		
Estimated impact of new claims	0	5,419,935	5,419,935	0		
Actuarial and Broker Services	187,427	187,427	187,427	0		
Risk Mgt. Information System	64,434	64,434	64,434	0		
Property Program Costs Subtotal	\$8,766,023	\$17,340,756	\$17,341,406	\$650		
Fund Balance Reserve Adjustment	3,190,501	1,176,041	2,209,314	1,033,273		
Total for Allocation	\$11,956,524	\$18,516,797	\$19,550,720	\$1,033,923		

## FUND BALANCE RESERVE ADJUSTMENT

The following table outlines the fund balance reserve adjustment recommendation. Staff recommends a *cash flow* fund balance reserve calculated at 5.0 percent of the estimated program costs for FY 2018-19. Staff also recommends an *extraordinary claims* fund balance reserve calculated at 10.0 percent of the property deductibles and payouts estimate.

Self-insured Property Fund	
RECOMMENDED RESERVE ADJUSTMENT	
FY 2017-18	
Estimated Beginning Fund Balance	(\$699,941)
Revenue	12,158,698
Expenditures	(8,766,023)
Reverse risk transfer	(741,471)
Estimated impact of new claims	(5,419,935)
School of Mines opt-out	(936,349)
Transfer from Workers' Comp fund	4,405,022
Ending Fund Balance	1
FY 2018-19	
Beginning Fund Balance	1
Operating Cash Flow Reserve	
Expenditures (estimated)	21,746,428
Cash Flow Reserve Percentage	5.0%
Cash Flow Reserve Amount	1,087,321
Extraordinary Claims Reserve	
Deductibles and Payouts Estimate	11,219,935
Extraordinary Claims Reserve Percentage	10.0%
Extraordinary Claims Reserve Amount	1,121,994
Total Recommended Reserve Amount	\$2,209,315
Fund Balance Reserve Adjustment	\$2,209,314

The recommendation's FY 2017-18 beginning fund balance is taken from the Department's FY 2018-19 budget request schedule 9 for the Risk Management Fund. Staff recommends an *operating cash flow* fund balance reserve calculated at 5.0 percent of the estimated program costs for the current fiscal year. Staff also recommends an *extraordinary claims* fund balance reserve calculated at 10.0 percent of the property deductibles and payouts estimate.

#### STATE AGENCY ALLOCATION

Policy premiums are allocated to state agencies according to their property holdings (building and content values) and loss histories. The following table outlines the recommended allocation for FY 2018-19. Staff recommends that the Committee approve the state agency allocations included in the table as the property component of the Payment to Risk Management and Property Funds.

Property FY 2018-19 Recommended Allocation						
				FY 18-19		
	FY 17-18	Property	PROP. VALUE	Amended	FY 18-19	FY 18-19
DEPARTMENT	Approp.	Value	ALLOCATION	Request	RECOMMEND	Adjustment
Agriculture	\$95,967	\$81,150,258	0.86%	\$150,686	\$168,326	\$72,359
Corrections	1,921,704	1,628,212,017	17.27%	\$3,023,386	3,377,314	1,455,610
Education	85,327	72,153,466	0.77%	\$133,980	149,664	64,337
Governor	108,234	91,445,605	0.97%	\$169,804	189,681	81,447
Health Care Policy and Financing	4,786	4,046,765	0.04%	\$7,514	8,394	3,608
Higher Education	4,307,791	2,937,133,547	31.16%	\$5,453,888	6,092,341	1,784,550
Human Services	1,107,864	957,679,427	10.16%	\$1,778,290	1,986,464	878,600
Judicial	217,169	183,639,850	1.95%	\$340,996	380,914	163,745
Labor and Employment	44,840	37,745,102	0.40%	\$70,088	78,293	33,453
Law	7,592	6,419,716	0.07%	\$11,921	13,316	5,724
Legislature	6,616	5,594,609	0.06%	\$10,388	11,605	4,989

PROPERTY FY 2018-19 RECOMMENDED ALLOCATION						
				FY 18-19		
	FY 17-18	Property	PROP. VALUE	Amended	FY 18-19	FY 18-19
DEPARTMENT	Approp.	Value	ALLOCATION	Request	RECOMMEND	Adjustment
Local Affairs	15,593	13,185,841	0.14%	\$24,484	27,351	11,758
Military and Veterans Affairs	139,730	118,158,522	1.25%	\$219,406	245,090	105,360
Natural Resources	615,151	530,325,013	5.63%	\$984,747	1,100,025	484,874
Personnel	815,531	689,620,348	7.32%	\$1,280,538	1,430,443	614,912
Public Health and Environment	101,996	86,248,964	0.92%	\$160,153	178,902	76,906
Public Safety	185,317	152,087,254	1.61%	\$282,407	315,467	130,150
Regulatory Agencies	24,592	20,795,173	0.22%	\$38,614	43,134	18,542
Revenue	63,919	45,191,740	0.48%	\$83,915	93,739	29,820
State	9,339	7,897,247	0.08%	\$14,664	16,381	7,042
Transportation	2,077,240	1,756,532,762	18.64%	\$3,261,661	3,643,483	1,566,243
Treasury	225	190,226	0.002%	\$353	395	170
Allocation Totals	\$11,956,523	\$9,425,453,452	100%	\$17,501,883	\$19,550,722	\$7,594,199
Percentage change from prior year						63.5%

## ALLOCATION FOR INSTITUTIONS OF HIGHER EDUCATION

The following table outlines the allocation for institutions of higher education.

PROPERTY ALLOCATION FOR HIGHER EDUCATION						
	PROPERTY	PROP. VALUE	FY 2018-19			
	VALUE	ALLOCATION	RECOMMEND.			
Arapahoe Community College	146,832,592	4.999%	304,567			
Auraria Higher Education Center	699,664,302	23.82%	1,451,277			
College Access Network	31,254	0.001%	65			
College Invest	750,550	0.03%	1,557			
Colorado Commission on Higher Education	556,225	0.02%	1,154			
Colorado State University - Pueblo	357,959,628	12.19%	742,497			
Community College of Aurora	42,365,456	1.44%	87,876			
Denver Community College	37,158,610	1.27%	77,076			
Front Range Community College	231,124,279	7.87%	479,409			
History Colorado	134,939,553	4.59%	279,898			
Lamar Community College	60,482,394	2.06%	125,455			
Metropolitan State University of Denver	81,837,776	2.79%	169,752			
Morgan Community College	52,144,625	1.78%	108,161			
Northeastern Junior College	139,651,286	4.75%	289,671			
Northwestern Community College	61,065,242	2.08%	126,664			
Occupational Ed. Division	210,257,105	7.16%	436,125			
Otero Junior College	74,489,727	2.54%	154,510			
Pikes Peak Community College	194,368,616	6.62%	403,169			
Pueblo Community College	153,962,835	5.24%	319,357			
Red Rocks Community College	137,299,805	4.67%	284,794			
Trinidad State Junior College	120,191,688	4.09%	249,307			
Allocation Totals	\$2,937,133,548	100.0%	\$6,092,341			

#### 3c. PAYMENT TO RISK MANAGEMENT AND PROPERTY FUNDS

The line item which funds state agency payments for the liability and property funds is Payment to Risk Management and Property Funds.

#### STATE AGENCY ALLOCATION

The following table outlines the Payment to Risk Management and Property Funds allocation, which aggregates the liability and property allocations. Staff recommends that the Committee approve the state agency allocations included in the table for the Payment to Risk Management and Property Funds.

PAYMENT TO RISK MANAGEMENT AND PROPERTY FY 2018-19 RECOMMENDED ALLOCATION						
Department	FY 2017-18 Approp.	FY 2018-19 Request	FY 2018-19 RECOMMEND.	FY 2018-19 Adjustment		
Agriculture	\$209,448	\$246,751	\$264,296	\$54,848		
Corrections	5,020,275	5,081,945	5,433,845	413,570		
Education	152,910	194,419	210,043	57,133		
Governor	391,627	375,200	394,875	3,248		
Health Care Policy and Financing	128,274	88,436	89,236	(39,038)		
Higher Education	5,449,763	6,169,824	6,807,572	1,357,809		
Human Services	2,521,021	2,577,769	2,785,155	264,134		
Judicial	1,127,976	917,445	956,795	(171,181)		
Labor and Employment	146,076	157,591	165,710	19,634		
Law	255,055	194,237	195,452	(59,603)		
Legislature	23,173	25,550	26,752	3,579		
Local Affairs	59,569	58,702	61,535	1,966		
Military and Veterans Affairs	174,791	247,843	273,499	98,708		
Natural Resources	1,024,433	1,282,137	1,397,122	372,689		
Personnel	887,149	1,346,493	1,496,333	609,184		
Public Health and Environment	252,884	287,235	305,859	52,975		
Public Safety	1,900,191	1,309,143	1,341,192	(558,999)		
Regulatory Agencies	198,282	164,207	168,603	(29,679)		
Revenue	336,022	274,732	284,368	(51,654)		
State	120,855	106,871	108,497	(12,358)		
Transportation	4,305,106	5,165,398	5,545,345	1,240,239		
Treasury	4,221	3,753	3,792	(429)		
Allocation Totals	\$24,689,101	\$26,275,681	\$28,315,876	\$3,626,775		
Percentage change from prior year				14.7%		

#### 4. CAPITOL COMPLEX LEASED SPACE

The Department of Personnel operates a facilities maintenance program for Denver, Grand Junction, and Camp George West properties totaling 1.3 million square feet. Pursuant to Section 24-82-101, C.R.S., the Department is responsible for the maintenance of the buildings' plumbing, electrical, elevator, and HVAC systems, as well as custodial and grounds maintenance.

- (1) Denver. The Department maintains ten addresses in the Capitol Hill Campus (765,088 sq. ft.), one address in the North Campus (89,534 sq. ft.), and two addresses in Lakewood (89,031 sq. ft.). Each of these campuses, though funded by the Capitol Complex program, have distinct rental rates that mirror the locations and uses of the various properties.
- (2) Grand Junction: The Department maintains a building with 35,145 square feet, which is staffed by 1.0 FTE who is responsible for building maintenance. Other functions, including additional building maintenance, custodial services, and grounds maintenance are contracted to private vendors.
- (3) Camp George West: This building contains 305,077 square feet for five different departments. The Department's responsibilities include all site and grounds maintenance.

Facilities Maintenance is predominantly funded by reappropriated funds deposited in the Department of Personnel Revolving Fund created in Section 24-30-1108 (1), C.R.S. Funding consists of user fees from state agencies billed through Capitol Complex Leased Space line items in department budgets based on square foot lease rates and square footage occupancy.

#### CAPITOL COMPLEX LEASED SPACE PROGRAM COSTS

The following table outlines total Facilities Maintenance – Capitol Complex program costs for allocation to state agencies through the *Capitol Complex Leased Space* and *Maintenance of Legislative Space* line items that include program overhead costs consisting of staff and administrative expenses; building and maintenance costs; depreciation and energy and utility costs; and a fund balance reserve adjustment. Personal services, operating expenses, repairs, security, and indirect costs are based on figure setting recommendations for the next fiscal year. Benefit POTS, and operating and OIT common policy items are estimated by the Department on current fiscal year appropriations and internal Department allocations to programs and divisions. Utilities, depreciation, and campus splits are based on Department allocations and methodologies.

CAPITOL COMPLEX LEASED SPACE PROGRAM COSTS							
	FY 2017-18	FY 2018-19	FY 2018-19	DIFFERENCE			
	Approp.	REQUEST	RECOMMEND.	FROM REQUEST			
Personal Services	\$3,206,979	\$3,275,675	\$3,275,675	\$0			
Benefits POTS	718,755	752,702	752,702	0			
OIT and Operating Common Policies	1,382,694	1,203,199	1,203,199	0			
Operating Expenses	2,709,468	2,709,468	2,709,468	0			
Capitol Complex Repairs	56,520	56,520	56,520	0			
Capitol Complex Security	405,243	469,099	469,099	0			
Utilities	3,283,656	3,360,094	3,360,094	0			
Indirect Cost Assessment	1,041,130	1,041,130	1,041,130	0			
Depreciation	272,000	286,000	286,000	0			
Energy Performance Depreciation	2,478,000	2,663,000	2,663,000	0			

CAPITOL COMPLEX LEASED SPACE PROGRAM COSTS							
FY 2017-18 FY 2018-19 FY 2018-19 DIFFERENCE							
	Approp.	Request	RECOMMEND.	FROM REQUEST			
Sprint Leased Tower Space	(46,295)	(47,618)	(47,618)	0			
CCLS Program Costs Subtotal	\$15,508,150	\$15,769,269	\$15,769,269	\$0			
Fund Balance Adjustment	1,477,686	(202,683)	(202,683)	(0)			
Total for Allocation	\$16,985,836	\$15,566,586	\$15,566,586	(\$0)			

#### **DEPRECIATION**

This cost accounts for the depreciation of equipment. The federal government only allows recovery of capital costs through depreciation. This allows the State to recover funding outlays for capital expenses in Capitol Complex.

#### **ENERGY PERFORMANCE DEPRECIATION**

This item is associated with Phase 4 of the Department's energy performance contracts. The Department finances improvements to buildings by signing agreements with vendors to perform capital improvements to energy systems. Federal requirements provide that this item be recovered through program costs with depreciation.

#### SPRINT LEASED TOWER SPACE

The Department leases land to Sprint for a cell tower at Camp George West.

The following table outlines program costs by campus.

CAPITOL COMPLEX LEASED SPACE PROGRAM COSTS BY CAMPUS							
	FY 2018-19		PIERCE	North	Grand	CAMP GEORGE	
	RECOMMEND.	DENVER	ST.	CAMPUS	JUNCTION	West	
Personal Services	\$3,275,675	\$2,833,904	\$243,422	\$60,856	\$51,678	\$85,816	
Benefits POTS	752,702	651,189	55,935	13,984	11,875	19,719	
OIT and Operating Common Policies	744,266	632,626	52,099	14,885	22,328	22,328	
Denver Only Op CPs (CCLS)	458,933	413,040	36,715	9,179	0	0	
Operating Expenses	2,709,468	2,303,048	189,663	54,189	81,284	81,284	
Capitol Complex Repairs	56,520	50,868	4,522	1,130	0	0	
Capitol Complex Security	469,099	469,099	0	0	0	0	
Utilities	3,360,094	2,893,825	257,229	64,307	68,378	76,355	
Indirect Cost Assessment	1,041,130	894,382	75,563	19,938	22,380	28,867	
Depreciation	286,000	257,400	22,880	5,720	0	0	
Energy Performance Depreciation	2,663,000	2,663,000	0	0	0	0	
Sprint Leased Tower Space	(47,618)	0	0	0	0	(47,618)	
CCLS Program Costs Subtotal	15,769,269	14,062,381	938,026	244,188	257,923	266,751	
Fund Balance Adjustment	(202,683)	(180,745)	(12,057)	(3,139)	(3,315)	(3,429)	
Total for Allocation	\$15,566,586	\$13,881,636	\$925,969	\$241,049	\$254,608	\$263,322	
Allocated Square Footage	1,273,241	754,454	89,031	89,534	35,145	305,077	
Allocation Cost per Square Foot	\$12.23	\$18.40	\$10.40	\$2.69	\$7.24	\$0.86	

### FUND BALANCE RESERVE ADJUSTMENT

The following table outlines the fund balance reserve adjustment recommendation.

CAPITOL COMPLEX FACILITIES FUND					
RECOMMENDED RESERVE ADJUSTMENT					
FY 2017-18					
Beginning Fund/Cash Balance	\$3,225,962				
Revenue	16,985,836				
Expenditures	<u>15,508,150)</u>				
Ending Fund Balance	\$4,703,648				
FY 2018-19					
Estimated Program Costs	\$15,769,269				
Operating Cash Flow Reserve	8.25%				
Operating Cash Flow Reserve Amount	1,300,965				
Approved Capital Outlay Reserve	3,200,000				
Total Reserve	4,500,965				
Fund Balance Reserve Adjustment (202,683)					

Staff recommends an *operating cash flow* fund balance reserve equal to 8.25 percent for FY 2018-19. Staff also recommends an additional capital outlay reserve of \$3.2 million. The recommendation's FY 2017-18 beginning fund/cash balance is taken from the Department's FY 2018-19 budget request schedule 9 for the Capitol Complex Facilities Fund in the Department of Personnel Revolving Fund. Revenue is FY 2017-18 total allocations (billings) to state agencies and expenditures are FY 2017-18 appropriated program costs.

#### STATE AGENCY UTILIZATION AND ALLOCATION

The following table outlines square footage allocation by agency.

SQUARE FOOT ALLOCATION BY STATE AGENCY							
			North	Grand	Camp		
	Denver	PIERCE ST.	Campus	JUNCTION	GEORGE WEST	Total	
Agriculture	0	0	0	0	0	0	
Correctional Industries	0	0	0	0	18,672	18,672	
Corrections	0	0	0	0	46,696	46,696	
Education	42,049	0	0	0	0	42,049	
Governor	19,780	0	0	0	0	19,780	
Governor - OIT	13,853	0	0	1,346	0	15,199	
Health Care Policy and Financing	33,264	0	0	0	0	33,264	
Human Services	89,429	0	0	0	0	89,429	
Labor and Employment	0	0	5,381	2,850	0	8,231	
Law	0	0	0	0	0	0	
Legislature	142,740	0	0	0	0	142,740	
Local Affairs	38,107	0	0	3,783	0	41,890	
Military and Veterans Affairs	0	0	0	0	55,865	55,865	
Natural Resources	79,277	0	0	0	0	79,277	
Personnel	125,593	0	82,034	2,853	0	210,480	
Public Health and Environment	0	0	0	4,477	0	4,477	
Public Safety	93,226	0	0	0	170,141	263,367	
Regulatory Agencies	0	0	0	0	0	0	
Revenue	73,685	89,031	2,119	5,919	0	170,754	
Transportation	100	0	0	13,917	13,703	27,720	
Treasury	3,351	0	0	0	0	3,351	
CSU Forest Service	0	0	0	0	0	0	
Total	754,454	89,031	89,534	35,145	305,077	1,273,241	

The following table outlines cost by square footage as allocated.

CAPITOL COMPLEX LEASED SPACE ALLOCATION BY STATE AGENCY							
	DENVER	PIERCE ST.	NORTH CAMPUS	Grand Junction	CAMP GEORGE WEST	Total	
CCLS Cost per Square Foot	\$18.40	\$10.40	\$2.69	\$7.24	\$0.86		
Agriculture	\$0	\$0	\$0	\$0	\$0	\$0	
Correctional Industries	0	0	0	0	16,116	16,116	
Corrections	0	0	0	0	40,305	40,305	
Education	773,684	0	0	0	0	773,684	
Governor	363,944	0	0	0	0	363,944	
Governor - OIT	254,889	0	0	9,751	0	264,640	
Health Care Policy and Financing	612,044	0	0	0	0	612,044	
Human Services	1,645,456	0	0	0	0	1,645,456	
Labor and Employment	0	0	14,487	20,647	0	35,134	
Law	0	0	0	0	0	0	
Legislature	2,626,356	0	0	0	0	2,626,356	
Local Affairs	701,153	0	0	27,406	0	728,559	
Military and Veterans Affairs	0	0	0	0	48,219	48,219	
Natural Resources	1,458,663	0	0	0	0	1,458,663	
Personnel	2,310,858	0	220,857	20,669	0	2,552,384	
Public Health and Environment	0	0	0	32,434	0	32,434	
Public Safety	1,715,319	0	0	0	146,854	1,862,173	
Regulatory Agencies	0	0	0	0	0	0	
Revenue	1,355,773	925,969	5,705	42,880	0	2,330,327	
Transportation	1,840	0	0	100,822	11,828	114,489	
Treasury	61,657	0	0	0	0	61,657	
Total	\$13,881,636	\$925,969	\$241,049	\$254,608	\$263,322	\$15,566,584	

The following table outlines the common policy allocation and additional costs paid by the General Assembly.

GENERAL ASSEMBLY PAYMENTS TO THE DEPARTMENT OF				
PERSONNEL FOR MAINTENANCE OF LEGISLATIV	/E SPACE			
Capitol Complex Leased Space Allocation	\$2,624,667			
Parking at 1525 Sherman Street	31,200			
Conference Center Rental for 26 days at 1525 Sherman Street	1,500			
Total	\$2,657,367			

Conference center rental is billed to agencies by occurrence and not included in capitol complex allocation rates. Rather than pay by occurrence, the General Assembly has agreed to pay for an estimated 26 days of conference center use through its payments to the Department of Personnel for *Maintenance of Legislative Space*, which will be trued up annually through the capitol complex leased space common policy. Similarly, parking at 1525 Sherman Street is billed directly to employees parking in the lot, however the General Assembly pays \$120 per month per space for their 20 parking spaces at the lot through the *Maintenance of Legislative Space* line item.

The following table outlines the Capitol Complex Leased Space Allocation recommendation.

CAPITOL COMPLEX LEASED SPACE RECOMMENDED ALLOCATION						
	FY 2017-18	FY 2018-19	FY 2018-19	FY 2018-19		
DEPARTMENT	Approp.	Request	RECOMMEND.	Adjustment		
Agriculture	\$0	\$0	\$0	\$0		
Correctional Industries	18,153	16,455	16,116	(2,037)		
Corrections	45,398	41,151	40,305	(5,093)		
Education	842,164	773,186	773,684	(68,480)		
Governor	396,157	363,710	363,944	(32,213)		
Governor - OIT	288,431	264,631	264,640	(23,791)		
Health Care Policy and Financing	666,217	611,650	612,044	(54,173)		
Human Services	1,791,099	1,644,398	1,645,456	(145,643)		
Labor and Employment	49,915	45,004	35,134	(14,781)		
Law	0	0	0	0		
Legislature	2,858,820	2,624,667	2,626,356	(232,464)		
Local Affairs	794,076	728,542	728,559	(65,518)		
Military Affairs	54,312	49,231	48,219	(6,093)		
Natural Resources	1,587,773	1,457,726	1,458,663	(129,109)		
Personnel	2,783,607	2,550,959	2,552,384	(231,223)		
Public Health	36,525	32,948	32,434	(4,091)		
Public Safety	2,028,890	1,864,153	1,862,173	(166,716)		
Regulatory Agencies	0	0	0	0		
Revenue	2,555,249	2,329,785	2,330,327	(224,922)		
Transportation	118,267	106,773	114,489	(3,778)		
Treasury	67,114	61,617	61,657	(5,457)		
Allocation Totals	\$16,982,168	\$15,566,586	\$15,566,584	(\$1,415,584)		
Percentage change from prior year				(8.3%)		

#### 5. VEHICLE LEASE PAYMENTS

In accordance with Section 24-30-1104 (2), C.R.S., the Department is responsible for operating and maintaining the State's vehicle fleet. The State Fleet Management Program purchases vehicles, manages maintenance and repairs, auctions replaced and out-of-service vehicles, and manages the State Motor Pool. The fleet program is funded by fees from user agencies that are deposited in the Motor Fleet Management Fund created in Section 24-30-1115 (1), C.R.S. Appropriations for the Vehicle Lease Payments line items reflect the cost of lease payments and the Department's vehicle management fee, for each agency's vehicles.

#### REQUESTED AND RECOMMENDED REPLACEMENT VEHICLES

Staff recommends replacement of 593 of 777 requested vehicles. Staff recommends no Alternative Fuel Vehicles for FY 2018-19 based on the lifecycle fuel cost analysis provided by Fleet Management during the FY 2017-18 budget cycle, which is attached in Appendix A. Since it is not clear at this time what the incremental cost of alternative fuel vehicles prior to the document deadline, JBC staff requests permission to work with the Department to calculate the correct appropriation. This recommendation does not include adjustments for additional state agency vehicles requested through separate department request items.

Staff's recommended replacement criteria requires that a vehicle meet one of three standards:

- 1. Projected high mileage by June 2019.
  - Standard vehicles 150,000 miles. This is equal to 15,000 miles per year over 10 years.
  - Other law enforcement vehicles 125,000 miles.
  - Colorado State Patrol (CSP) vehicles 100,000 miles.
  - CSP Motorcycles 40,000 miles.
- 2. Over 15 years old.
- 3. High maintenance cost that is 100 percent greater than average for the vehicle type.

Staff's recommended list of replacement vehicles is included in Appendix B.

#### STATE AGENCY VEHICLE LEASE PAYMENTS

The following table outlines requested replacement vehicle purchases, including CNG potential vehicles, staff's recommended replacement vehicles, and appropriations for state agency Vehicle Lease Payments line items for replacement vehicles.

FY 2017-18 VEHICLE LEASE PAYMENTS BY STATE AGENCY FOR ANNUAL FLEET REQUEST FOR REPLACEMENT VEHICLES ONLY							
Ì	REQUESTED I	NDED					
	Veh	ICLES	REPLACEMENT VEHICLES				
	STD.	AFV	Total	AFV	Total		
Appropriated Agencies							
EDO	6	4	10	0	10		
CBI	2	1	3	0	2		
Colorado State Patrol	169	10	179	0	146		

FY 2017-18 VEHICLE LEASE PAYMENTS BY STATE AGENCY FOR ANNUAL FLEET					
REQUEST FOR REPLACEMENT VEHICLES ONLY					
· ·	REQUESTED REPLACEMENT			RECOMMENI	DED
	Veh	ICLES		REPLACEMENT V	EHICLES
	STD.	AFV	Total	AFV	Total
Public Safety	177	15	192	0	158
Agriculture	7	13	20	0	17
Corrections	30	50	80	0	68
Education	1	0	1	0	0
Governor	0	6	6	0	1
Human Services	11	40	51	0	37
Judicial - Courts	0	3	3	0	1
Judicial - Public Defender	1	6	7	0	4
Labor and Employment	6	2	8	0	3
Law	0	5	5	0	5
Local Affairs	1	7	8	0	6
Military Affairs	0	2	2	0	1
Natural Resources	29	98	127	0	93
Personnel	3	8	11	0	10
Public Health and Environment	4	18	22	0	16
Regulatory Agencies	8	5	13	0	11
Revenue	5	16	21	0	16
State	0	0	0	0	0
Appropriated Agencies Subtotal	283	294	577	0	447
Non-appropriated Agencies					
Higher Education	37	56	93	0	75
Transportation	38	69	107	0	71
Non-appropriated Agencies Subtotal	75	125	200	0	146
Statewide Total	358	419	777	0	593

## VEHICLE REPLACEMENT LEASE/PURCHASE LINE ITEM

The Department requests \$21,936,936 reappropriated funds for Fleet Management program's Vehicle Replacement Lease/Purchase line item. Fleet Management's methodology for calculating the need for this line item is based on projected vehicle purchases. Historically, these projections have been higher than actual expenditures.

Staff Recommendation: Staff recommends the Committee approve the replacement vehicles, prior to adjustments for additional vehicles approved through separate department request items, summarized in the table above. Staff requests permission to work with the Department to determine the correct appropriation due to the complexity of the budget submission.

#### 6. CORE OPERATIONS

CORE Operations is the common policy for the state's accounting and financial reporting system, the Colorado Operations Resource Engine. In FY 2015-16, the COFRS Modernization program was transferred from the Governor's Office of Information Technology to the Division of Accounts and Control in the Department of Personnel and located in a new subdivision known as CORE Operations. Consistent with that change, state agency line items were renamed from COFRS Modernization to CORE Operations.

#### CORE OPERATIONS PROGRAM COSTS

The following table outlines total CORE Operations program costs for allocation to state agencies. The table includes program costs, a payment from the Supplier Database Cash Fund, and a fund balance reserve adjustment for the Statewide Financial Information Technology Systems Cash Fund.

FY 2018-19 CORE OPERATIONS PROGRAM COSTS					
	FY 2017-18	FY 2018-19	FY 2018-19	DIFFERENCE	
	Approp.	REQUEST	RECOMMEND.	FROM REQ.	
Personal Services	\$1,656,877	\$1,835,803	\$1,835,803	\$0	
Benefits POTS	353,910	366,016	366,016	0	
Operating and OIT Common Policies	519,111	424,260	375,470	(48,790)	
Operating Expenses	1,369,408	1,369,408	1,369,408	0	
Payments for CORE and Support Modules	5,282,872	5,282,872	5,282,872	0	
Indirect Costs	143,641	121,829	121,829	0	
Depreciation	4,229,791	4,871,503	4,871,503	0	
CORE Operations Program Costs Subtotal	\$13,555,610	\$14,271,691	\$14,222,901	(\$48,790)	
Payment from Supplier Database Cash Fund	(1,448,200)	(1,196,481)	(1,196,481)	0	
Fund Balance Reserve Adjustment	(588,064)	176,518	32,877	(143,641)	
Total for Allocation	\$11,519,346	\$13,251,728	\$13,059,297	(\$192,431)	

Personal services and operating expenses are based on figure setting recommendations for the next fiscal year. Program share of departmental benefits pots and OIT and operating common policy items are estimated by the Department and based on current year appropriations; the Department's request amount differs from the recommended amount by the amount of indirect costs.

Payments for CORE and Support Modules are figure setting recommendations for the next fiscal year. This line item pays for CORE system and modules annual licensing and operating costs to CORE vendors for Managed Services, Labor Data Collection and Electronic Content Management.

Indirect costs were added by the State Controller for the CORE Operations program for FY 2017-18. Although they were not specified in the Department's request, it appears they were included in the Operating and OIT Common Policies request amount.

### FUND BALANCE RESERVE ADJUSTMENT

The Department requests and staff recommends an 8.25 percent reserve for the Supplier Database Cash Fund and an 8.25 percent reserve for the Statewide Financial Information Technology Systems

Cash Fund (SFITS). An 8.25 percent reserve is equal to approximately one month of operating revenue.

#### SUPPLIER DATABASE CASH FUND RESERVE ADJUSTMENT

The adjustment for the Supplier Database Cash Fund is essentially a payment for CORE Operations from the cash fund.

Supplier Database Cash Fund				
RECOMMENDED RESERVE ADJUSTMENT	REQUEST	RECOMMEND.		
FY 2017-18				
Beginning Fund Balance	\$1,261,109	\$1,261,109		
Revenue	1,491,158	1,491,158		
Expenditures	(1,448,200)	(1,448,200)		
Ending Fund Balance	\$1,304,067	\$1,304,067		
FY 2018-19				
Fund Balance Target Reserve	8.25%	8.25%		
Fund Balance Reserve Amount	107,586	107,586		
Fund Balance Reserve Adjustment	(\$1,196,481)	(\$1,196,481)		

The FY 2017-18 beginning fund balance is taken from the Department's FY 2018-19 budget request schedule 9 for the Supplier Database Cash Fund created in Section 24-102-202.5 (2)(a), C.R.S. Revenue and expenditure amounts are also taken from the schedule 9. The Supplier Database Cash Fund receives revenues from rebates on statewide price agreements. Historically, this revenue source is from the original Supplier Database Cash Fund and the Electronic Procurement Program account in the Supplier Database Cash Fund. The subaccount was consolidated with the Supplier Database Cash Fund on July 1, 2013, based on the transition of those information systems into the CORE system. Because this fund is not a typical, common policy operational revenue cash fund, the fund balance target reserve amount is calculated on the prior year ending fund balance.

# STATEWIDE FINANCIAL INFORMATION TECHNOLOGY SYSTEMS CASH FUND RESERVE ADJUSTMENT

The adjustment for the SFITS is a more typical reserve adjustment for a common policy operational cash fund. The SFITS created in Section 24-30-209 (2)(a), C.R.S., was added effective May 1, 2015. Revenue and expenditures are taken from the schedule 9. The fund balance reserve amount is calculated on expenditures that include program costs minus depreciation plus CORE Lease Purchase Payments minus payments from the Supplier Database Cash Fund. The following table outlines the fund balance reserve adjustment recommendation.

STATEWIDE FINANCIAL INFORMATION TECHNOLOGY SYSTEMS CASH FUND				
RECOMMENDED RESERVE ADJUSTMENT	REQUEST	RECOMMEND.		
FY 2017-18				
Beginning Fund Balance	\$2,022,028	\$2,022,028		
Revenue	11,375,705	11,519,346		
Expenditures	(13,309,821)	(13,309,821)		
Ending Fund Balance	\$87,912	\$231,553		
FY 2018-19				
Expenditures (PS+OE)	\$3,205,211	\$3,205,211		
Fund Balance Target Reserve	8.25%	8.25%		
Fund Balance Reserve Amount	264,430	264,430		
Fund Balance Reserve Adjustment	\$176,518	\$32,877		

### STATE AGENCY UTILIZATION AND ALLOCATION

The costs of CORE Operations are allocated to state agencies, based upon actual usage for the most recent fiscal year for which actual data is available. The FY 2017-18 allocation is determined by the FY 2015-16 actual utilization. The following table outlines recommended allocations.

CORE OPERATIONS FY 2017-18 RECOMMENDED ALLOCATION					
D	FY 2017-18	FY 2016-17	FY 2018-19	FY 2018-19	FY 2018-19
DEPARTMENT	Approp.	UTILIZATION	REQUEST	RECOMMEND.	Adjustment
Agriculture	\$102,499	0.95%	\$110,989	\$124,536	\$22,037
Corrections	404,620	3.56%	413,877	464,392	59,772
Education	282,536	2.13%	247,935	278,197	(4,339)
Governor	370,445	2.59%	300,881	337,605	(32,840)
Health Care Policy and Financing	1,417,701	10.54%	1,227,100	1,376,873	(40,828)
Higher Education	158,645	1.72%	199,636	224,002	65,357
Human Services	1,304,572	8.91%	1,036,508	1,163,018	(141,554)
Judicial	856,852	8.34%	970,599	1,089,065	232,213
Labor and Employment	308,946	3.43%	399,566	448,335	139,389
Law	62,453	0.62%	72,541	81,395	18,942
Legislature	38,702	0.30%	35,457	39,785	1,083
Local Affairs	467,101	3.51%	409,010	458,931	(8,170)
Military and Veterans Affairs	52,829	0.50%	58,753	65,924	13,095
Natural Resources	2,611,690	27.10%	3,153,728	3,538,654	926,964
Personnel	303,032	3.05%	354,830	398,138	95,106
Public Health and Environment	567,559	8.16%	949,998	1,065,949	498,390
Public Safety	295,027	2.82%	328,590	368,696	73,669
Regulatory Agencies	161,891	2.08%	242,310	271,885	109,994
Revenue	422,525	6.91%	804,259	902,422	479,897
State	15,906	0.16%	19,006	21,326	5,420
Transportation	147,984	1.16%	135,105	151,595	3,611
Treasury	154,696	1.44%	168,062	188,575	33,879
Allocation Totals	\$10,508,211	100.00%	\$11,638,740	\$13,059,298	\$2,551,087
Percentage Change					24.3%

#### 7. STATEWIDE INDIRECT COST ASSESSMENTS

While some centrally-provided services are billed directly, the purpose of the Statewide Indirect Cost Plan (formally labeled the Statewide Indirect Cost Appropriation/Cash Fees Plan by the Office of the State Controller) is to allocate the unbilled costs of statewide central services to user departments and institutions of higher education that benefit from these services. Such services benefit all state agencies but are otherwise impractical to bill for discretely or directly, and the indirect cost recoveries ensure that the General Fund does not support the provision of these services for cash- and federal-funded programs.

- For the budget, indirect cost recoveries offset General Fund. When indirect cost assessments
  and recoveries are not identified in a budget, a state agency is appropriated more General Fund
  than necessary and indirect cost recoveries are available for use by the state agency in an offbudget manner.
- Historically, statewide indirect costs have been associated with the functions of three departments: (1) the Governor's Office, including the Office of State Planning and Budgeting (OSPB); (2) the Department of Personnel; and (3) the Department of Treasury.
- The State Controller's Office submits the statewide indirect cost plan to the federal Division of Cost Allocation for approval. The federal government must agree to the use of federal funds for these purposes.
- Statewide indirect cost assessments are identified by department and fund source. Generally, although not consistently across departments, expected recoveries have been budgeted to offset a corresponding amount of General Fund in the respective department during the figure-setting process.
- Certain departments such as the Departments of State and Transportation do not have General Fund, in which case their excess statewide indirect recoveries have been transferred to offset General Fund in the Department of Personnel and the Office of the Governor.
- The statewide indirect cost plan for FY 2017-18 from the State Controller is estimated to recover approximately \$17.8 million from cash funds, reappropriated funds, and federal funds. The plan includes \$663,626 more than it did for FY 2017-18, representing an increase of 3.88 percent.

The following table summarizes the proposed statewide indirect cost recoveries for FY 2018-19 and compares it to the plan for the prior year.

FY 2018-19 Statewide Indirect Cost Plan						
	FY 2017-18	FY 2018-19	Change	PERCENT CHANGE		
Cash Funds	\$9,307,877	\$10,037,207	\$729,330	7.84%		
Reappropriated Funds	5,447,370	4,720,409	(\$726,961)	(13.35%)		
Federal Funds	2,364,547	3,025,804	\$661,257	27.97%		
Total	\$17,119,794	\$17,783,420	\$663,626	3.88%		

## STATEWIDE INDIRECT COST PLAN

Staff recommends that the Committee approve the Statewide Indirect Cost Plan prepared by the State Controller's Office for FY 2018-19 for use in figure setting for department budgets. The following table outlines the plan.

FY 2018-19	9 Statewide Ini	DIRECT CO	ST PLAN	
DEPARTMENT	Cash Funds	Reapprop. Funds	Federal Funds	TOTAL
Agriculture	\$186,723	\$14,387	\$10,110	\$211,220
Corrections	36,742	27,461	5,462	69,665
Education	239,375	234,350	214,785	688,510
Governor	67,948	827	(4,563)	64,212
Governor - OIT	0	653,337	0	653,337
Health Care Policy and Financing	305,445	52,041	780,719	1,138,205
Higher Education	2,200,487	455,188	474,783	3,130,458
Human Services	266,468	159,495	433,664	859,627
Judicial	149,140	10,882	7,352	167,374
Labor and Employment	273,526	7,511	329,144	610,181
Law	18,936	105,026	4,166	128,128
Legislature - OSA	5,433	916	0	6,349
Local Affairs	88,570	218,240	146,937	453,747
Military and Veterans Affairs	3,137	0	107,749	110,886
Natural Resources	1,389,724	81,125	192,117	1,662,966
Personnel	0	3,036,227	0	3,036,227
Public Health and Environment	361,485	114,900	235,918	712,303
Public Safety	1,178,032	148,233	66,698	1,392,963
Regulatory Agencies	504,511	41,968	13,842	560,321
Revenue	753,224	1,738	6,921	761,883
State	186,862	0	0	186,862
Transportation	1,821,439	9,894	0	1,831,333
TOTAL	\$10,037,207	\$5,373,746	\$3,025,804	\$18,436,757

# APPENDIX A: ALTERNATIVE FUEL VEHICLES ANALYSIS

#### ALTERNATIVE FUEL VEHICLES

Section 24-30-1104 (20)(c)(II), C.R.S., requires the Department to purchase compressed natural gas (CNG), plug-in hybrid electric vehicles, or other alternative fuel vehicles, subject to availability and adequate fuel and fueling infrastructure, if either of the following are not more than ten percent over the cost of a comparable petroleum fuel vehicle:

- 1. The increased base cost; or
- 2. The increased lifecycle cost.

Life-cycle cost is defined as the purchase cost minus resale value, plus fuel, operating, and maintenance costs over the vehicle's expected useful life. The Department provided staff with 17 break-even scenario worksheets for a variety of vehicles from Fleet Management. Sixteen of the 17 do not meet a ten percent lifecycle cost threshold.

However, based on the Department's fuel cost analysis, which includes projected 10-year average fuel costs, at this time, CNG is projected to cost more than standard fuel on a per mile basis. The following table outlines this analysis.

CNG-Standard Fuel Analysis					
Assumptions for Lifecycle Analyses	Standard Fuel	CNG			
Annual Miles Driven	15,000	15,000			
Vehicle Life (years)	10	10			
Miles per gallon or GGE(CNG)	15	12			
Gallon or GGE (CNG) cost (10-year forecast average)	\$2.26	\$1.95			
Gallons used per year	1,000	1,250			
Fuel Cost per year	\$2,260	\$2,438			
Lifecycle Fuel Cost	\$22,600	\$24,375			

On this basis, staff recommends that the Committee not approve the purchase of AFV vehicles.

Statute does provide that CNG vehicles be purchased if they meet the 10 percent premium. At this time, there is one vehicle type that meets the standard. It is not clear if AFV vehicles costs were included in the Department's calculations. However, it also appears that there may be other vehicles for which the Department's replacement list includes CNG equipment costs.

The following tables outline vehicle lifecycle cost analyses.

CNG VEHICLE LIFECYCLE ANALYSIS #1				
VEHICLE COMPARISON MODEL 10-YR LIFECYCLE COST COST  COST				
Ford Transit Connect Mini Cargo Van (CNG-Bi-Fuel)	\$33,668	\$64,840		
Ram Promaster City Mini Cargo Van (GAS)	17,229	45,114		
CNG Premium	16,439	19,726		
110% of standard fuel vehicle (CNG max allowable cost)	\$18,952	\$49,625		
CNG option meets 110 percent threshold	No	No		

CNG Vehicle Lifecycle Analysis #2				
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost		
1/2 TON Ford T150 Cargo Van (CNG-Bi-Fuel)	\$35,061	\$70,296		
1/2 TON GM 1500 Cargo Van (GAS)	20,948	58,500		
CNG Premium	14,113	11,796		
110% of standard fuel vehicle (CNG max allowable cost)	\$23,043	\$64,350		
CNG option meets 110 percent threshold	No	No		

CNG Vehicle Lifecycle Analysis #3				
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost		
3/4 TON Ford T250 Cargo Van (CNG-Bi-Fuel)	\$35,993	\$73,593		
3/4 TON GM 2500 Cargo Van (GAS)	20,524	60,502		
CNG Premium	15,469	13,091		
110% of standard fuel vehicle (CNG max allowable cost)	\$22,576	\$66,552		
CNG option meets 110 percent threshold	No	No		

CNG Vehicle Lifecycle Analysis #4				
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost		
3/4 TON GM 2500 Cargo Van (CNG-Dedicated)	\$35,993	\$73,593		
3/4 TON GM 2500 Cargo Van (GAS)	20,524	60,502		
CNG Premium	15,469	13,091		
110% of standard fuel vehicle (CNG max allowable cost)	\$22,576	\$66,552		
CNG option meets 110 percent threshold	No	No		

CNG Vehicle Lifecycle Analysis #5		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
One TON Ford T350 Cargo Van (CNG-Bi-fuel)	\$40,224	\$78,171
One TON GM 3500 Cargo Van (GAS)	23,227	63,613
CNG Premium	16,997	14,558
110% of standard fuel vehicle (CNG max allowable cost)	\$25,550	\$69,974
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #6		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
One TON GM 3500 Cargo Van (CNG-Dedicated)	\$40,224	\$78,171
One TON GM 3500 Cargo Van (GAS)	23,227	63,613
CNG Premium	16,997	14,558
110% of standard fuel vehicle (CNG max allowable cost)	\$25,550	\$69,974
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #7		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
Ford Transit Connect Mini Passenger Van (CNG-Bi- Fuel)	\$39,329	\$82,061
Ram Promaster City Mini Passenger Van (GAS)	25,389	64,529
CNG Premium	13,940	17,532
110% of standard fuel vehicle (CNG max allowable cost)	\$27,928	\$70,982
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #8		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
One TON Ford T350 12 Passenger Van (CNG-Bi-fuel)	\$41,706	\$79,746
One TON GM 3500 12 Passenger Van (GAS)	25,512	66,074
CNG Premium	16,194	13,672
110% of standard fuel vehicle (CNG max allowable cost)	\$28,063	\$72,681
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #9		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
One TON Ford T350 15 Passenger Van (CNG-Bi-Fuel.)	\$48,221	\$86,762
One TON GM 3500 15 Passenger Van (GAS)	26,790	67,450
CNG Premium	21,431	19,312
110% of standard fuel vehicle (CNG max allowable cost)	\$29,469	\$74,195
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #10		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
1/2 TON Ford F150 PU Reg Cab LB 4x4 (CNG)	\$34,728	\$76,831
1/2 TON Chevy 1500 PU Reg Cab LB 4x4 (GAS)	21,913	58,048
CNG Premium	12,815	18,783
110% of standard fuel vehicle (CNG max allowable cost)	\$24,104	\$63,853
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #11		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
3/4 TON GM 2500 Pickup Reg Cab SB 4x4 (CNG)	\$36,577	\$127,097
3/4 TON Ford F250 Reg Cab SB 4x4 (GAS)	24,756	113,259
CNG Premium	11,821	13,838
110% of standard fuel vehicle (CNG max allowable cost)	\$27,232	\$124,585
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #12		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
One TON Ford F-350 Pickup Reg Cab 4x4 (CNG)	\$38,208	\$128,854
One TON Ford F350 Pickup Reg Cab 4x4 (GAS)	25,182	113,718
CNG Premium	13,026	15,136
110% of standard fuel vehicle (CNG max allowable cost)	\$27,700	\$125,090
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #13		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
3/4 TON Ram 2500 Pickup Crew Cab 4x4 (CNG)	\$31,906	\$122,067
3/4 TON Ram 2500 Pickup Crew Cab 4x4 (GAS)	26,094	114,700
CNG Premium	5,812	7,367
110% of standard fuel vehicle (CNG max allowable cost)	\$28,703	\$126,170
CNG option meets 110 percent threshold	No	Yes

CNG Vehicle Lifecycle Analysis #14		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
3/4 TON Ford F250 Util Truck Reg Cab 4x4 (CNG)	\$41,320	\$85,705
3/4 TON Ram 2500 Util Truck Reg Cab 4x4 (GAS)	28,181	70,448
CNG Premium	13,139	15,257
110% of standard fuel vehicle (CNG max allowable cost)	\$30,999	\$77,493
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #15		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
1 TON Ford F350 Cab~Chasis Reg Cab 4x2 (CNG)	\$41,477	\$85,874
1 TON Ford F350 Cab~Chasis Reg Cab 4x2 (GAS)	27,477	69,690
CNG Premium	14,000	16,184
110% of standard fuel vehicle (CNG max allowable cost)	\$30,225	\$76,659
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Analysis #16		
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
1 1/2 Ford F450 Cab~Chasis Reg Cab 4x2 (CNG)	\$53,318	\$98,625
1 1/2 Ford F450 Cab~Chasis Reg Cab 4x2 (Diesel)	39,543	77,383
CNG Premium	13,775	21,242
110% of standard fuel vehicle (CNG max allowable cost)	\$43,497	\$85,121
CNG option meets 110 percent threshold	No	No

CNG Vehicle Lifecycle Anal	ysis #17	
Vehicle Comparison	Model Cost	10-yr Lifecycle Cost
2 Ton Ford F550 Cab~Chasis Reg Cab 4x2 (CNG)	\$54,288	\$99,670
2 Ton Ford F550 Cab~Chasis Reg Cab 4x2 (GAS)	40,433	83,642
CNG Premium	13,855	16,028
110% of standard fuel vehicle (CNG max allowable cost)	\$44,476	\$92,006
CNG option meets 110 percent threshold	No	No

# APPENDIX B: REQUESTED AND REPLACEMENT VEHICLES LIST

The following table outlines the staff recommended replacement vehicles among the entire list of requested replacement vehicles. The table outlines the criteria used to determine recommendations.

			Replacement Vehic		t Requested Vehicle						Included as			41
٤	Number Staff Recommend	_	acement Vehicles l	Recommended	593 Vehicle Information	N	umber of R	lecomme	ended R	-	icles req'd as Replaceme			0
Fleet Repl. Veh.		Req. as CNG							Age in		Projected Mileage Jun2018	High	Maint. Cost Variance	Hig Mair
Count	Repl. Veh. Rec.	Cost	Entity	Vehicle Body	Purpose	Asset ID	License	Year	2019	15+ Yrs	(25 mos)	Miles	from Avg.	Co
Agricu 1		YYOC.	ANIMAL INDUSTRY	3/AT AVA TRUCK	Individual Assigned - Statewide	27,838	796DBF	2013	5	200	139,690	200	(26.4%)	
2	no yes		ANIMAL INDUSTRY		Undividual Assigned - Denver Metro / Large		550QFI	2013	4	no	154,110	no yes	(26.4%) 107.5%	n ve
3	yes		ICS		X Specialized Equipment (Exempt)	11,367	711A80	1999	19	yes	129,786	no	(62.2%)	
4	yes		ICS		-ISpecialized Equipment (Exempt)	20,982	653FHT	2006	12	no	177,259	yes	7.2%	n
5	yes		ICS		-ISpecialized Equipment (Exempt)	20,983	309HZG	2006	12	no	150,660	yes	(3.6%)	n
7	yes yes		ICS ICS		-I Specialized Equipment (Exempt) -I Specialized Equipment (Exempt)	23,612	123RBT 124RBT	2008	10	no	155,946 163,052	yes	172.5% (29.0%)	y y
8	ves		ICS		-ISpecialized Equipment (Exempt)	23,617	184RBT	2008	10	no	141,647	no	122.5%	
9	yes		ICS		-I Individual Assigned - Statewide	24,457	451TTX	2009	9	no	162,796	yes	(20.3%)	
10	yes		MARKETS		Hndividual Assigned - Statewide	19,264	675BAW	2003	15	yes	134,338	no	0.0%	
11 12	yes		MARKETS PLANT INDUSTRY		E Individual Assigned - Statewide & Individual Assigned - Statewide	25,499	801TTX	2010	8	no	157,982	yes	42.3%	
13	yes yes	7	PLANT INDUSTRY		GIndividual Assigned - Statewide	24,582 24,631	308TTV 311TTV	2009	9	no	182,982 141,848	yes no	(41.5%) 222.6%	y
14	no		PLANT INDUSTRY		4 Individual Assigned - Statewide	26,788	127UHF	2012	6	no	144,134	no	(13.2%)	
15	yes	yes	PLANT INDUSTRY	PU 1/2 TON, 42	7 Individual Assigned - Statewide	27,566	690EUP	2013	5	no	162,650	yes	(9.4%)	ſ
16	yes		CONSERVATION BOA		GIndividual Assigned - Denver Metro / Large		073DHS	2002	16	yes	123,220	no	124.5%	
17 18	ves no	ves	CONSERVATION BOA CONSERVATION BOA		I Individual Assigned - Statewide I Individual Assigned - Statewide	23,540 23,802	877REL 330RBT	2008 2008	10	no	148,715 146,039	no	398.4% (50.8%)	
19	ves		CONSERVATION BOA		(Motor Pool - Localized Agency Restricted	25,259	399VKH	2010	8	no	141,750	no	121.1%	
20	yes		CONSERVATION BOA		GIndividual Assigned - Denver Metro / Large		638TTX	2010	8	no	168,641	yes	(24.5%)	ſ
	17	13											- ′	
`0##0	etions												-	
Orrec 1	ves	ves	ARKANSAS	15 PASS VAN	LAW - Prison Security / Inmate Transport	21,032	326ETL	2006	12	no	147,644	yes	(22.7%)	r
2	yes	,	ARKANSAS		(Motor Pool - Localized Agency Restricted	24,242	363TTV	2009	9	no	161,322	yes	30.1%	
3	yes				VIndividual Assigned - Denver Metro / Large		442HZG	2006	12	no	167,180	yes	(59.7%)	ſ
4	yes	/			LAW - Prison Security / Inmate Transport	20,930	331ETL	2006	12	no	149,694	yes	(71.0%)	ſ
5	yes				· Maintenance and Support: Campus/Prison/	,	916UQU	2007	11	no	189,753	yes	(9.0%)	1
7	yes yes				I Maintenance and Support: Campus/Prison/ Maintenance and Support: Campus/Prison/		917ZEC 872REL	2013	5 10	no no	161,943 160,228	yes	18.9% 38.8%	
8	yes				· Maintenance and Support: Campus/Prison/		282DAK	2006	12	no	179,635	yes	134.2%	
9	no				I Maintenance and Support: Campus/Prison/		910TTX	2010	8	no	134,154	no	(38.2%)	ſ
10	no				·Maintenance and Support: Campus/Prison/		948TTX	2010	8	no	135,113	no	(48.5%)	1
11	yes				VLAW - Prison Security / Inmate Transport	19,890	203DHU	2005	13	no	130,283	yes	1,391.0%	
12	yes yes		CENTRAL TRANSP UN CENTRAL TRANSP UN		Specialized Exempt (Requires MVAC Appro LAW - Prison Security / Inmate Transport	22,918 25,492	745HZF 909TTX	2007	11 8	no	522,539 142,717	yes	(33.1%)	
14	yes				LAW - Prison Security / Inmate Transport	25,645	539VKH	2010	8	no	150,265	yes	244.8%	
15	no		CLINICAL SERVICE		Individual Assigned - Statewide	25,606	941TTX	2010	8	no	142,583	no	7.4%	
16	yes	7	COMMUNITY CORR		E LAW - Parole Officer	20,916	218CSD	2006	12	no	134,810	yes	(71.6%)	n
17	yes		COMMUNITY CORR		I LAW - Parole Officer	22,572	492IXZ	2007	11	no	142,900	yes	1,038.4%	
18 19	yes		COMMUNITY CORR COMMUNITY CORR		I LAW - Parole Officer I LAW - Parole Officer	23,134 23,492	884REL 439REM	2008	10	no	156,825 130,547	yes	(13.1%) 144.4%	n
20	yes yes		COMMUNITY CORR		(LAW - Parole Officer	23,513	518REM	2009	9	no	136,330	yes	71.2%	
21	yes	no	COMMUNITY CORR		ILAW - Parole Officer	24,288	019TTX	2009	9	no	150,380	yes	217.3%	
22	yes		COMMUNITY CORR		ILAW - Parole Officer	24,290	246TFH	2009	9	no	134,823	yes	3.6%	
23	yes		COMMUNITY CORR		ILAW - Parole Officer	24,297	020TTX	2009	9 7	no	138,275	yes	638.2%	
24 25	yes yes		COMMUNITY CORR CORRECTION INDUS:		CILAW - Parole Officer  Maintenance and Support: Campus/Prison/	26,221 9,540	346XQJ 873A68	2011 1991	27	no yes	162,787 171,947	yes	(68.8%)	y y
26	ves	no	CORRECTION INDUS		Maintenance and Support: Campus/Prison/		264DHU	2002	16	yes	132,937	no	(80.4%)	n
27	no	yes	CORRECTION INDUS	I 15 PASS VAN	Maintenance and Support: Campus/Prison/		438DHU	2005	13	no	144,403	no	31.2%	
28	no		CORRECTION INDUS		Maintenance and Support: Campus/Prison/		572HZF	2006	12	no	147,940	no	(16.3%)	
29	yes				R Specialized Exempt (Requires MVAC Appro		238BAX	2000	18	yes	761,673	yes	(68.4%)	f1
30	yes no		CORRECTION INDUS		R Specialized Exempt (Requires MVAC Appra Maintenance and Support: Campus/Prison/		494DHV 974REL	2003	15 11	yes no	834,651 147,442	yes no	(40.9%) (87.9%)	f
32	yes				Maintenance and Support: Campus/Prison/		840HZF	2007	11	no	177,771	yes	44.4%	
33	yes	no	CORRECTION INDUS	I OVERSIZED NON-	S Specialized Equipment (Exempt)	22,860	632FKI	2002	16	yes	292,759	yes	82.8%	ſ
34	yes				S Specialized Equipment (Exempt)	22,864	318ETL	1998	20	yes	254,307	yes	505.7%	
35 36	ves		CORRECTION INDUST		Maintenance and Support: Campus/Prison/ S Specialized Exempt (Requires MVAC Appre		171RBT 515VKH	1990 1987	28 31	ves	150,840 499,977	ves	(25.4%) 219.3%	f
37	yes yes				Maintenance and Support: Campus/Prison/		215YVD	2005	13	yes no	182,649	yes	104.5%	
38	yes		DELTA CORR CENTEI		LAW - Prison Security / Inmate Transport	21,331	330HZG	2006	12	no	133,323	yes	(24.8%)	1
39	no	yes	DELTA CORR CENTEI		(Motor Pool - Localized Agency Restricted	24,247	103TTX	2009	9	no	133,485	no	(63.0%)	ſ
40	yes		PAROLE		I LAW - Parole Officer	20,738	848BFB	2006	12	no	132,137	yes	(49.5%)	1
41 42	yes	7	PAROLE PAROLE		(LAW - Parole Officer (LAW - Parole Officer	23,168	267REM 316REM	2009	9	no	138,365 137,106	yes	80.8% (8.2%)	
43	yes yes		PAROLE		(LAW - Parole Officer	23,516	009RBT	2009	9	no	140,184	yes	(42.5%)	1 1
44	yes		PAROLE	SEDAN HYBRID	(LAW - Parole Officer	24,139	354TFH	2009	9	no	139,323	yes	272.6%	
45	yes		PAROLE		(LAW - Parole Officer	24,152	279TTV	2009	9	no	147,726	yes	95.9%	
46	yes		PAROLE PAROLE		(LAW - Parole Officer	24,161	342TTV	2009	9	no	144,283	yes	120.5%	
47 48	yes yes		PAROLE PAROLE		(LAW - Parole Officer (LAW - Parole Officer	24,182	340TTV 332TTV	2009	9	no	144,251 143,382	yes	490.4% 153.4%	
49	yes		PAROLE		Motor Pool - Localized Agency Restricted	25,501	883TTX	2010	8	no	152,429	yes	16.4%	
50	yes		DENVER WOMEN'S CO		Motor Pool - Localized Agency Restricted	20,923	201DAK	2006	12	no	132,300	no	135.8%	
51	yes				4Individual Assigned - Denver Metro / Large	22,788	927REL	2007	11	no	158,913	yes	143.8%	V
52	yes		DENVER WOMEN'S CO		LAW - Prison Security / Inmate Transport	24,349	037TTX	2009	9	no	133,333	yes	102.8%	
53 54	yes	/	MOTOR POOL MOTOR POOL		& LAW - Prison Security / Inmate Transport & Motor Pool - Localized Agency Restricted	20,123 20,148	939BAW 312DHU	2005	13	no	157,984 133,765	yes	(15.3%) 140.9%	1
55	yes yes		MOTOR POOL MOTOR POOL	. , , .	Motor Pool - Localized Agency Restricted  I Motor Pool - Localized Agency Restricted	20,148	325FKJ	2005	12	no	165,871	no yes	166.3%	
56	yes		MOTOR POOL	15 PASS VAN	Motor Pool - Localized Agency Restricted	21,019	599HZF	2006	12	no	127,930	no	163.1%	
57	yes	yes	MOTOR POOL	SEDAN HYBRID	(Motor Pool - Localized Agency Restricted	21,079	298ETL	2006	12	no	132,079	no	157.5%	У
58	yes		MOTOR POOL		I Motor Pool - Localized Agency Restricted		006HZG	2007	11	no	150,048	yes	17.2%	
59	yes		MOTOR POOL		F Motor Pool - Localized Agency Restricted	23,118	537REM	2008	10	no	150,825	yes	79.8%	
60	yes		MOTOR POOL MOTOR POOL		F Motor Pool - Localized Agency Restricted (Motor Pool - Localized Agency Restricted	23,121 24,163	136RBT 353TTV	2008	10	no	136,710 136,115	no	146.5% 13.7%	
UI	no yes		MOTOR POOL		(Motor Pool - Localized Agency Restricted (Motor Pool - Localized Agency Restricted	24,163	406TTV	2009	9	no	147,865	no	127.4%	

				_	t Requested Vehicle				-					4
	N	lumber of Rep	olacement Veh	icles Requested	777		Number of	Fleet Mg	gt Replac	e Vehicle	s Included as	CNG Co	st Vehicles	4
	Numb	er of Replace	ment Vehicles	Recommended	593	N	lumber of R	ecomme	nded Rej	olace Veh	icles req'd as	CNG Co	st Vehicles	(
3	yes		TOR POOL		Motor Pool - Localized Agency Restricted	27,715	882ZEC	2013	5	no	161,895	yes	50.7%	ſ
5	yes yes		TOR POOL		Maintenance and Support: Campus/Prisor LAW - Criminal Investigator	/ 22,786 24,308	176REM 377TFH	2007	9	no	154,039 135,742	yes	1.3% 25.3%	f
6	yes	,	PECTOR GENER		LAW - Criminal Investigator	27,591	681HUB	2013	5	no	137,191	yes	(48.5%)	1
7	yes		PECTOR GENER		LAW - Criminal Investigator	27,700	803ZEC	2013	5	no	143,911	yes	(6.1%)	1
8	yes	yes LIM	ION CORR FAC	3/4 T 4X4 TRUCK	Maintenance and Support: Campus/Prison	/ 20,248	072FKJ	2005	13	no	146,861	no	150.7%	y
9	no		ION CORR FAC		Individual Assigned - Denver Metro / Lan		409IXZ	2007	11	no	145,431	no	36.4%	1
0	yes		ION CORR FAC		Motor Pool - Localized Agency Restricted	23,218	821REL	2008	10	no	149,113	no	107.5%	y
2	yes	, 00 111	ROLE I CARLOS CORR F		LAW - Parole Officer Motor Pool - Localized Agency Restricted	24,309	378TFH 266REM	2009	9	no	150,797	yes	. (37.4%)	
3	no yes	,			ADA Compliant / Wheelchair (Exempt)	20,455	701FKI	2005	13	no	145,433 150,167	no yes	. (73.7%) . (89.9%)	f
4	no				Motor Pool - Localized Agency Restricted	27,593	683HUB	2013	5	no	133,210	no	(65.3%)	1
5	ves	yes STE	ERLING CORR FA	C 15 PASS VAN	LAW - Prison Security / Inmate Transport		804QFI	2014	4	no	153,747	yes	(90.1%)	
6	yes				LAW - Prison Security / Inmate Transport		260DAK	2006	12	no	155,087	yes	80.6%	1
7	no	,			Motor Pool - Localized Agency Restricted	20,914	929BHF	2006	12	no	135,647	no	(1.2%)	1
9	yes		NIDAD CORRECT ANSPORTATION	BUS 25+ PASS	LAW - Prison Security / Inmate Transport Specialized Exempt (Requires MVAC App		841TTX 127DHT	2010 1992	26	no	136,209 477,782	yes	. (44.2%) . (43.7%)	
0	yes yes				Motor Pool - Localized Agency Restricted	24,445	322TFH	2009	9	yes no	167,661	yes	153.7%	Y
	68	50				21,110	3221111	2007		110	107,001	, 00	. 1001770	
ucation														
	no		HOOL FOR DEAF	/B PASS VAN 12-PASSI	Motor Pool - Localized Agency Restricted	22,805	326IXZ	2007	11	no	142,007	no	(39.5%)	
	0	0												
olic Heal	lth and En	vironment												
	no	,	POLLUTION	15 PASS VAN	Specialized Equipment (Exempt)		434DHU	2005	13	no	133,711	no	0.0%	
	yes		POLLUTION		Maintenance and Support: Campus/Prison		222DHU	2005	13	no	105,692	no	118.6%	
	yes		POLLUTION		Specialized Equipment (Exempt)	20,442	434VKH	2005	13	no	139,274	no	165.2%	
	no yes		POLLUTION POLLUTION		Individual Assigned - Denver Metro / Lan Specialized Equipment (Exempt)	22,293	250DAK 376IXZ	2006 2008	12 10	no	135,900 159,139	no yes	. 6.5% . (36.1%)	
	yes		POLLUTION .		Special Program - Grant, Federal Requiren		356RBT	2009	9	no	153,343	yes	(3.3%)	
	no		POLLUTION		Motor Pool - Localized Agency Restricted	25,208	352VKH	2010	8	no	136,101	no	(4.9%)	
	yes		POLLUTION	PASS UTIL HYBRID	Individual Assigned - Statewide	26,808	384JIU	2012	6	no	153,694	yes	14.8%	
	yes		LDING OPERATI		Motor Pool - Localized Agency Restricted	23,184	383REM	2008	10	no	156,663	yes	146.9%	
)	yes				Motor Pool - Localized Agency Restricted	23,698	099RBT	2008	10	no	196,993	yes	(50.0%)	
	yes				Motor Pool - Localized Agency Restricted	25,255	380VKH	2010	8	no	130,028	no	115.6%	
	yes	,	NSUMER PROTEC		Motor Pool - Localized Agency Restricted Motor Pool - Localized Agency Restricted	20,412	557DHU 320IXZ	2005	13	no	130,328 157,261	no	. 187.0%   (50.0%)	
	yes yes		NSUMER PROTEC		Motor Pool - Localized Agency Restricted	23,187	386REM	2007	10	no	153,112	yes	79.7%	
	no		NSUMER PROTEC		Motor Pool - Localized Agency Restricted	23,189	373REM	2008	10	no	137,720	no	(64.1%)	
5	no	,	NSUMER PROTEC		Motor Pool - Localized Agency Restricted	25,260	400VKH	2010	8	no	149,566	no	(79.7%)	
7	yes	yes CO	NSUMER PROTEC	CT PASS UTIL HYBRID	Motor Pool - Localized Agency Restricted	26,776	058WIB	2012	6	no	154,850	yes	186.9%	
3	no		ZARDOUS WASTI		Motor Pool - Localized Agency Restricted	24,256	335TTX	2009	9	no	149,532	no	(21.9%)	
)	yes				Motor Pool - Localized Agency Restricted	25,206	780TTX	2010	8	no	166,264	yes	(1.6%)	
) 	yes yes		TER QUALITY TER QUALITY		Motor Pool - Localized Agency Restricted Motor Pool - Localized Agency Restricted	24,025	214TFH 301TTX	2009	9	no	151,806 192,455	yes	. 87.5% 4.9%	
2	yes		TER QUALITY		Motor Pool - Localized Agency Restricted	25,289	744TTX	2010	8	no	160,858	yes	(13.0%)	
	16	18	`		,						,	,	. (-0.07-7.	
her Edu	acation													
ilei Edu	yes	yes AD.	AMS STATE COLL	.E/PU 1/2 TON, 4X	Maintenance and Support: Campus/Prison	/ 14,971	889BAV	2001	17	ves	165,471	yes	100.3%	
	yes		AMS STATE COLL		Maintenance and Support: Campus/Prison		211DHS	2002	16	yes	159,281	yes	(27.6%)	
	yes	yes AD.	AMS STATE COLL	.E: 15 PASS VAN	Motor Pool - Localized Agency Restricted	16,819	205DHS	2002	16	yes	158,920	yes	398.2%	
	yes		AMS STATE COLL		Motor Pool - Localized Agency Restricted	19,988	433DHU	2005	13	no	177,471	yes	(32.1%)	
	yes	,			Motor Pool - Localized Agency Restricted	20,461	098FKJ	2005	13	no	149,165	no	2,255.0%	
	yes yes		AMS STATE COLL AMS STATE COLL		Maintenance and Support: Campus/Prisor Maintenance and Support: Campus/Prisor		905FKI	2006	12 12	no no	154,397 144,794	no	183.1% 127.7%	
	ves		AMS STATE COLL AMS STATE COLL		Maintenance and Support: Campus/Prisor		286DAK	2006	12	no	171,367	ves	(47.2%)	
	no		AMS STATE COLL		Motor Pool - Localized Agency Restricted	21,336	821BFB	2006	12	no	144,091	no	(12.5%)	
	no	yes AD.	AMS STATE COLL	E/15 PASS VAN	Motor Pool - Localized Agency Restricted	23,618	128RBT	2008	10	no	132,125	no	(33.9%)	
	yes		RARIA CAMPUS A		Maintenance and Support: Campus/Prison		885REL	2008	10	no	182,798	yes	(86.5%)	
	yes			H PASS UTIL LARGE,		26,579	BGQ211	2012	6	no	158,618	yes	(60.6%)	
1	ves		CS at LOWRY CS at LOWRY		Maintenance and Support: Campus/Prison Maintenance and Support: Campus/Prison		013BAW 106UHF	2002 2005	16	ves no	171,042 170,288	ves	. (1.2%) 1.9%	
	yes yes		S at LOWRY	SEDAN FULLSIZI		26,001	471JIU	2011	7	no	163,514	yes	(14.8%)	
	yes		S at LOWRY	SEDAN FULLSIZI		26,058	QTL637	2011	7	no	159,520	yes	(83.7%)	
	yes				Maintenance and Support: Campus/Prison	,	065DHT	2003	15	yes	173,970	yes	(23.3%)	
	yes		LORADO MESA U		Maintenance and Support: Campus/Prison		269DAK	2006	12	no	144,748	no	108.3%	
	yes	7	LORADO MESA U		Maintenance and Support: Campus/Prison		727HZF	2007	11	no	153,219	yes	(45.8%)	
)	yes				Maintenance and Support: Campus/Prison		385RBT	2008	10	no	154,278	yes	0.0%	
	yes		LORADO MESA U LORADO MESA U	N PASS UTIL LARGE,	Motor Pool - Localized Agency Restricted LAW - Campus Police	23,894	173PRP UMQ258	2009	9	no	168,287 149,440	yes	(39.0%)	
	yes yes			N PASS UTIL LARGE,		25,220	UMQ258 UMQ259	2010	8	no	163,160	yes	48.7%	
	yes			N SEDAN LARGE, F		25,969	472JIU	2011	7	no	152,167	yes	(4.7%)	
	yes	no col	LORADO MESA U	N SEDAN LARGE, F		25,970	QTL606	2011	7	no	144,901	yes	219.0%	
	yes	yes co	NW COMM COLL	E(15 PASS VAN	Maintenance and Support: Campus/Prison	/ 22,692	155REM	2007	11	no	165,398	yes	23.7%	
	no		NW COMM COLL		Criminal Justice Driver Training (Exempt)	24,829	877QFI	2009	9	no	133,689	no	(8.3%)	
	yes		STATE UNIV-PUI		Individual Assigned - Statewide	25,341	714TTX	2010	8	no	158,614	yes	190.1%	
)	yes		STATE UNIV-PUE STATE UNIV-PUE		Motor Pool - Localized Agency Restricted Individual Assigned - Statewide	19,548 23,370	780DHR 241UHD	2004	14	no	138,305 143,771	no	. 296.7%   (28.6%)	
,	no yes				Individual Assigned - Statewide  Individual Assigned - Statewide	24,433	169TTX	2008	9	no no	168,356	no yes	(15.0%)	
2	yes				Maintenance and Support: Campus/Prison		167TTX	2009	9	no	132,732	no	208.0%	
5	yes		STATE UNIV-PUI		Maintenance and Support: Campus/Prisor		982BAW	2005	13	no	176,007	yes	(69.8%)	
	yes	no co	STATE UNIV-PUI	EB PU SMALL, 4X4	Maintenance and Support: Campus/Prison	/ 20,013	208DHU	2005	13	no	181,340	yes	163.9%	
5	no				Maintenance and Support: Campus/Prison		244ETL	2006	12	no	144,305	no	0.0%	
7	yes		STATE UNIV-PUE		Maintenance and Support: Campus/Prison		075WIB	2007	11	no	154,232	yes	(2.9%)	
7	yes		ONT RANGE CC	SEDAN LARGE, F		26,667	470JIU	2012	6	no	154,256	yes	4.5%	
3	ves		RORA CC RORA CC	PASS UTIL LARGE, SEDAN FULLSIZI	LAW - Campus Police LAW - Campus Police	22,074 25,954	QTL611 QTL538	2007	7	no	132,512 142,274	ves	. 0.0%. 30.1%	
)	yes no		RORA CC RORA CC		LAW - Campus Police Criminal Justice Driver Training (Exempt)	26,010	QTL478	2011	7	no	142,274	yes no	26.0%	
			RORA CC				QTL546	2012	6	no	157,975		0.0%	
	yes	HO AU		SEDAN LARGE, P	Criminal Justice Driver Training (Exempt)	26,852					13/.3/3	yes	0.070	

	N	umber o	f Replacement Vehicles Requested	777		Number of	Fleet Mg	t Replac	e Vehicles	Included as	CNG Cos	st Vehicles	41
			placement Vehicles Recommended	593				-		cles req'd as			0
13	no	yes		Motor Pool - Localized Agency Restricted	23,684	135RBT	2008	10	no	140,263	no	(29.6%)	n
14	yes	yes		Individual Assigned - Statewide	24,336	317TFH	2009	9	no	154,671	yes	(40.0%)	n
15	no	yes		Maintenance and Support: Campus/Prison/	20,170	695DHU	2005	13	no	145,303	no	(76.4%)	n
16	ves	yes	· · · · · · · · · · · · · · · · · · ·	Motor Pool - Localized Agency Restricted	20,334	250DHU	2005	13	no	137,355	no	176.9%	yε
17 18	no	yes	NORTHEASTERN JR C(BUS 16+ PASS NORTHEASTERN JR C(PASS UTIL LARGE,	Motor Pool - Localized Agency Restricted	21,464	727FHT QTL548	2006	12	no	144,243 164,977	no	0.0%	n
19	ves ves	no yes	NORTHEASTERN JR C(1 T 4X4 TRUCK	Maintenance and Support: Campus/Prison/		333OSQ	2008	10	no no	192,558	yes	0.0%	n n
50	ves	yes	·	: Maintenance and Support: Campus/Prison/		218DHT	2003	15	yes	169,396	yes	(68.9%)	n
51	no	yes	OTERO JR COLLEGE 15 PASS VAN	Special Program - Grant, Federal Requireme	22,263	231JAN	2007	11	no	148,179	no	(49.1%)	n
52	yes	yes		: Maintenance and Support: Campus/Prison/		237JAN	2007	11	no	163,015	yes	140.7%	yε
53	yes	no		Maintenance and Support: Campus/Prison/		349BAV	2001	17	yes	145,464	no	(23.8%)	n
54	yes yes	yes		4Motor Pool - Localized Agency Restricted Maintenance and Support: Campus/Prison/	16,429	500DHU 434UHD	2002	16 15	yes yes	155,294 146,199	no	(2.2%)	n n
56	ves	no		PLAW - Campus Police	26,660	315XQJ	2012	6	no	163,664	yes	66.5%	n
57	yes	yes		Motor Pool - Localized Agency Restricted	26,988	734BAV	2001	17	yes	164,744	yes	0.0%	n
58	yes	no	PUEBLO CC PASS UTIL MEDIUM	Motor Pool - Localized Agency Restricted	21,315	252DAK	2006	12	no	154,309	yes	0.0%	n
59	yes	no		Criminal Justice Driver Training (Exempt)	25,072	746QFI	2010	8	no	129,622	no	100.1%	ye
50	no	no		Criminal Justice Driver Training (Exempt)	25,136	CQG505	2010	8	no	143,290	no	45.1%	n
51 52	no	no		Andividual Assigned - Denver Metro / Large PLAW - Campus Police	26,406	693VKH UMQ353	2007	6	no no	145,332 178,046	no	(88.7%)	n
53	yes yes	no		Criminal Justice Driver Training (Exempt)	26,678	QTL607	2012	6	no	171,631	yes	(2.4%)	n
54	ves	yes		Maintenance and Support: Campus/Prison/	16,808	212DHS	2002	16	yes	161,109	yes	(20.9%)	n
55	yes	yes	RED ROCKS CC PU 1/2 TON, 4X	Maintenance and Support: Campus/Prison/	20,159	773FKI	2005	13	no	199,818	yes	65.6%	n
6	yes	yes		Individual Assigned - Denver Metro / Large	,	301DHU	2005	13	no	160,644	yes	0.0%	n
7	yes	no		Motor Pool - Localized Agency Restricted	24,129	BGQ679	2009	9	no	150,939	yes	(5.0%)	1
8 9	yes	no		FLAW - Campus Police	25,995 26,920	QTL547	2011	7	no	145,311	yes	(26.3%)	1
)	yes yes	no	RED ROCKS CC SEDAN LARGE, I TRINIDAD JR COLLEG PASS UTIL MEDIUM	PLAW - Campus Police Maintenance and Support: Campus/Prison/		760FKI	2012	13	no no	170,720 159,499	yes	(26.3%)	1
l	yes	ves	TRINIDAD JR COLLEG FASS VAN	Motor Pool - Localized Agency Restricted	19,987	432DHU	2005	13	no	221,463	yes	(48.3%)	1
2	yes	yes	•	Maintenance and Support: Campus/Prison/		516BAW	2003	17	yes	136,830	no	697.1%	,
3	yes	no	UNIVERSITY OF NORTPASS VAN MINI (7		.,	022DHS	2002	16	ves	141,419	no	200.0%	,
	yes	no	UNIVERSITY OF NORTPASS VAN MINI (7		16,667	024DHS	2002	16	yes	128,639	no	162.7%	Ŋ
	yes	yes		Maintenance and Support: Campus/Prison/		741BAW	2003	15	yes	172,662	yes	(41.9%)	
7	no	yes	UNIVERSITY OF NORTPASS VAN 12-PASSI UNIVERSITY OF NORTPU 1/2 TON, 4X			958BAW	2005	13	no	146,795	no	17.8%	1
7	yes yes	yes yes	UNIVERSITY OF NORTE 1/2 TON, 4X UNIVERSITY OF NORTCARGO VAN 1/2 TO	Maintenance and Support: Campus/Prison/		783FKI 246DHU	2005	13	no no	151,303 132,946	yes no	4.2% 149.8%	1
)	no	yes	UNIVERSITY OF NORTCARGO VAN 1/2 TO			778FKI	2005	13	no	140,379	no	(65.1%)	1
)	ves	no	UNIVERSITY OF NORTCARGO VAN MINI-			245ETL	2006	12	no	151,560	yes	40.6%	1
	yes	yes		Maintenance and Support: Campus/Prison/		335FKJ	2006	12	no	160,110	yes	(55.8%)	1
2	yes	no	UNIVERSITY OF NORTPU SMALL, 4X4	Maintenance and Support: Campus/Prison/		850FKI	2006	12	no	164,523	yes	143.5%	y
3	yes	yes	UNIVERSITY OF NOR13/4 T CW CAB 4X4			QTL465	2008	10	no	192,670	yes	69.3%	1
1	yes	yes		Maintenance and Support: Campus/Prison/		478IXZ	2007	11	no	178,713	yes	493.8%	y
5	no	yes	UNIVERSITY OF NORTPASS UTIL SMALL,			189REM	2007	11	no	135,477	no	(8.4%)	1
7	yes no	yes yes	UNIVERSITY OF NORT15 PASS VAN UNIVERSITY OF NORTSEDAN FULLSIZE	Maintenance and Support: Campus/Prison/		029RBT	2007	10	no no	150,013 141,722	yes no	1,241.0%   17.9%	y 1
8	ves	no		Maintenance and Support: Campus/Prison/		332BAV	2001	17	yes	147,248	no	183.4%	y
9	ves	yes	WESTERN STATE COL PASS UTIL SMALL,			440BAV	2001	17	yes	156,907	yes	(16.6%)	ſ
0	yes	yes	WESTERN STATE COL PU 1/2 TON, 4X	Maintenance and Support: Campus/Prison/	20,874	261DAK	2006	12	no	155,019	yes	(62.0%)	ſ
1	yes	yes	WESTERN STATE COL 15 PASS VAN	Motor Pool - Localized Agency Restricted	23,380	357REM	2008	10	no	128,296	no	675.4%	У
2	no	yes		Maintenance and Support: Campus/Prison/		698REL	2008	10	no	141,943	no	(75.6%)	ſ
3	75	yes 56	WESTERN STATE COL 15 PASS VAN	Motor Pool - Localized Agency Restricted	25,203	887TTX	2010	8	no	132,435	no	(9.8%)	ſ
man	Services											-	
1	yes	yes		(Motor Pool - Localized Agency Restricted	23,193	428REM	2008	10	no	139,333	no	132.8%	y
3	no	yes		Motor Pool - Localized Agency Restricted	20,740	220CSD	2006	12	no	130,376	no	(71.8%)	1
	no	yes ves		0 /	20,745	214CSD 215CSD	2006	12 12	no	138,682 135,258	no	(62.7%) (82.7%)	
	no yes	yes		(Motor Pool - Localized Agency Restricted	24,237	297TTV	2000	9	no	107,847	no	101.6%	,
	yes	yes		(Motor Pool - Localized Agency Restricted	24,255	603TTX	2010	8	no	126,768	no	219.7%	,
	yes	yes		(Motor Pool - Localized Agency Restricted	24,802	259TTV	2009	9	no	104,407	no	150.8%	,
	no	yes	CHILD CARE LICENSE SEDAN FULLSIZ		20,822	206DAK	2006	12	no	141,025	no	(73.6%)	
	yes	yes	CHILD WELFARE ADM PASS UTIL SMALL,		24,412	320TTV	2009	9	no	165,260	yes	(12.0%)	
	no yes	yes	CHILD WELFARE ADM PASS UTIL HYBRID CHILDREN YOUTH FA PASS UTIL HYBRID		25,698	966TTX 967TTX	2010	8	no no	141,096 163,590	no	(12.0%) 94.0%	
	ves	no	CO MENTAL HEALTH PASS UTIL LARGE,		20,974	664FHT	2006	12	no	167,528	yes	26.9%	
	yes	yes			21,301	082RBT	2006	12	no	158,205	yes	(76.2%)	
	yes	no	CO MENTAL HEALTH PASS UTIL MEDIUM	Motor Pool - Localized Agency Restricted	22,719	405IXZ	2007	11	no	165,241	yes	(37.2%)	
	yes	no	CO MENTAL HEALTH PASS UTIL LARGE,		22,738	236JAN	2007	11	no	154,054	yes	21.2%	
	yes	yes			23,051	364RBT	2009	9	no	154,274	yes	(46.0%)	
	yes	yes	CO MENTAL HEALTH PASS UTIL HYBRID		24,218	199TTX	2009	9	no	146,029	no	540.0%	,
	ves	yes no	CO MENTAL HEALTH BUS 16+ PASS DIV YOUTH CORRECT SEDAN LARGE, I	ADA Compliant / Wheelchair (Exempt)	10,684 21,248	134A77 289TTX	1998 2006	20 12	ves	131,543 145,128	no	153.8% 205.6%	,
	yes no	ves		(Motor Pool - Localized Agency Restricted	24,241	299TTX	2010	8	no	140,248	no no	(63.9%)	1
	yes	yes		ADA Compliant / Wheelchair (Exempt)	9,296	282A76	1997	21	yes	101,441	no	(48.5%)	
	yes	yes		ADA Compliant / Wheelchair (Exempt)	13,775	224BAU	2000	18	yes	123,032	no	135.0%	,
	yes	no	GJRC PASS VAN MINI (7	I ADA Compliant / Wheelchair (Exempt)	20,969	334ETL	2006	12	no	159,067	yes	35.9%	
	yes	yes		(Motor Pool - Localized Agency Restricted	24,232	298TTX	2010	8	no	120,107	no	177.0%	,
	yes	yes		Motor Pool - Localized Agency Restricted	22,340	956HZF	2007	11	no	161,807	yes	102.7%	١
7	yes	no	STATE VETERANS HO PASS VAN 12-PASS DIV YOUTH CORRECT SEDAN FULLSIZE	ADA Compliant / Wheelchair (Exempt)  Motor Pool - Localized Agency Restricted	31,007	CQG612	2016	10	no	154,168	yes	(61.5%)	
7	ves ves	ves ves		Motor Pool - Localized Agency Restricted  Motor Pool - Localized Agency Restricted	23,143 20,754	277REM 868BHF	2008	10	no no	159,820 162,631	yes	2.7% 50.0%	:
)	yes	ves		Motor Pool - Localized Agency Restricted  Motor Pool - Localized Agency Restricted	22,333	783HZF	2007	11	no	132,447	no	155.5%	١
)	yes	yes		Motor Pool - Localized Agency Restricted	23,107	882REL	2007	10	no	156,851	yes	(42.7%)	
	yes	yes		Motor Pool - Localized Agency Restricted	23,149	039RBT	2008	10	no	157,348	yes	(48.2%)	
2	no	yes		Motor Pool - Localized Agency Restricted	23,467	366REM	2008	10	no	142,449	no	21.8%	1
3	no	yes		(Motor Pool - Localized Agency Restricted	24,248	300TTX	2010	8	no	136,578	no	36.1%	1
1	ves	yes		Motor Pool - Localized Agency Restricted	14,758	531BAW	2001	17	yes	169,776	yes	(21.2%)	
5	no	yes	NORTH CENTRAL DIS 3/4 T 4X4 TRUCK PUEBLO REG CENTER 15 PASS VAN	Specialized Equipment (Exempt) Patient Transport	21,053	128HZG 914TTX	2006	12 8	no	146,651 141,686	no	(71.0%) 26.5%	1
5		yes	1 OLDEO REG CENTER 13 PASS VAN			71411X	2010	٥	no	141.080	no		
	no no	ves	PUEBLO REG CENTER 15 PASS VAN	Patient Transport	25,674	915TTX	2010	8	no	133,839	no	(6.1%)	

	All Dep	artments - Fleet Management Requested Vehicle Replacement List and JBC Staff Recommendation
	N	mber of Replacement Vehicles Requested 777 Number of Fleet Mgt Replace Vehicles Included as CNG Cost Vehicles 413
	Numbe	of Replacement Vehicles Recommended 593 Number of Recommended Replace Vehicles req'd as CNG Cost Vehicles 0
39	yes	no STATE VETERANS HO PASS VAN 12-PASS IADA Compliant / Wheelchair (Exempt) 25,596 622TTX 2010 8 no 167,358 yes (32.3%) no
40	no ves	ves DIV YOUTH CORRECT SEDAN FULLSIZI Motor Pool - Localized Agency Restricted 20,749 885BHF 2006 12 no 147,695 no 19.1% no ves DIV YOUTH CORRECT SEDAN FULLSIZI Motor Pool - Localized Agency Restricted 22,341 955HZF 2007 11 no 169,462 yes (30.9%) no
42	yes	yes DIV YOUTH CORRECT SEDAN FULLSIZI Motor Pool - Localized Agency Restricted 22,612 002HZG 2007 11 no 151,195 yes (11.8%) no
43	yes	no SOUTH CENTRAL DISTPU SMALL, 4X2 Maintenance and Support: Campus/Prison/ 24,780 317TTV 2009 9 no 164,792 yes (36.1%) no
44 45	ves yes	no         WESTERN DISTRICT         1 T CARGO BOX         Specialized Equipment (Exempt)         4,779         920A56         1992         26         yes         113,212         no         (30.3%)         no           yes         WESTERN DISTRICT         3/4 T 4X4 TRUCK         Maintenance and Support: Campus/Prison/         16,815         835DHS         2002         16         yes         123,167         no         101.4%         yes
46	yes	yes whitatrillogic Rec Ct15 Pass VAN Motor Pool - Localized Agency Restricted 19,086 958BAV 2003 15 yes 152,664 yes 387.19% yes
47	yes	no wheatridge rec C1Pass van Mini // 1Patient Transport 23,322 528REM 2008 10 no 148,536 no 330.6% yes
48	yes	yes         WHEATRIDGE REC CT15 PASS VAN         Patient Transport         23,647         159RBT         2008         10         no         157,199         yes         (90.9%)         no           yes         WHEATRIDGE REC CT15 PASS VAN         Patient Transport         24,549         189TTX         2009         9         no         140,716         no         (8.3%)         no
50	no ves	yes WHEATRIDGE REC CT15 PASS VAN Patient Transport 24,549 189TTX 2009 9 no 140,716 no (8.3%) no no WHEATRIDGE REC CT1PASS UTIL MEDIUN Motor Pool - Localized Agency Restricted 27,763 778ZEC 2013 5 no 164,640 yes 125.6% yes
51	ves 37	ves wheatridge rec CIPASS util SMALL, 4Patient Transport 28,887 816QFI 2014 4 no 149,237 no 116.7% yes 40
Judicial		
1	yes	yes PUBLIC DEFENDER SEDAN MIDSIZE Individual Assigned - Statewide 26,794 159UHF 2012 6 no 151,231 yes (54.8%) no
3	no yes	yes         PUBLIC DEFENDER         PASS UTIL SMALL, 4 Individual Assigned - Statewide         26,799         112UHF         2012         6         no         143,752         no         21.4%         no           yes         PUBLIC DEFENDER         PASS UTIL HYBRID Individual Assigned - Statewide         27,569         930ZEC         2013         5         no         119,821         no         186.7%         yes
4	no	yes Public Defender Pass utili Hybrid Individual Assigned - Statewide 27,570 869ZEC 2013 5 no 140,568 no (43.3%) no
5	yes	yes PUBLIC DEFENDER PASS UTIL HYBRID Individual Assigned - Statewide 27,571 854ZEC 2013 5 no 171,399 yes (66.7%) no
7	yes no	no PUBLIC DEFENDER STA WGN MIDSIZI Individual Assigned - Statewide 27,867 847ZEC 2013 5 no 152,609 yes (66.7%) no yes PUBLIC DEFENDER PASS UTIL SMALL, 4 Individual Assigned - Statewide 28,450 636MQG 2014 4 no 132,486 no (28.6%) no
8	no	yes STATE COURT ADMIN SEDAN FULLSIZI Moor Pool - Localized Agency Restricted 23,128 031RBT 2008 10 no 135,316 no (53.74%) no
9	yes	yes STATE COURT ADMIN SEDAN FULLSIZI Motor Pool - Localized Agency Restricted 24,118 017TTX 2009 9 no 185,558 yes (12.2%) no
10	5 5	yes STATE COURT ADMIN SEDAN FULLSIZI Motor Pool - Localized Agency Restricted 27,778 807ZEC 2013 5 no 136,547 no (59.2%) no 9
Labor and	l Employme	
2	no	no DVR POOL PASS VAN MINI (7 I Motor Pool - Localized Agency Restricted 20,814 855BFB 2006 12 no 144,556 no 0.0% no ves DVR POOL PASS UTIL SMAIL, 4Motor Pool - Localized Agency Restricted 22,689 173REM 2007 11 no 159,625 ves 4.3% no
3	yes no	yes         DVR POOL         PASS UTIL SMALL, 4Motor Pool - Localized Agency Restricted         22,689         173REM         2007         11         no         159,625         yes         4.3%         no           no         DVR POOL         PASS UTIL SMALL, 4Motor Pool - Localized Agency Restricted         22,691         175REM         2007         11         no         144,502         no         8.6%         no
4	yes	no DVR POOL PASS UTIL HYBRID Motor Pool - Localized Agency Restricted 25,516 787 TTX 2010 8 no 159,956 yes (18.2%) no
5	no	no INFORMATION MGMT CARGO VAN 3/4 TC Specialized Equipment (Exempt) 19,980 800FKI 2005 13 no 144,971 no 0.09% no
7	yes no	no OPS
8	no	yes OPS PU 1/2 TON, 4X-Individual Assigned - Statewide 23,440 091RBT 2008 10 no 142,656 no (50.0%) no
	3	
Law 1	You	yes         LAW         SEDAN MIDSIZE LAW - Criminal Investigator         19,672         004DHT         2004         14         no         142,413         yes         (76.8%)         no
2	yes yes	yes         IAW         SEDAN MIDSIZE LAW-Criminal Investigator         19,672 004DHT         2004 14 no         142,413 yes         (76.8%) no           yes         IAW         SEDAN FULLSIZI Individual Assigned - Statewide         22,546 736HZF         2007 11 no         153,172 yes         (8.5%) no
3	yes	yes CRIMINAL JUSTICE SEDAN FULLSIZI LAW-Criminal Investigator 22,611 402IXZ 2007 11 no 130,624 yes 17.0% no
5	yes	yes         UCCC         SEDAN         FULLSIZI Individual Assigned - Statewide         22,553         2371XZ         2007         11         no         163,674         yes         (46.2%)         no           yes         UCCC         SEDAN         FULLSIZI Individual Assigned - Statewide         22,574         4641XZ         2007         11         no         163,448         yes         (87.7%)         no
3	yes 5	yes UCCC SEDAN FULLSIZI Individual Assigned - Statewide 22,574 464IXZ 2007 11 no 163,448 yes (87.7%) no 5
1	yes	no LOCAL AFFAIRS PASSIVIII LARGE, Motor Pool - Localized Agency Restricted 20,3740 008DHU 2005 13 no 150,249 yes 0,0% no 150,249 yes 10,0%
3	yes yes	yes         LOCAL AFFARS         SEDAN         FULLSIZI Individual Assigned - Statewide         22,200         946HZF         2007         11         no         165,287         yes         (57.1%)         no           yes         LOCAL AFFARS         SEDAN         FULLSIZI Individual Assigned - Denver Metro / Large         23,110         898REL         2008         10         no         131,814         no         189.5%         yes
4	ves	yes LOCAL AFFAIRS SEDAN HYBRID (Motor Pool - Localized Agency Restricted 24,234 295TTV 2009 9 no 127,700 no 127,500 yes
5	yes	yes LOCAL AFFAIRS SEDAN HYBRID (Motor Pool - Localized Agency Restricted 24,243 364TTV 2009 9 no 166,901 yes 30.4% no
6	no no	yes         LOCAL AFFAIRS         SEDAN         HYBRID (Individual Assigned - Statewide         24,263         604TTX         2010         8         no         130,470         no         1.4%         no           yes         LOCAL AFFAIRS         PASS UTIL SMALL, 4Individual Assigned - Statewide         25,408         736TTX         2010         8         no         135,777         no         (11.8%)         no
8	ves	yes LOCAL AFFAIRS PASS UTIL SMALL, 4 Individual Assigned - Statewide 25,408 / 36 I TX 2010 8 no 135,7/7 no (11.8%) no ves LOCAL AFFAIRS PASS UTIL HYBRID Individual Assigned - Statewide 26,086 417UHD 2011 7 no 170,180 ves 55.8% no
	6	7
Natural R		CODDING SWILDING AT A STORY AND A STORY AN
2	yes yes	yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         Motor Pool - Localized Agency Restricted         16,630         454DHS         2002         16         yes         127,013         no         155.8%         yes           yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         Motor Pool - Localized Agency Restricted         22,376         224]AN         2008         10         no         154,933         yes         (89.1%)         no
3	yes	yes CO PARKS & WILDLIFT 3/4 T 4X4 TRUCK Motor Pool - Localized Agency Restricted 22,498 416 IXZ 2008 10 no 153,066 yes (14.7%) no
4	no	yes CO PARKS & WILDLIF13/4 T 4X4 TRUCK Individual Assigned Denver Metro / Large 23,373 380REM 2008 10 no 138,974 no (56.6%) no
5	no yes	yes         CO PARKS & WILDLIFIPU         1/2 TON, 4X Individual Assigned - Denver Metro / Large         24,677         346TTV         2009         9         no         142,507         no         9.5%         no           yes         CO PARKS & WILDLIFI PASS UTIL SMALL, 4 Individual Assigned - Denver Metro / Large         25,521         844TTX         2010         8         no         151,634         yes         95.4%         no
7	yes	yes CO PARSA & WILDJIFFT AS O'TH, SMALL, AMBRIGHED THE SERVEY AND THE STATE OF THE
8	yes	ves CO PARKS & WILDLIFT 3/4 T 4X4 TRUCK LAW - Wildlife Officer 26,087 338UHD 2011 7 no 203,467 yes 73.6% no
9	yes	yes         CO PARKS & WILDLIFI1 T FULL SIZE PU         Specialized Exempt (Requires MVAC Appr. 21,743 683XQI 1998 20 yes         20 yes         208,423 yes         113.2% yes           yes         CO PARKS & WILDLIFI3/4 T 4X4 TRUCK         LAW - Wildlife Officer         26,769 308YOO 2012 6 no 131,810 yes         15.5% no
11	yes yes	yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         26,769         308YOO         2012         6         no         131,810         yes         15.5%         no           yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         23,371         113RBT         2008         10         no         204,282         yes         337.2%         yes
12	yes	yes CO PARKS & WILDLIF13/4 T 4X4 TRUCK LAW - Wildlife Officer 24,748 310TTX 2009 9 no 273,445 yes 14.7% no
13	no	yes COPARKS & WILDILFI3/41 T&A TRUCK Wildife Area 27,792 870ZEC 2013 5 no 137,558 no (65.1%) no version of the control of the
14 15	yes yes	yes         CO PARKS & WILDLIFIPU         1/2 TON, 4X-LAW - Wildlife Officer         28,517         194SXQ         2014         4         no         162,996         yes         (8.3%)         no           yes         CO PARKS & WILDLIFI T 4X4 TRUCK         LAW - Wildlife Officer         23,404         072RBT         2008         10         no         107,025         no         101.1%         yes
16	yes	ves CO PARKS & WILDLIFFPU 1/2 TON, 4X-LAW - Wildlife Officer 24,658 483TTX 2009 9 no 166,552 yes (77.4%) no
17	yes	ves CO Parks & Wildlife PU 1/2 TON, 4X-LAW - Wildlife Officer 24,720 253TTX 2009 9 no 153,475 ves (39.3%) no
18 19	yes	yes         CO PARKS & WILDLIF11 T 4X4 TRUCK         Motor Pool - Localized Agency Restricted         22,377         219 AN         2008         10         no         162,135         yes         (52.7%)         no           yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         26,761         268YOO         2012         6         no         155,798         yes         107.0%         yes
20	yes yes	yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         26,761         268YOO         2012         6         no         155,798         yes         107.0%         yes           yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         26,766         279YOO         2012         6         no         148,060         yes         (81.4%)         no
21	yes	yes CO PARKS & WILDLIFI 3/4 T 4X4 TRUCK LAW - Wildlife Officer 20,273 645 DHU 2005 13 no 166,120 yes (49.6%) no
22	yes	yes CO PARKS WILDLIFIS/4T AXATRICK LAW -Wallife Office 23,391 205REM 2008 10 no 153,552 yes 127,9% ves
23	yes yes	yes         CO PARKS & WILDLIFH T 4X4 TRUCK         LAW - Wildlife Officer         22,463         291 TTX         2008         10         no         121,750         no         208.7%         yes           no         CO PARKS & WILDLIFT TRACTOR TRAILER Specialized Exempt (Requires MVAC Apptr         21,682         316V46         1992         26         yes         427,334         yes         212.7%         yes
25	yes	10 CO PARKS & WILDJETT INCOLOR I ROLLIES, SPECIALIZED EXCEPTION (REQUIRES MY AC), 1979 21, 205 210 VKS 427, 334 VKS 427, 3
26	yes	yes CO PARKS & WILDLIFIPU 1/2 TON, 4X LAW - Wildlife Officer 24,670 494TTX 2009 9 no 139,479 yes (59.5%) no
27	yes yes	yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         24,691         116TTX         2009         9         no         151,837         yes         (11.6%)         no           yes         CO PARKS & WILDLIF13/4 T 4X4 TRUCK         LAW - Wildlife Officer         24,744         165TTX         2009         9         no         133,745         yes         (100.0%)         no
20	, 00	

Number of Paper Vary Displace Work (1987)   Section 1987   Section 1987   Section 1987   Section 1987   Section 1988   Secti		All Dep	oartments - Fleet Managemen	nt Requested Vehicle I	Replac	cement ]	List ar	nd JB	C Staff	Recomm	endat	ion	
1985   1986		Nı	nmber of Replacement Vehicles Requested	777		Number of	Fleet Mg	t Replac	ce Vehicles	Included as 0	CNG Cos	st Vehicles	413
10   10   10   10   10   10   10   10		Numbe	er of Replacement Vehicles Recommended	593	N	lumber of R	ecomme	nded Re	place Vehi	cles req'd as (	CNG Cos	st Vehicles	0
11   12   12   13   13   13   13   13			7.11					- '					
1.5   1.5			7.11									· / _	
Maintain			7.77	LAW - Wildlife Officer	25,445			- /					
15   100								7					
Very   Very   COMMAN AURITHMENT STREET, LINE VIRGINITIES   20,000   10,00			7.7.7					6					
No.   Page   Company   Page   Company   Page   Company   Page													
10   10   10   10   10   10   10   10								7					
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12   SEE   TOTAL CONTRICT OF THE CONTRICT OF													
15   10   10   10   10   10   10   10													
Sect   Process of Pr													
140   WIST   190   COPADIS A WILLIAM THE LEASE TO Special and page framework (190   13,447   190   190   190   190   14,457   190   15,570   190   190   14,470   190													
Fig.   1.5													
Section   Proceedings   Proc									,				
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Section   Description   Desc													
Section   Proceedings   Section   Proceedings   Section   Proceedings   Section   Se													
Section   Proceedings   Section													
S5	53		no co parks & Wildliftpass util mediu	N State Parks/Farms	25,708	946TTX	2010	8		154,861		(16.7%)	
Section   Proceedings			740		, ,								
State			7.77										
Section   Proceedings	57		yes LAND BOARD PU 1/2 TON, 4	X-Individual Assigned - Denver Metro / Large	26,127		2011	7		243,545		40.5%	
Col.   Yes   Yes   COLONIAS AWILDHIP IN TAX TRUCK. LAW. Pack Rauge   22(0.04 901FK)   2006   12   no.   110,012   no.   551.9%   Yes   Y											no	` /_	
Column   C				, ,									
George   Proceedings   Proce			7.11	-									
Col.   Ves.   Ves.   ELECAMMITON P. V.   17 (VES. Na Inductad Angened. Suscepts   27,377   248 VIVD.   2013   5   no.   155,218   Ves.   (66.7%)   no.   16.5   Ves.   V													
Column   C			7-0										_
For   December   Column   Co													
66   Post   Po		,											yes
Fig.													
To   Post   Yes   Yes   COPMANS WILDHIPTE   1/2 TON, 8X Individal Angogat - Denor Menor   Lug   23,445   O22RRT   2008   10 no   113,800 no   52,74%   Yes   Yes   Yes   COPMANS WILDHIPMAT EAST RICK   Individal Angogat - Denor Menor   Lug   23,89   300RRM   2008   10 no   155,255   Yes   176,00%   Yes   Yes   O20MANS WILDHIPMAS TITA MIDINA Moner Post   Localized Angogat - Denor Menor   Lug   23,88   301RK   2006   12 no   113,550 no   231,60%   Yes   Yes   O20MANS WILDHIPMAS TITA MIDINA Moner Post   Localized Angogat - Denor Menor   Lug   23,88   301RK   2006   12 no   113,550 no   231,60%   Yes   Yes   O20MANS WILDHIPMAS TITA MIDINA Moner Post   Localized Angogat - Denor Menor   Lug   23,773   78TD/LY   2009   9 no   131,646 no   74,60%   no   74,60%   No   74,60%   Yes   Yes   Yes   COPMANS WILDHIPMAS TITA MIDINA Moner Post   Localized Angogat - Denor Menor   Lug   23,447   Yes   Yes   Yes   COPMANS WILDHIPM   12 TON, 8X Individal Angogat - Denor Menor   Lug   23,447   Yes   Yes   Yes   COPMANS WILDHIPM   12 TON, 8X Individal Angogat - Denor Menor   Lug   23,456   S03TTX   2010   8 no   153,455   Yes   88,55%   No   Yes   Yes   Yes   COPMANS WILDHIPM   12 TON, 8X Individal Angogat - Denor Menor   Lug   23,456   S03TTX   2010   8 no   153,455   Yes   20,50%   Yes   Yes   O20   O2		,											
73		no						,	no		no		no
74													
To   De Paris & William Prins Citt Aller De Paris													
To   Do   Ves   CO PANSA & WILDHIFT 14'S PRINCE   Wallafe Ave   27,793   78TDQ/Z   2013   5   no   144,371   no   4.3%   no   12,705   Ves   CO PANSA & WILDHIFT 21'TON, & Individual Angung A Demon 1 lag, 701   ves   02,226   no   162,781   ves   02,226   no   162,781   ves   02,226   no   162,781   ves   02,226   no   162,781   ves   02,226   no   162,881   ves   03,381   ves   03,382   ves   00   no   153,244   no   00,055   no   163,815   ves   03,383   no   163,815   ves   03,385   ves   03,385   no   163,815   ves   03,385   ves   03,						301FKJ			no				
Yes   Yes   CO PAMSA & WILDHITH VAT FAX FILLOX   Moor Pool - Localed Approp Rentined   22,745   970RE], 2008   10   no   152,701   ves   02,226   no   79   yes   Yes   CO PAMSA & WILDHITH VAT FAX FILLOX   Moor Pool - Localed Approp Rentined   24,908   441TTV   2009   9   no   163,815   ves   (85,396)   no   90.000   163,815   ves   163,900   ves   1													
78								-					
No.   Yes	78		yes CO PARKS & WILDLIFIPU 1/2 TON, 4	X-Individual Assigned - Denver Metro / Large				10					_
Nes			7-0					_					
RS			7.11										
No.   CO PARIS & WILDLIFF PAS LITTL. LARGE, 1-AW - Park Ranger   22,077   88Z/EC   2007   11   no   196,007   ves   (55,1%)   no   86   ves			no OIL AND GAS PASS UTIL LARGE	, 'Individual Assigned - Denver Metro / Large	23,369	362REM		10					-
85													-
Section   Sect													
R8													
Po													
90   Yes   Yes CO PARKS & WILDLIFF1/4 T & A TRUCK   Individual Assigned - Deriver Merio / Large   24,743   353 TTX   2009   9   no   156,769   Yes   (85,3%)   no   192   No   Yes   Yes CO PARKS & WILDLIFFIP   1/2 TOX, 4X Individual Assigned - Deriver Merio / Large   23,444   69 TRBT   2008   10   no   158,440   Yes   13,1%   no   143,107   no   (64,3%)   no   Yes   Yes   Yes   CO PARKS & WILDLIFFIP   1/2 TOX, 4X Individual Assigned - Deriver Merio / Large   24,653   375 TTX   2009   9   no   201,715   Yes   (33,3%)   no   Yes   Yes   Yes   CO PARKS & WILDLIFFIP   SAIAL, 4X4 Size Parks/Frame   1,648   016 DHS   2002   16   Yes   143,115   no   175,0%   Yes   Yes   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Lardividual Assigned - Deriver Merio / Large   23,447   066 MBT   2008   10   no   141,853   no   42,6%   no   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Lardividual Assigned - Deriver Merio / Large   23,447   066 MBT   2008   10   no   141,853   no   42,6%   no   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Individual Assigned - Deriver Merio / Large   23,440   067 MBT   2008   10   no   141,853   no   42,6%   no   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Individual Assigned - Deriver Merio / Large   23,440   067 MBT   2008   10   no   141,853   no   42,6%   no   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Required MVAC   Parks   24,426   360 TTX   2009   9   no   140,483   no   142,467   no   50,0%   no   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Required MVAC   Parks   24,426   360 TTX   2009   9   no   140,483   no   18,8%   no   No   Yes   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Required MVAC   Parks   19,196   729 RM   2003   15   Yes   152,772   Yes   458,3%   Yes   Yes   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Required MVAC   Parks   19,196   729 RM   2003   15   Yes   152,772   Yes   458,3%   Yes   Yes   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   Required MVAC   Parks   19,196   Yes   Yes   Yes   CO PARKS & WILDLIFFI   Yes   TAX   TRUCK   R			1										-
Post													
93		yes	140		,						yes	13.1%	
95													
96   NO   Yes   CO PARKS & WILDLIFI3/4 T 4X4 TRUCK   Individual Assigned - Deriver Metro / Large   23,417   066RBT   2008   10   no   141,853   no   42,6%   no   97   no   Yes   CO PARKS & WILDLIFI5 T 4X4 TRUCK   Specialized Exempt (Require SWAC Appr. 21,667   259FK]   2005   13   no   142,467   no   (50.0%)   no   99   no   Yes   CO PARKS & WILDLIFIS T 4X4 TRUCK   Specialized Exempt (Require SWAC Appr. 21,667   259FK]   2005   13   no   142,467   no   (50.0%)   no   100   no   no   CO PARKS & WILDLIFIS T 4X4 TRUCK   Specialized Exempt (Require SWAC Appr. 21,426   360TTX   2009   9   no   140,483   no   (18.8%)   no   100   no   no   CO PARKS & WILDLIFIS PASS UTIL MEDIUN Motor Pool - Localized Agency Restricted   24,494   492TTX   2009   9   no   137,039   no   31,6%   no   100   no   no   CO PARKS & WILDLIFIS PASS UTIL MEDIUN Motor Pool - Localized Agency Restricted   24,494   492TTX   2009   9   no   137,039   no   31,6%   no   100   no   no   200 PARKS & WILDLIFIS PASS UTIL MEDIUN Motor Pool - Localized Agency Restricted   24,494   492TTX   2009   9   no   137,039   no   31,6%   no   100   no   24,458   no   24,459   no   24,4	94		no coparks & Wildliftpu Small, 4X	4 State Parks/Farms	16,486	016DHS				143,115		175.0%	
98 no yes CO PARKS & WILDLIFI3/4 T 4X4 TRUCK Individual Assigned - Deriver Metro / Large 25,464 992 TTX 2011 7 no 137,963 no (62.0%) no yes CO PARKS & WILDLIFI T 4X4 TRUCK Specialized Exempt (Requires MVAC Appr. 21,667 259 FK) 2005 13 no 142,467 no (50.0%) no 100 no no CO PARKS & WILDLIFI SEDAN MIDSIZE Motor Pool - Localized Agency Restricted 24,426 360 TTX 2009 9 no 140,483 no (18.8%) no 100 no no CO PARKS & WILDLIFI PASS UTIL MEDIUM Motor Pool - Localized Agency Restricted 24,494 492 TTX 2009 9 no 137,039 no 31.6% no 100 no no CO PARKS & WILDLIFI PU 1/2 TON, 4X: Motor Pool - Localized Agency Restricted 24,494 492 TTX 2009 9 no 137,039 no 31.6% no 100 no no CO PARKS & WILDLIFI PU 1/2 TON, 4X: Motor Pool - Localized Agency Restricted 27,494 492 TTX 2009 9 no 137,039 no 31.6% no 100 no WATER RESOURCES PU 1/2 TON, 4X: Motor Pool - Localized Agency Restricted 19,196 729 BAW 2003 15 yes 152,772 yes 458.3% yes 102 yes yes CO PARKS & WILDLIFI T 4X4 TRUCK Specialized Exempt (Requires MVAC Appr. 22,030 685 DHU 2003 15 yes 107,116 no 498.9% yes yes yes CO PARKS & WILDLIFI T 4X4 TRUCK Individual Assigned - Denver Metro / Large 21,043 308 HZG 2006 12 no 179,086 yes (9.3%) no 100 yes yes with publication of the Wildlift of													-
98 no yes CO PARKS & WILDLIFIT 4X4 TRUCK Specialized Exempt (Requires MVAC Appr. 21,667 259FK] 2005 13 no 142,467 no (50.0%) no 99 no yes CO PARKS & WILDLIFISEDAN MIDSIZE Motor Pool - Localized Agency Restricted 24,426 360TTX 2009 9 no 140,483 no (18.8%) no 100 no CO PARKS & WILDLIFIFISEDAN MIDSIZE Motor Pool - Localized Agency Restricted 24,494 492TTX 2009 9 no 137,039 no 31,6% no 101 yes yes CO PARKS & WILDLIFIFIS WILDLIFIFISEDAN MIDSIZE Motor Pool - Localized Agency Restricted 19,196 729BAW 2003 15 yes 152,772 yes 458.3% yes 102 yes yes CO PARKS & WILDLIFIFIS AT CW CAB 4X4 Individual Assigned - Denver Metro / Larg 19,301 236DHT 2003 15 yes 107,116 no 498.9% yes 100 yes yes CO PARKS & WILDLIFIFIS AT CW CAB 4X4 Individual Assigned - Denver Metro / Larg 21,043 308HZG 2006 12 no 179,086 yes (9.3%) no 105 yes yes CO PARKS & WILDLIFIS AT AT TRUCK Individual Assigned - Denver Metro / Larg 21,043 308HZG 2006 12 no 179,086 yes (9.3%) no 105 yes yes yes WILDLIFIS AT TRUCK Individual Assigned - Denver Metro / Larg 21,043 308HZG 2006 12 no 179,086 yes (9.3%) no 105 yes yes yes WILDLIFIS AT TRUCK Individual Assigned - Denver Metro / Larg 21,043 308HZG 2006 12 no 179,086 yes (9.3%) no 106 yes yes yes WATER RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 20,936 23BETIL 2006 12 no 160,230 yes 82.1% no 100 yes WATER RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 22,284 358IXZ 2007 11 no 134,578 no (58.0%) no 100 yes WATER RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 24,576 610TTX 2009 9 no 155,367 yes (33.3%) no 100 yes WATER RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 15,008 866BAV 2001 17 yes 153,342 yes 477.4% yes 111 yes no WATER RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 22,272 785HZF 2007 11 no 152,780 yes 27.3% no 156,662 yes (81.1%) no 142,008 no 0475 yes water RESOURCES PU 1/2 TON, AX Individual Assigned - Denver Metro / Larg 23,367 2008 10 no 156,562 yes (81.1%) no 142,008 no 0475 yes no WATER RESOURCES PU SM													-
99 no yes CO PARKS & WILDLIFI SEDAN MIDSIZE Motor Pool - Localized Agency Restricted 24,426 360 TTX 2009 9 no 140,483 no (18.8%) no no no CO PARKS & WILDLIFI PASS UTIL MEDIUM Motor Pool - Localized Agency Restricted 19,196 729BAW 2003 15 yes 152,772 yes 458.3% yes 102 yes yes CO PARKS & WILDLIFI Y CW CAB 4X4 Individual Assigned - Denver Metro / Lang 19,301 236DHT 2003 15 yes 107,116 no 498.9% yes 103 yes yes CO PARKS & WILDLIFI T X4 TRUCK Specialized Exempt (Requires MVAC Appr 22,030 685DHU 2005 13 no 112,595 no 264.1% yes yes CO PARKS & WILDLIFI T X4 TRUCK Individual Assigned - Denver Metro / Lang 21,043 308HZG 2006 12 no 179,086 yes (9.3%) no 106 yes yes CO PARKS & WILDLIFI T X4 TRUCK Individual Assigned - Denver Metro / Lang 21,043 308HZG 2006 12 no 179,086 yes (93.5%) no 106 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 20,306 238ETT. 2004 14 no 187,441 yes (93.5%) no 106 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 22,844 358IXZ 2007 11 no 134,578 no (58.0%) no 109 no yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes WATER RESOURCES PU 3/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes yes no WATER RESOURCES PU 3/2 TON, 4X Individual Assigned - Denver Metro / Lang 27,379 753ZEC 2013 5 no 135,004 no (28.6%) no 110 yes no WATER RESOURCES PU 3/2 TON, 4X Individual Assigned - Denver Metr	98				,								
101			· · · · · · · · · · · · · · · · · · ·							140,483		` /_	
102   YeS													
103			100										
105	103	yes	yes CO PARKS & WILDLIFI1 T 4X4 TRUCK		22,030		2005	13	no	112,595	no	264.1%	yes
106			7										
107   no   no   WATER RESOURCES   PASS UTIL LARGE, -Motor Pool - Localized Agency Restricted   22,284   358 LXZ   2007   11   no   134,578   no   (58,0%)   no   108   ves   ves   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   27,379   753 ZEC   2013   5   no   135,004   no   (28,6%)   no   109   no   ves   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   27,379   753 ZEC   2013   5   no   135,004   no   (28,6%)   no   110   ves   ves   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   15,008   866 BAV   2001   17   ves   153,342   ves   477.4%   ves   111   ves   no   WATER RESOURCES   PU   MALL, 4X4 Individual Assigned - Denver Metro / Large   22,727   785 HZF   2007   11   no   175,775   ves   27.3%   no   112   ves   no   WATER RESOURCES   PU   SMALL, 4X4 Individual Assigned - Denver Metro / Large   23,367   326 REM   2008   10   no   152,780   ves   (87.7%)   no   113   ves   no   WATER RESOURCES   PU   SMALL, 4X4 Motor Pool - Localized Agency Restricted   23,367   326 REM   2008   10   no   156,562   ves   (81.1%)   no   114   no   ves   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   23,5472   436 REM   2008   10   no   132,108   no   (32.1%)   no   116   no   no   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   23,567   023 RBT   2008   10   no   143,580   no   38.1%   no   116   no   no   WATER RESOURCES   PU   27 TON, 4X Individual Assigned - Denver Metro / Large   23,567   023 RBT   2008   10   no   143,580   no   38.1%   no   116   no   no   WATER RESOURCES   PU   SMALL, 4X4 Motor Pool - Localized   20,943   239 CSD   2006   12   no   139,513   no   (20.2%)   no   117   ves   no   WATER RESOURCES   PU   SMALL, 4X4 Motor Pool - Localized   20,943   239 CSD   2006   12   no   139,513   no   (20.2%)   no   116   no   no   WATER RESOURCES   PU   SMALL, 4X4 Individual Assigned - Denver Metro / Large   23,657   299 REM   2008   10   no   142,541   n													-
109   no   yes   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   27,379   753ZEC   2013   5   no   135,004   no   (28.6%)   no   110   yes   yes   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   27,379   753ZEC   2013   5   no   135,004   no   (28.6%)   no   110   yes   no   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   22,727   785HZF   2007   11   no   175,775   yes   27,3%   no   112   yes   no   WATER RESOURCES   PU   SMALI, 4X4 Motor Pool - Localized Agency Restricted   22,700   731HZF   2007   11   no   152,780   yes   (81.1%)   no   113   yes   no   WATER RESOURCES   PU   SMALI, 4X4 Motor Pool - Localized Agency Restricted   23,367   326REM   2008   10   no   156,562   yes   (81.1%)   no   114   no   yes   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   23,472   436REM   2008   10   no   132,108   no   (32.1%)   no   116   no   no   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   23,555   023RBT   2008   10   no   143,580   no   38.1%   no   116   no   no   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   20,943   239CSD   2006   12   no   139,513   no   (20.2%)   no   117   yes   no   WATER RESOURCES   PU   SMALI, 4XI Moder Moder   Large   23,485   724HZF   2007   11   no   131,906   no   114,0%   yes   10   No   WATER RESOURCES   PU   SMALI, 4XI Moder Moder   Large   23,485   299REM   2008   10   no   142,541   no   80.3%   no   119   no   no   WATER RESOURCES   PU   SMALI, 4XI Moder Moder   Large   23,485   299REM   2008   10   no   142,541   no   80.3%   no   119   no   no   WATER RESOURCES   PU   SMALI, 4XI Aspecialized Equipment (Exempto / Large   23,485   299REM   2008   10   no   142,541   no   28,0%   no   119   no   10   WATER RESOURCES   PU   SMALI, 4XI Aspecialized Equipment (Exempto / Large   23,669   2007   11   no   132,170   no   28,0%   no   110   110   110   110   110   110   110   110   110   1	107	no	no Water resources pass util large	, 'Motor Pool - Localized Agency Restricted	22,284	358IXZ	2007	11	no	134,578	no	(58.0%)	no
110													
111													
113	111		no water resources pu small, 4x	4 Individual Assigned - Denver Metro / Large	22,272	785HZF	2007	11		175,775		27.3%	
114 no yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Large 23,472 436REM 2008 10 no 132,108 no (32.1%) no 115 no yes WATER RESOURCES PU 1/2 TON, 4X Individual Assigned - Denver Metro / Large 23,556 023RBT 2008 10 no 143,580 no 38.1% no 116 no no WATER RESOURCES PASS UTIL LARGE, - Individual Assigned - Denver Metro / Large 20,943 239CSD 2006 12 no 139,513 no (20.2%) no 117 yes no WATER RESOURCES PASS UTIL LARGE, - Individual Assigned - Denver Metro / Large 22,485 724FLZF 2007 11 no 131,906 no 114,0% yes 118 no no WATER RESOURCES PU SMALL, 4X4 Individual Assigned - Denver Metro / Large 23,355 299REM 2008 10 no 142,541 no (80.3%) no 10 no WATER RESOURCES PU SMALL, 4X4 Specialized Equipment (Exempt) 22,269 993HZF 2007 11 no 132,170 no 28.0% no													
115   no   yes   WATER RESOURCES   PU   1/2 TON, 4X Individual Assigned - Denver Metro / Large   23,556   023RBT   2008   10   no   143,580   no   38.1%   no   116   no   no   WATER RESOURCES   PASS UTIL MEIGHUM Individual Assigned - Denver Metro / Large   20,943   239CSD   2006   12   no   139,513   no   (20.2%)   no   117   yes   no   WATER RESOURCES   PASS UTIL LARGE, individual Assigned - Denver Metro / Large   22,485   724HZF   2007   11   no   131,906   no   114,0%   yes   118   no   no   WATER RESOURCES   PU   SMALIL, 4X4 Individual Assigned - Denver Metro / Large   23,355   299REM   2008   10   no   142,541   no   (80.3%)   no   119   no   no   WATER RESOURCES   PU   SMALIL, 4X4 Specialized Equipment (Exempt)   22,269   993HZF   2007   11   no   132,170   no   28.0%   no   119   no   120,170   n													
116   no   no   WATER RESOURCES   PASS UTIL MEDIUM Individual Assigned - Denver Metro / Large   20,943   239CSD   2006   12   no   139,513   no   (20.2%)   no   117   ves   no   WATER RESOURCES   PASS UTIL LARGE, Individual Assigned - Denver Metro / Large   22,485   724HZF   2007   11   no   131,906   no   114,0%   ves   18   no   no   wATER RESOURCES   PU   SMALL, 444   Specialized Equipment (Exemple)   22,269   993HZF   2007   11   no   132,170   no   28.0%   no   10   no   10   10   10   10   10   10   10   1													
118 no no WATER RESOURCES PU SMALL, 4X4 Individual Assigned - Denver Metro / Large 23,355 299REM 2008 10 no 142,541 no (80.3%) no 119 no no WATER RESOURCES PU SMALL, 4X4 Specialized Equipment (Exempt) 22,269 993HZF 2007 11 no 132,170 no 28.0% no	116	no	no Water resources Pass util mediu		20,943	239CSD	2006	12	no	139,513	no	(20.2%)	no
no no water resources pu small, 4x4 Specialized Equipment (Exempt) 22,269 993HZF 2007 11 no 132,170 no 28.0% no													-
					,								
	120	no	yes WATER RESOURCES PU 1/2 TON, 4	X-Individual Assigned - Denver Metro / Large	23,522	696REL	2008	10	no	145,640	no	(78.6%)	no

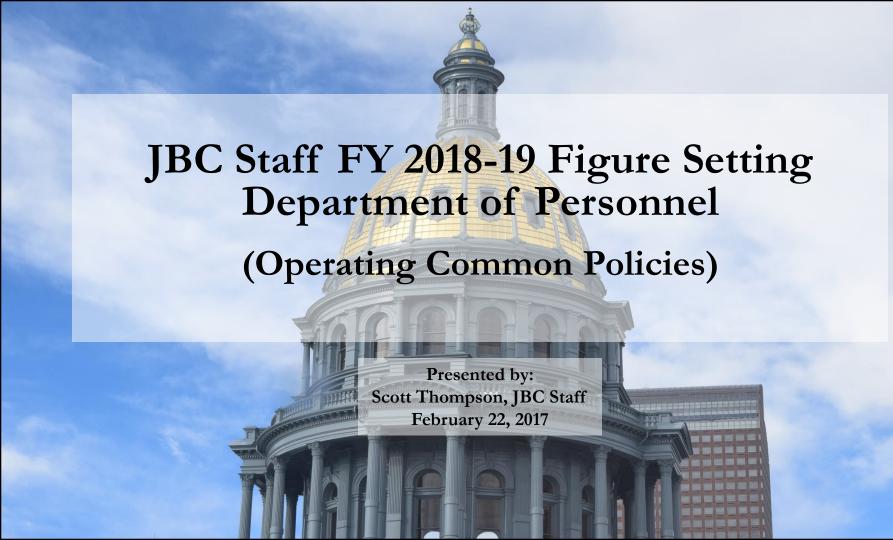
	N	lumber of	Replacement Vehi	cles Requested	777		Number of	Fleet Mg	t Replac	e Vehicles	Included as	CNG Cos	st Vehicles	413
	Numb	per of Rep	lacement Vehicles	Recommended	593	N	umber of R	ecomme	nded Re	place Vehi	cles req'd as	CNG Cos	st Vehicles	0
121	yes	yes	WATER RESOURCES	PU 1/2 TON, 43	7 Individual Assigned - Denver Metro / Large	24,627	442TTV	2009	9	no	167,153	yes	(9.5%)	no
122	yes	yes	WATER RESOURCES		GIndividual Assigned - Denver Metro / Large	19,557	125DHT	2004	14	no	160,406	yes	(91.7%)	no
123 124	no yes	yes ves	WATER RESOURCES WATER RESOURCES		GIndividual Assigned - Denver Metro / Large Specialized Equipment (Exempt)	20,833	752REL	2006	12	no no	146,180 153,586	yes	(44.0%) (25.6%)	no
125	no	yes	WATER RESOURCES		GIndividual Assigned - Denver Metro / Large	24,584	137TTX	2009	9	no	144,527	no	31.0%	no
126	yes	yes			GIndividual Assigned - Denver Metro / Large		457TTX	2009	9	no	160,813	yes	71.4%	no
127	yes 93	yes 98	CO PARKS & WILDLIF	II I 4X4 IRUCK	State Parks/Farms	23,466	387RBT	2008	10	no	109,918	no	164.7%	ye
lilitary a	and Veterans						004857	•			4.00.00.00.00.00.00.00.00.00.00.00.00.00		(O. #0.4)	
2	no yes 1	yes yes 2	MILITARY AFFAIRS MILITARY AFFAIRS		2 Maintenance and Support: Campus/Prison/ 4 Maintenance and Support: Campus/Prison/		996REL 417TTX	2008	10 9	no	138,985 185,528	ves	(8.5%) 63.6%	no
1	's Office no	yes			(Special Program - Grant, Federal Requireme		868BFB	2006	12	no	137,725	no	0.0%	no
3	no no	yes yes	OFC INFORMATION T OFC INFORMATION T		Maintenance and Support: Campus/Prison/ Maintenance and Support: Campus/Prison/		013FKJ 826BFB	2005	13 12	no no	143,176 131,106	no	9.2%	no
4	yes	yes	OFC INFORMATION T		Maintenance and Support: Campus/Prison/		054RBT	2008	10	no	172,019	yes	112.7%	ye
5	no	yes	OFC INFORMATION T		Maintenance and Support: Campus/Prison/		443TTV	2009	9	no	130,027	no	(68.3%)	no
6	no 1	yes 6	OFC INFORMATION T	13/4 T 4X4 TRUCK	Maintenance and Support: Campus/Prison/	24,620	107TTX	2009	9	no	131,564	no	31.0%	no
ersonnel	1													
2	yes	yes no	CENTRAL SERVICES CENTRAL SERVICES		C Maintenance and Support: Campus/Prison/ I Motor Pool - Regional Multi-use	31,116	BGQ654 522REM	2016	10	no	171,353 155,712	yes	(52.6%)	no
3	yes yes	no	CENTRAL SERVICES		I Motor Pool - Regional Multi-use I Motor Pool - Regional Multi-use	23,275	522REM 523REM	2008	10	no no	138,659	no	114.1%	ye
4	ves	yes	CENTRAL SERVICES		I Motor Pool - Regional Multi-use	24,110	409TTV	2009	9	no	187,276	yes	145.1%	ye
5	yes yes	yes ves	CENTRAL SERVICES CENTRAL SERVICES		I Motor Pool - Regional Multi-use I Motor Pool - Regional Multi-use	24,112	008TTX 410TTV	2009	9	no no	193,038 180,942	yes	(7.3%) 79.3%	no
7	yes	yes	CENTRAL SERVICES		Motor Pool - Regional Multi-use	24,113	316TTX	2009	9	no	224,983	yes	146.2%	ye
8	yes	yes	CENTRAL SERVICES	SEDAN HYBRID	(Motor Pool - Regional Multi-use	24,254	602TTX	2010	8	no	161,919	yes	12.0%	no
9	yes no	yes yes	CENTRAL SERVICES CENTRAL SERVICES		I Motor Pool - Regional Multi-use I Motor Pool - Regional Multi-use	25,648 25,650	921TTX 899TTX	2010	8	no no	173,871 147,089	yes no	12.2% 3.7%	no
11	ves 10	no 8	CENTRAL SERVICES		V Motor Pool - Regional Multi-use	27,760	775ZEC	2013	5	no	151,742	yes	(50.0%)	no
ublic Saf	fety												-	
1	yes	no	CSP		LAW - State Patrol / CBI	26,135	100010	2011	7	no	154,294	yes	(32.3%)	no
2 3	yes yes	no no	CSP CSP		P Criminal Justice Driver Training (Exempt)  I LAW - State Patrol / CBI	25,913	100393 100816	2011	7	no no	121,172 148,754	yes	541.6% (41.7%)	ye no
4	yes	no	CSP		I Criminal Justice Driver Training (Exempt)	26,035	100848	2011	7	no	136,639	yes	(62.1%)	no
5	yes	no	CSP		P Criminal Justice Driver Training (Exempt)	26,915	100525	2012	6	no	138,096	yes	626.4%	ye
7	yes yes	no no	CSP CSP		·Individual Assigned - Denver Metro / Large I LAW - State Patrol / CBI	25,943 23,977	100026 100928	2010	9	no	111,685 104,225	yes	(21.5%) (43.2%)	no
8	yes	no	CSP		PLAW - State Patrol / CBI	26,690	100580	2012	6	no	144,850	yes	(2.4%)	no
9	yes	yes		3/4 T 4X4 TRUCK	Specialized Equipment (Exempt)	7,063	100039	1995	23	yes	127,908	yes	(10.3%)	no
10	yes yes	yes no	CSP CSP	3/4 T 4X4 TRUCK SEDAN LARGE,	Maintenance and Support: Campus/Prison/ PLAW - Criminal Investigator	24,125 26,657	100093 100419	2009	6	no no	107,535 125,819	yes	(58.8%) 101.6%	no ye
12	yes	no	CSP		VLAW - State Patrol / CBI	26,830	100884	2012	6	no	106,779	yes	117.3%	ye
13	no	no	CSP		PLAW - State Patrol / CBI	27,477	100644	2013	5	no	92,295	no	21.6%	no
14	no yes	no no	CSP CSP		PLAW - State Patrol / CBI , LAW - State Patrol / CBI	28,360 28,583	100524 100687	2014	4	no no	90,641	no yes	(21.6%)	no
16	yes	no	CSP	SEDAN PURSUI'I	, LAW - State Patrol / CBI	28,587	100744	2014	4	no	110,721	yes	67.9%	no
17	no	no	CSP		', LAW - State Patrol / CBI	28,597	100832	2014	4	no	96,593	no	82.7%	no
18 19	yes yes	no no	CSP CSP	SEDAN LARGE, MOTORCYCLES	PLAW - State Patrol / CBI LAW - Criminal Investigator	27,423 25,814	100504 MC079	2013	5 8	no no	115,100 51,419	yes	12.8%	no
20	yes	no	CSP		PLAW - Criminal Investigator	25,965	100944	2011	7	no	104,233	yes	(36.8%)	no
21	no	no	CSP		PLAW - State Patrol / CBI	26,855	100582	2012	6	no	90,246	no	(36.8%)	no
22 23	yes yes	no no	CSP CSP		P LAW - State Patrol / CBI P LAW - State Patrol / CBI	26,869 27,481	100882 100800	2012	5	no no	117,271 116,171	yes	(21.6%)	no
24	no	no	CSP	SEDAN LARGE,	PLAW - State Patrol / CBI	27,519	100236	2013	5	no	90,285	no	(8.0%)	n
25	no	no	CSP		PLAW - State Patrol / CBI	27,648	100678	2013	5	no	98,347	no	(39.2%)	no
26	no yes	no no	CSP CSP	SEDAN FULLSIZ MOTORCYCLES	FLAW - State Patrol / CBI LAW - Criminal Investigator	26,052 26,173	100896 MC086	2011	7	no no	87,885 72,851	yes	27.3% (2.1%)	no
28	yes	no	CSP		PLAW - State Patrol / CBI	26,610	100231	2012	6	no	105,547	yes	84.0%	no
29	ves	no	CSP	SEDAN LARGE,	PLAW - State Patrol / CBI	26,688	100543	2012	6	no	100,586	yes	160.8%	yε
30	yes	no	CSP		PLAW - State Patrol / CBI	26,694	100688 100470	2012	6	no	108,558	yes	56.8%	ne
31 32	yes yes	no no	CSP CSP		P LAW - State Patrol / CBI P LAW - State Patrol / CBI	26,914 27,413	100470	2012	5	no no	143,732 110,553	yes	7.2% 29.6%	ne
33	no	no	CSP		PLAW - State Patrol / CBI	27,461	100340	2013	5	no	92,516	no	36.8%	n
34	yes	no	CSP		PLAW - State Patrol / CBI	27,467	100444	2013	5	no	143,018	yes	56.8%	n
35 36	yes	no no	CSP CSP		PLAW - State Patrol / CBI PLAW - State Patrol / CBI	27,517 27,630	100226 100383	2013	5	no	126,334 115,626	yes	(12.0%)	ne
37	ves yes	no	CSP		PLAW - State Patrol / CBI PLAW - State Patrol / CBI	27,632	100383	2013	5	no no	119,370	yes	0.0%	n
38	no	no	CSP	SEDAN LARGE,	PLAW - State Patrol / CBI	28,320	100649	2014	4	no	98,248	no	(53.6%)	n
39	yes	no	CSP		PLAW - State Patrol / CBI	28,351	100462	2014	4	no	104,970	yes	20.0%	n
40	yes	no	CSP	MOTORCYCLES SEDAN LARGE,	LAW - Criminal Investigator	29,904	MC090	2015	3	no	48,727	yes	(5.0%)	n
41	yes no	no no	CSP CSP		PLAW - State Patrol / CBI PLAW - State Patrol / CBI	26,923 27,465	100712 100414	2012	5	no no	123,736 99,613	no	73.6% 74.4%	n n
43	no	no	CSP		', LAW - State Patrol / CBI	28,581	100414	2013	4	no	96,399	no	12.3%	n
44	yes	no	CSP		·LAW - State Patrol / CBI	25,224	100267	2010	8	no	114,692	yes	102.2%	ye
45	ves	no	CSP		2 LAW - State Patrol / CBI	27,536	100113	2013	5	no	113,206	yes	(14.6%)	n
46	yes	no	CSP		', LAW - State Patrol / CBI	28,578	100930	2014	4	no	106,488	yes	(34.6%)	no
47	no	no no	CSP CSP		', LAW - State Patrol / CBI	28,602	100907	2014	4	no	98,984	no	(32.1%) (53.1%)	no
48	yes				', LAW - State Patrol / CBI		100914	2014	4	no	107,163	yes		

		_	eet Management Requested Vehi								442
		Number of Replacemen				Fleet Mgt Re					413
		ber of Replacement Ve				Recommended	Replace Vehi	-			0
50	yes no	no CSP	PASS UTIL LARGE, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	29,386 29,866	100083 100438	2015 3 2015 3	no no	115,421 89,505	no	26.9% _ (45.7%)	no
52	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	26,924	100718	2012 6	no	149,866	yes	53.6%	no
53 54	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	28,331	100255	2014 4	no	109,570	yes	(17.6%)	no
55	yes no	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	28,334 28,355	100283 100476	2014 4	no no	125,421 89,206	no	20.0% - (49.6%)	no no
56	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,301	100299	2015 3	no	96,768	no	25.9%	no
57	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT. LAW - State Patrol / CBI	29,302	100324	2015 3	no	96,382	no	(34.6%)	no
58 59	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	29,708 29,712	100424 100452	2015 3 2015 3	no no	106,173 104,810	yes	(24.7%) <sub>_</sub> 53.1%	no
60	yes	no CSP	SEDAN FULLSIZI LAW - State Patrol / CBI	26,047	100931	2011 7	no	145,043	yes	(43.2%)	no
61	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,499	100726	2013 5	no	119,671	yes	(59.2%) _ (11.5%)	no
62	ves yes	no CSP	UTIL FULLSIZE 4X2 LAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	28,071 28,350	100108 100459	2014 4 2014 4	no no	116,142 100,007	yes	(11.5%) _	no no
64	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	28,356	100478	2014 4	no	127,683	yes	(80.8%)	no
65	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	29,872	100531	2015 3	no	102,674	yes	(43.2%)	no
66	yes yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	27,432 27,442	100697 100481	2013 5 2013 5	no no	110,752 122,375	yes	(55.2%) (12.0%)	no
68	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,493	100498	2013 5	no	113,811	yes	7.2%	no
69	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,520	100213	2013 5	no	100,721	yes	51.2%	no
70 71	no yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	29,703 29,875	100379 100562	2015 3 2015 3	no no	90,844	ves	(9.9%) _ (19.8%)	no
72	yes	no CSP	SEDAN FULLSIZI LAW - State Patrol / CBI	26,039	100826	2011 7	no	117,263	yes	(33.3%)	no
73	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,472	100523	2013 5	no	120,641	yes	38.4%	no
74 75	no ves	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	28,340 28,352	100363	2014 4	no no	97,060 127,700	yes	20.8% _ (29.6%)	no no
76	yes yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	25,187	100463	2014 4	no	107,733	yes	41.6%	no
77	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,489	100426	2013 5	no	159,434	yes	(6.4%)	no
78 79	ves	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	27,507 27,510	100105 100219	2013 5 2013 5	no	113,136	yes	52.0% _ (7.2%)	no no
80	yes no	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,521	100219	2013 5	no no	111,965 99,175	no	44.8%	no
81	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,715	100480	2015 3	no	94,018	no	(14.8%)	no
82 83	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI UTIL FULLSIZE 4X2 LAW - State Patrol / CBI	29,859 27,535	100369	2015 3 2013 5	no no	102,552 144,834	yes	(27.2%) (21.9%)	no no
84	yes yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	28,349	100137	2013 3	no	101,493	yes	(40.0%)	no
85	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	28,579	100934	2014 4	no	90,356	no	32.1%	no
86	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,981	100360	2014 4	no	95,817	no	14.8%	no
87 88	ves no	no CSP	SEDAN FULLSIZI LAW - State Fattor / CBI	29,709 26,032	100443 100815	2015 3 2011 7	no no	147,337 95,460	no	(53.1%) _ 15.9%	no no
89	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	28,576	100873	2014 4	no	100,648	yes	(17.3%)	no
90	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,577	100880	2014 4	no	96,877	no	(40.7%)	no
91 92	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,601 29,702	100897 100370	2014 4	no no	109,423 132,149	yes	146.9% (33.3%)	yes no
93	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,716	100489	2015 3	no	117,054	yes	(2.5%)	no
94 95	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	29,721 27,502	100542	2015 3 2013 5	no	92,555	no	(13.6%)	no
96	no yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	28,358	100104 100497	2013 5 2014 4	no no	94,522 108,413	ves	(61.6%) _ (73.6%)	no no
97	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	28,362	100528	2014 4	no	124,395	yes	(52.8%)	no
98 99	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,855	100291	2015 3 2015 3	no	118,639	yes	(77.8%)	no
100	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - Wildlife Officer	29,860 29,868	100387 100446	2015 3 2015 3	no no	122,699 130,969	yes	(28.4%) _ (60.5%)	no no
101	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	26,605	100279	2012 6	no	113,872	yes	(42.4%)	no
102	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	26,917	100573	2012 6	no	120,362	yes	46.4%	no
103	no no	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	27,450 27,531	100722 100260	2013 5 2013 5	no no	97,613 89,785	no	(52.8%) _ (43.2%)	no no
105	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,746	100812	2013 5	no	121,814	yes	(28.0%)	no
106	no	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,747	100857	2013 5	no	92,275	no	(20.8%)	no
107 108	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	29,714 26,909	100479 100442	2015 3 2012 6	no no	104,596 134,957	yes	(29.6%) (49.6%)	no no
109	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,498	100690	2013 5	no	122,788	yes	(27.2%)	no
110	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,505	100197	2013 5	no	107,005	yes	0.8%	no
111	yes yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,327 28,568	100458 100713	2014 4	no no	122,702 109,424	yes	(51.2%) (58.0%)	no no
113	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	28,569	100714	2014 4	no	117,271	yes	(3.7%)	no
114 115	yes	no CSP no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,580 29,854	100939 100280	2014 4 2015 3	no	128,067 129,135	yes	(53.1%) (74.1%)	no no
116	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	29,857	100280	2015 3	no no	145,483	yes	(55.6%)	no
117	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,862	100392	2015 3	no	101,913	yes	(66.7%)	no
118	yes	no CSP	MOTORCYCLES LAW - Criminal Investigator  PASS LITH MEDIUM AW State Parcel / CBI	26,171	MC084	2011 7 2012 6	no	71,707	yes	(63.2%)	no
119 120	yes yes	no CSP	PASS UTIL MEDIUN LAW - State Patrol / CBI PASS UTIL MEDIUN LAW - State Patrol / CBI	26,833 26,834	100919 100932	2012 6 2012 6	no no	119,635 104,693	yes	112.3% 22.2%	yes no
121	no	no CSP	SEDAN FULLSIZI LAW - State Patrol / CBI	26,928	100727	2013 5	no	88,974	no	(36.4%)	no
122	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	28,595	100828	2014 4	no	134,262	yes	(46.9%)	no
123 124	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,596 28,598	100830 100859	2014 4	no no	137,812 118,581	yes	30.9% _ 66.7% =	no no
125	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,296	100223	2015 3	no	94,948	no	65.4%	no
126	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,705	100408	2015 3	no	134,942	yes	(43.2%)	no
127 128	yes no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	29,711 29,713	100451 100471	2015 3 2015 3	no no	163,622 89,988	no	(35.8%) _ (70.4%) _	no no
129	yes	no CSP	UTIL FULLSIZE 4X2 LAW - State Patrol / CBI	27,533	100125	2013 5	no	120,615	yes	11.5%	no
130	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	26,599	100221	2012 6	no	125,549	yes	33.6%	no
131	yes yes	no CSP no CSP	SEDAN LARGE, PLAW - State Patrol / CBI SEDAN LARGE, PLAW - State Patrol / CBI	27,456 27,494	100883 100513	2013 5 2013 5	no no	128,919 120,488	yes	(6.4%) _ (12.8%)	no no
133	yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI	27,497	100689	2013 5	no	132,833	yes	(16.0%)	no
134	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	28,572	100862	2014 4	no	146,370	yes	67.9%	no
135 136	yes yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI SEDAN PURSUIT, LAW - State Patrol / CBI	28,978 29,863	100350 100406	2014 4	no no	112,060 141,820	yes	(58.0%) _ (2.5%)	no no
137	yes	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,864	100407	2015 3	no	150,909	yes	75.3%	no
138	no	no CSP	SEDAN PURSUIT, LAW - State Patrol / CBI	29,867	100445	2015 3	no	90,766	no	(43.2%)	no
139 140	yes yes	no CSP	SEDAN LARGE, PLAW - State Patrol / CBI PASS UTIL MEDIUN LAW - State Patrol / CBI	26,614 26,832	100307 100918	2012 6 2012 6	no no	149,996 104,880	yes	(65.6%) _ (22.2%)	no no
1 IV	yes	no CSP	UTIL FULLSIZE 4X2 LAW - State Patrol / CBI	28,073	100918	2012 6	no	102,159	yes	25.0%	no

	All De	oartments - Fleet Managen	ment Requested Vehicle	Replac	cement l	List ar	nd JB	C Staff	Recomm	endati	ion	
	N	umber of Replacement Vehicles Request	sted 777		Number of	Fleet Mg	t Replac	e Vehicle	s Included as (	CNG Cos	t Vehicles	413
	Numb	er of Replacement Vehicles Recommend	ded 593	N	lumber of R	ecomme	nded Re	place Veh	icles req'd as (	CNG Cos	t Vehicles	0
142	yes		ARGE, PLAW - State Patrol / CBI	28,325	100417	2014	4	no	101,397	yes	(20.0%)	no
143 144	yes yes		ARGE, PLAW - State Patrol / CBI JRSUIT, LAW - State Patrol / CBI	28,346 29,725	100420 100585	2014	3	no	103,139 108,673	yes	(51.2%) (25.9%)	no
145	yes		ARGE, PLAW - State Patrol / CBI	27,509	100204	2013	5	no	111,611	yes	(16.8%)	no
146	yes		ARGE, PLAW - State Patrol / CBI	27,514	100220	2013	5	no	122,215	yes	(16.0%)	no
147 148	yes yes		ARGE, PLAW - State Patrol / CBI JRSUIT, LAW - State Patrol / CBI	27,645 29,297	100514 100228	2013	5 3	no	127,215 123,511	yes	38.4% <sub>-</sub> 37.0%	no
149	yes	no CSP UTIL FULLSIZ	IZE 4X2 LAW - State Patrol / CBI	27,621	100134	2013	5	no	107,332	yes	(45.8%)	no
150	yes		JRSUIT, LAW - State Patrol / CBI	28,976	100289	2014	4	no	109,196	yes	(33.3%)	no
151 152	yes yes	no CSP MAXI VAN  Ves CSP PASS VAN 12-	LAW - State Patrol / CBI 2-PASSELAW - State Patrol / CBI	27,679 28,764	100078 100981	2013	5 4	no no	157,826 115,482	yes	(50.0%) <sub>-</sub> (9.8%)	no
153	yes		YBRID (Individual Assigned - Denver Metro / La		100090	2014	4	no	118,972	yes	(5.5%)	no
154	yes		ARGE, PLAW - State Patrol / CBI	26,595	100288	2012	6	no	101,985	yes	(19.2%)	no
155 156	yes ves		ARGE, - LAW - Criminal Investigator ON, 4X-LAW - State Patrol / CBI	26,024 26,873	100809 100007	2011	7	no	110,980 177,741	yes	(40.9%) <sub>-</sub> (86.9%)	no
157	yes	7	ON, 4X·LAW - State Patrol / CBI	27,542	100040	2013	5	no	133,558	yes	(3.3%)	no
158	yes	yes CSP 1 T 4X4 TRUCI		26,881	100987	2012	6	no	172,388	yes	(39.7%)	no
159 160	yes yes	yes         CSP         1 T 4X4 TRUCK           ves         CSP         1 T 4X4 TRUCK		26,882 27,600	100989 100968	2012	5	no	135,646 162,425	yes	(12.3%) _ (16.4%)	no
161	yes	7	ARGE, ·LAW - State Patrol / CBI	25,432	100084	2010	8	no	157,039	yes	24.7%	no
162	yes		ARGE, LAW - State Patrol / CBI	25,987	100770	2011	7	no	154,370	yes	111.8%	yes
163 164	yes yes		ARGE, · LAW - State Patrol / CBI ARGE, · LAW - State Patrol / CBI	25,989 26,582	100776 100100	2011	7	no no	111,255 130,538	yes	(45.2%) <sub>_</sub> 38.7%	no
165	yes		ARGE, ·LAW - State Patrol / CBI	26,584	100116	2012	6	no	109,772	yes	15.1%	no
166	yes		MEDIUN LAW - State Patrol / CBI	26,642	100081	2013	5	no	114,658	yes	(32.1%)	no
167 168	yes yes		IZE 4X2 LAW - State Patrol / CBI ARGE, PLAW - State Patrol / CBI	27,953 26,594	100195 100266	2014	6	no no	109,770 115,718	yes	(50.0%) <sub>-</sub> (4.8%)	no
169	yes		ARGE, LAW - State Patrol / CBI	26,012	100739	2011	7	no	109,842	yes	(38.7%)	no
170	yes		ARGE, LAW - State Patrol / CBI	26,013	100740	2011	7	no	108,949	yes	(35.5%)	no
171 172	yes yes		ARGE, · LAW - State Patrol / CBI ARGE, · LAW - State Patrol / CBI	26,026 26,568	100814 100142	2011	7	no	137,347 115,574	yes	17.2% 130.1%	no yes
173	yes		ARGE, · LAW - State Patrol / CBI	26,572	100159	2012	6	no	108,129	yes	97.8%	no
174	yes		ARGE, LAW - State Patrol / CBI	26,576	100188	2012	6	no	118,886	yes	84.9%	no
175 176	yes yes		ARGE, 'LAW - State Patrol / CBI ARGE, 'LAW - State Patrol / CBI	26,577 26,589	100190 100071	2012	6	no	105,947 123,265	yes	51.6% _ 20.4%	no
177	yes		YBRID (LAW - State Patrol / CBI	28,406	100178	2014	4	no	104,372	yes	16.4%	no
178	yes		ARGE, LAW - Criminal Investigator	26,186	100734	2011	7	no	101,171	yes	(36.6%)	no
179 180	yes yes		IEDIUN LAW - State Patrol / CBI  .ARGE Motor Pool - Localized Agency Restricted	26,643 19,975	100079 155PRP	2013	5 13	no no	119,602 137,417	yes	(50.6%) _ (58.1%)	no
181	yes	no FIRE PREVENTION & (STA WGN M		25,623	871TTX	2010	8	no	115,955	yes	342.1%	yes
182	yes	no COLO BUREAU OF INVPASS UTIL LA		22,401	952HZF	2007	11	no	138,980	yes	264.4%	yes
183 184	no yes	yes COLO BUREAU OF INVSEDAN FUI  no COLO BUREAU OF INVPASS UTIL ME		22,603 28,786	215IXZ 123SXQ	2007	11 4	no	115,727 133,046	yes	32.1% _ 33.3%	no
185	yes	no FIRE PREVENTION & (PASS UTIL LA		22,740	732XQI	2007	11	no	163,888	yes	15.3%	no
186	yes	yes FIRE PREVENTION & (PASS UTIL SM		23,103	837XQI	2008	10	no	165,695	yes	(16.9%)	no
187 188	yes yes	no FIRE PREVENTION & (PU SMALI Ves FIRE PREVENTION & (3/4 T 4X4 TRU	.L, 4X4 Individual Assigned - Statewide UCK Individual Assigned - Statewide	26,996 27,002	832FKI 256A73	2006	9	no	147,600 155,104	yes	(40.5%) <sub>_</sub> 55.9%	no
189	yes		ON, 4X Individual Assigned - Statewide	27,857	766DQZ	2013	5	no	141,459	yes	0.0%	no
190	yes	yes FIRE PREVENTION & (1 T 4X4 TRUCK		31,265	086DHT	2003	15	yes	152,303	yes	11.0%	no
191 192	yes ves	no FIRE PREVENTION & (OVERSIZED)  no FIRE PREVENTION & (OVERSIZED)		31,277 31,287	037DHS TEMP202	2002	16 17	yes yes	154,116 137,282	yes	10.3% 102.8%	no yes
172	158	15		31,207	113111 202	2001	.,	yes	137,202	yes	102.070	yes
Regulat	tory Agencies										-	
1	yes	7.55	ON, 4X Individual Assigned - Statewide	22,452	390IXZ	2007	11	no	160,843	yes	321.6%	yes
3	yes		.L., 4X4 Individual Assigned - Statewide .L., 4X4 Individual Assigned - Statewide	25,376	766TTX 836ZEC	2010	- 8 - 5	no	169,062 156,501	yes	(10.7%) <sub>-</sub> (29.1%)	no
4	yes no		L, 4X4 Individual Assigned - Statewide  L, 4X4 Individual Assigned - Statewide	27,387 27,389	838ZEC	2013	5	no no	148,004	no	(78.6%)	no
5	yes	yes PUBLIC UTILITIES COLPASS UTIL SM	MALL, 4Motor Pool - Localized Agency Restricted	25,832	376VKH	2010	8	no	163,965	yes	(73.4%)	no
6 7	yes		MIDSIZI Motor Pool - Localized Agency Restricted L., 4X4 Individual Assigned - Statewide	26,217 26,803	347XQJ 173UHF	2011	7	no	184,522 169,204	yes	12.0% _ (47.6%)	no
8	yes no		.L, 4X4 Individual Assigned - Statewide	26,805	175UHF	2012	6	no	144,415	no	19.4%	no no
9	yes	no Plumbers Board Pu Smali	.L., 4X4 Individual Assigned - Statewide	27,386	835ZEC	2013	5	no	157,721	yes	(47.6%)	no
10	yes yes		.L, 4X4 Individual Assigned - Statewide ON, 4X Individual Assigned - Statewide	27,391 28,491	840ZEC 309OSQ	2013	5 4	no no	154,182 175,780	yes	31.1% _ 27.0%	no no
12	yes		ON, 4X Individual Assigned - Statewide	28,935	777QFI	2014	4	no	180,557	yes	24.3%	no
13	yes 11	yes PLUMBERS BOARD PU 1/2 TC 5	ON, 4X Individual Assigned - Statewide	29,419	663XQI	2015	3	no	154,068	yes	(45.9%)	no
	11	J									-	
1		WOO DATA SERVICIO OF THE CONTROL OF	MATE AT ECLIPS.	22.240	2001431	2007	11		157 (72		10.207	
2	yes yes	yes DATA SERVICE CENTI PASS UTIL SM no DATA SERVICE CENTI PASS UTIL ME		22,248	208JAN 484IXZ	2007	11	no no	156,673 168,798	yes	10.3% _ 20.0%	no no
3	yes	yes DRIVERS LICENSE SEDAN FUI	JLLSIZI Motor Pool - Localized Agency Restricted	23,607	519REM	2008	10	no	153,842	yes	525.9%	yes
4	yes		IDSIZE Motor Pool - Localized Agency Restricted		306TFH	2009	9	no	150,344	yes	(90.5%)	no
5	no yes		IDSIZE Motor Pool - Localized Agency Restricted IDSIZE Motor Pool - Localized Agency Restricted		168TTX 761BAW	2009	9	no yes	149,431 144,123	no no	(6.0%) <sub>-</sub> (13.1%)	no no
7	yes	yes GAMING COMMISION PASS UTIL SM	MALL, 4LAW - Criminal Investigator	23,692	096RBT	2008	10	no	133,829	yes	35.1%	no
8	yes	no GAMING COMMISION STA WGN M		24,276	240TFH	2009	9	no	136,523	yes	(45.7%)	no
9	yes yes	no GAMING COMMISION STA WGN MI	-	24,284 24,301	335TTV 335TFH	2009	9	no no	152,611 161,757	yes	(3.3%) <sub>-</sub> (15.2%)	no
11	yes	no GAMING COMMISION STA WGN M	MIDSIZILAW - Criminal Investigator	24,812	314TTX	2009	9	no	132,361	yes	(86.1%)	no
12	yes		I MINI-I Specialized Equipment (Exempt)	23,228	003RBT	2008	10	no	152,272	yes	(80.9%)	no
13	yes yes		I MINI-I Specialized Equipment (Exempt)  I MINI-I Specialized Equipment (Exempt)	24,439	444TTX 448TTX	2009	9	no	138,409 136,967	no	280.0% 143.6%	yes yes
15	no	no LOTTERY CARGO VAN	MINI-ISpecialized Equipment (Exempt)	25,367	747TTX	2010	8	no	135,205	no	(29.1%)	no
16 17	no		MINI-I Specialized Equipment (Exempt)	25,368 25,371	748TTX 827TTX	2010 2010	8	no	133,705 149,111	no	41.8% (50.0%)	no
18	no yes		I MINI-I Specialized Equipment (Exempt)  JLLSIZI Motor Pool - Localized Agency Restricted		268CSD	2006	12	no	169,057	yes	(60.7%)	no
19	yes	no med marj enf sedan lai	ARGE, PLAW - Criminal Investigator	24,074	532ETV	2009	9	no	132,864	yes	217.2%	yes
20	yes	yes TAX COMPLIANCE SEDAN HY	YBRID (Individual Assigned - Denver Metro / La	g 2/,356	693HUB	2013	5	no	168,560	yes	33.3%_	no

		•		0	t Requested Vehicle l	•								
	N	lumber of l	Replacement Veh	icles Requested	777		Number of	Fleet Mg	gt Repla	ce Vehicles	Included as	CNG Cos	t Vehicles	413
	Numb	er of Repla	acement Vehicles	Recommended	593	N	Number of R	ecomme	nded Re	place Vehi	icles req'd as (	CNG Cos	t Vehicles	0
21	no 16	yes 16	TAX COMPLIANCE	SEDAN FULLSIZ	Handividual Assigned - Denver Metro / Large	27,366	676HUB	2013	5	no	134,580	no	(85.7%)	no
Transpo	ortation												-	
1	yes		ALAMOSA		Individual Assigned - Statewide	20,970	276DAK	2006	12	no	157,525	yes	(70.2%)	no
3	yes yes		AURORA AURORA		<ul> <li>Individual Assigned - Denver Metro / Large</li> <li>Individual Assigned - Denver Metro / Large</li> </ul>	19,046 19,047	823BAW 824BAW	2003	15 15	yes yes	157,797 117,573	no	(76.2%) 109.5%	no yes
4	yes		AURORA		GIndividual Assigned - Denver Metro / Large	22,382	391IXZ	2007	11	no	155,921	yes	(9.8%)	no
5	no		AURORA		-l Motor Pool - Localized Agency Restricted	22,431	934REL	2007	11	no	134,791	no	0.0%	no
7	no yes		AURORA AURORA		& Individual Assigned - Denver Metro / Large & Individual Assigned - Denver Metro / Large	24,563	455TTX 473TTX	2009	9	no	146,090 172,955	ves	(90.2%) (73.8%)	no
8	no		AURORA	. , , .	& Individual Assigned - Denver Metro / Large	25,330	725TTX	2010	8	no	144,689	no	(54.1%)	no
9	yes		AURORA		Motor Pool - Localized Agency Restricted	26,701	594UHA	2012	6	no	173,824	yes	178.7%	yes
10	no		AURORA		& Individual Assigned - Denver Metro / Large	26,741	188UHF	2012	6	no	141,761	no	44.3%	no
11	yes yes		AURORA AURORA		& Individual Assigned - Denver Metro / Large 4 Motor Pool - Localized Agency Restricted	26,745 14,628	200UHF 485UHD	2012	17	no yes	148,850 146,419	no	116.4%   37.4%	yes no
13	yes	,	AURORA		I Motor Pool - Localized Agency Restricted	15,004	434BAW	2001	17	yes	151,615	yes	(1.6%)	no
14	yes		AURORA		4Individual Assigned - Denver Metro / Large	20,067	044DHU	2005	13	no	116,062	no	131.7%	yes
15	yes		AURORA		I Motor Pool - Localized Agency Restricted	20,351	338DHU	2005	13	no	105,843	no	152.5% 222.8%	yes
16 17	yes yes		AURORA AURORA		4Individual Assigned - Denver Metro / Large 4Individual Assigned - Denver Metro / Large		862BHF 833HZF	2006	11	no	139,878 165,306	no yes	10.6%	yes no
18	yes		CRAIG		'Individual Assigned - Statewide	23,354	900REL	2008	10	no	162,767	yes	(3.6%)	no
19	yes		CRAIG		Individual Assigned - Statewide	24,512	327TTX	2009	9	no	212,389	yes	(46.3%)	no
20	yes		DENVER DENVER		4Motor Pool - Localized Agency Restricted 4Motor Pool - Localized Agency Restricted	13,107 16,401	830BAU 151DHU	2000	18	yes	143,884 121,558	no	(52.0%) 352.0%	no
22	yes yes	,	DENVER		4Motor Pool - Localized Agency Restricted	16,504	584BAW	2002	16	yes yes	134,607	no	144.7%	yes yes
23	yes		DENVER		CMotor Pool - Localized Agency Restricted	19,285	214DHT	2003	15	yes	114,078	no	151.9%	yes
24	yes		DENVER		4Motor Pool - Localized Agency Restricted	20,052	416DHU	2005	13	no	104,591	no	325.2%	yes
25 26	yes		DENVER DENVER		C Motor Pool - Localized Agency Restricted C Individual Assigned - Denver Metro / Large	20,076	951BAW 284FTI	2005	13	no	148,911	no	312.7%	yes
27	yes yes		DENVER		(Motor Pool - Localized Agency Restricted	21,082	284ETL 297ETL	2006	12	no no	155,029 136,795	no	31.6% 113.6%	no
28	yes		DENVER		4Motor Pool - Localized Agency Restricted	22,249	207JAN	2007	11	no	175,975	yes	(56.9%)	no
29	yes		DENVER		4Motor Pool - Localized Agency Restricted	23,261	847REL	2008	10	no	152,442	yes	(4.9%)	no
30	no yes		DENVER DENVER		Individual Assigned - Denver Metro / Large VIndividual Assigned - Denver Metro / Large	23,335 24,488	504REM 419TTV	2008	9	no	138,688 147,304	no	(64.6%) 275.8%	no
32	ves		DENVER		4Motor Pool - Localized Agency Restricted	19,033	319UHD	2003	15	yes	131,633	no	225.2%	yes yes
33	yes		CDOT STAFF		Motor Pool - Localized Agency Restricted	20,701	697VKH	2006	12	no	145,286	no	780.3%	yes
34	yes		DURANGO		· Motor Pool - Localized Agency Restricted	20,073	991BAW	2005	13	no	153,938	yes	169.5%	yes
35 36	yes yes		DURANGO DURANGO		V Motor Pool - Localized Agency Restricted V Motor Pool - Localized Agency Restricted	20,140 21,118	758BAV 853BHF	2005	13 12	no	158,466 139,481	no	(41.0%) 377.3%	no yes
37	ves		DURANGO		Motor Pool - Localized Agency Restricted	21,120	332FKJ	2006	12	no	152,282	yes	82.0%	no
38	yes		DURANGO	3/4 T CW CAB 4X4	Motor Pool - Localized Agency Restricted	22,412	829HZF	2008	10	no	146,418	no	287.3%	yes
39 40	yes		DURANGO		Motor Pool - Localized Agency Restricted	23,318 24,033	261REM	2008	10	no	108,265	no	278.8%	yes
41	no no		DURANGO DURANGO		(Motor Pool - Localized Agency Restricted 4Motor Pool - Localized Agency Restricted	24,496	218TFH 357TFH	2009	9	no	130,500 130,366	no no	(33.3%) (37.4%)	no
42	no		DURANGO		Motor Pool - Localized Agency Restricted	25,340	929TTX	2011	7	no	139,622	no	14.3%	no
43	yes		DURANGO		7 Individual Assigned - Statewide	23,441	545REM	2008	10	no	171,477	yes	229.5%	yes
44 45	yes		DURANGO DURANGO		Undividual Assigned - Statewide	27,324	786ZEC 840REL	2013	5 10	no	174,507	yes	(13.1%)	no
46	yes no		DURANGO		Motor Pool - Localized Agency Restricted - Individual Assigned - Statewide	23,298	890REL	2008	10	no	127,997 139,126	no	165.2% (94.0%)	yes no
47	no		DURANGO		VIndividual Assigned - Denver Metro / Large	21,137	212CSD	2006	12	no	140,969	no	40.9%	no
48	yes	/	DURANGO		Individual Assigned - Statewide	24,637	430TTX	2009	9	no	201,017	yes	128.6%	yes
49 50	ves		GRAND JUNCTION GRAND JUNCTION		1Motor Pool - Localized Agency Restricted CIndividual Assigned - Denver Metro / Large	16,495 19,282	009DHS 217DHT	2002	16 15	ves	158,550 161,752	yes	(7.9%) 151.9%	no
51	yes yes		GRAND JUNCTION		& Individual Assigned - Denver Metro / Large	20,187	243DHU	2005	13	yes no	132,785	no	252.5%	yes yes
52	yes		GRAND JUNCTION		Motor Pool - Localized Agency Restricted	21,123	197DAK	2006	12	no	148,543	no	132.8%	yes
53	yes		GRAND JUNCTION		Motor Pool - Localized Agency Restricted		310HZG	2006	12	no	153,691	yes	127.0%	yes
55	no yes		GRAND JUNCTION GRAND JUNCTION		Motor Pool - Localized Agency Restricted Individual Assigned - Denver Metro / Large	23,331	369REM 310TTV	2008	10	no no	130,611 151,396	no yes	43.0% (16.4%)	no no
56	no		GRAND JUNCTION		Individual Assigned - Denver Metro / Large		896TTX	2010	8	no	138,859	no	34.4%	no
57	yes		GRAND JUNCTION		GIndividual Assigned - Statewide	21,280	200DAK	2006	12	no	138,875	no	532.8%	yes
58	no		GRAND JUNCTION		· Individual Assigned - Denver Metro / Large	23,352	008RBT	2008	10	no	132,970	no	9.5%	no
59 60	no yes		GRAND JUNCTION GRAND JUNCTION		Motor Pool - Localized Agency Restricted 1Motor Pool - Localized Agency Restricted	23,365 24,451	432REM 356TFH	2008	10	no	136,659 164,767	ves	(84.8%) 135.0%	no yes
61	yes		GRAND JUNCTION		Individual Assigned - Denver Metro / Large		493TTX	2009	9	no	149,439	no	322.2%	yes
62	no	yes	GRAND JUNCTION	3/4 T 4X4 TRUCK	Individual Assigned - Statewide	27,332	775DQZ	2013	5	no	149,218	no	(20.6%)	no
63	yes	7	GRAND JUNCTION		Motor Pool - Localized Agency Restricted	27,343	919ZEC	2013	5	no	206,925	yes	48.7%	no
64	yes yes		GRAND JUNCTION GRAND JUNCTION		Motor Pool - Localized Agency Restricted 1Motor Pool - Localized Agency Restricted	28,902 29,650	393ZRW QTL516	2014	2	no	177,656 151,892	ves	0.0%	no
66	no		GRAND JUNCTION		Motor Pool - Localized Agency Restricted  Motor Pool - Localized Agency Restricted	25,282	705TTX	2010	8	no	134,709	no	(50.0%)	no
67	no		GRAND JUNCTION	PASS UTIL MEDIUI	Motor Pool - Localized Agency Restricted	25,283	706TTX	2010	8	no	133,836	no	4.5%	no
68	no	yes	GRAND JUNCTION		Motor Pool - Localized Agency Restricted	25,292	717TTX	2010	8	no	132,530	no	(37.7%)	no
69 70	no		GRAND JUNCTION		7 Individual Assigned - Denver Metro / Large 7 Individual Assigned - Denver Metro / Large	,	724TTX	2010	8	no	133,892	no	(36.1%)	no
70	yes yes		GREELEY GREELEY		Z Individual Assigned - Denver Metro / Large & Individual Assigned - Denver Metro / Large	16,481 22,438	283DHU 729HZF	2002	16 11	yes no	159,890 168,260	yes	0.0% 275.4%	no yes
72	yes		GREELEY		& Individual Assigned - Denver Metro / Large	,	176RBT	2008	10	no	175,342	yes	(24.6%)	no
73	yes	yes	GREELEY	PU 1/2 TON, 42	7 Individual Assigned - Denver Metro / Large	23,164	317RBT	2008	10	no	113,024	no	180.3%	yes
74	no		GREELEY		V Individual Assigned - Denver Metro / Large	23,321	814REL	2008	10	no	137,826	no	(74.2%)	no
75 76	no		GREELEY GREELEY		Individual Assigned - Denver Metro / Large I Motor Pool - Localized Agency Restricted	23,344	888REL 472TTX	2008	9	no	131,086 134,406	no	21.4% (57.5%)	no
77	no no		GREELEY		Motor Pool - Localized Agency Restricted  Motor Pool - Localized Agency Restricted	24,636	497TTX	2009	9	no no	137,393	no no	31.1%	no
78	no		GREELEY		4Individual Assigned - Denver Metro / Large	22,476	426IXZ	2007	11	no	133,197	no	13.0%	no
79	no		GREELEY		Motor Pool - Localized Agency Restricted	24,519	328TTX	2009	9	no	131,871	no	(49.5%)	no
80 81	no		GREELEY GREELEY		& Individual Assigned - Denver Metro / Large & Individual Assigned - Statewide	25,323 26,754	635TTX 304YOO	2010	8	no	130,615 168,097	no	(63.9%) _ (3.3%)	no
82	yes yes		GREELEY		4 Individual Assigned - Statewide 4 Individual Assigned - Denver Metro / Large		408DHU	2012	13	no	152,406	yes	(81.3%)	no
	no		GREELEY		Motor Pool - Localized Agency Restricted	22,411	958HZF	2007	11	no	138,375	no	(60.6%)	no
83			CDOT STAFF	PU 1/2 TON, 43	Motor Pool - Localized Agency Restricted	20,103		2005	13	no	190,137	yes	577.0%	yes
84	yes													
	yes yes yes	no	CDOT STAFF CDOT STAFF	PASS UTIL MEDIUI	V Individual Assigned - Denver Metro / Large V Individual Assigned - Statewide	24,388 26,749	417TTV	2009 2012	9	no no	155,363 188,108	yes yes	(78.8%) 6.6%	no no

	All De	partm	ents - Fleet l	Manag	emen	t Requested Vehicle	Replac	ement l	List ar	ıd JB	C Staff	Recomm	endat	tion	
	N	lumber of	Replacement Vel	nicles Req	uested	777		Number of	Fleet Mg	t Replac	ce Vehicles	Included as C	CNG Co	st Vehicles	413
	Numb	er of Rep	lacement Vehicles	Recomm	ended	593	N	umber of R	ecomme	nded Re	place Vehi	cles req'd as C	CNG Co	st Vehicles	0
88	ves	no	MOUNTAIN	PASS UTI	L MEDIUN	Motor Pool - Localized Agency Restricted	21,150	304ETL	2006	12	no	113,739	no	189.4%	yes
89	yes	no	CDOT STAFF	PASS UTI	L LARGE,	Special Program - Grant, Federal Requirem	25,624	684XQI	2010	8	no	155,468	yes	(50.0%)	no
90	yes	yes	CDOT STAFF	PASS UTI	L SMALL,	4 Individual Assigned - Statewide	21,105	860BFB	2006	12	no	179,783	yes	9.8%	no
91	no	no	ADMINISTRATION	PASS UTI	L LARGE,	· Motor Pool - Localized Agency Restricted	20,256	565DHU	2005	13	no	139,515	no	(33.3%)	no
92	yes	yes	ADMINISTRATION	PASS UTI	L HYBRID	Individual Assigned - Denver Metro / Larg	25,211	627TTX	2010	8	no	156,939	yes	16.7%	no
93	no	yes	PUEBLO	PASS UTI	L SMALL,	4Individual Assigned - Denver Metro / Larg	20,064	704FHT	2005	13	no	146,961	no	(61.8%)	no
94	yes	no	PUEBLO	PASS UTI	L MEDIUN	Individual Assigned - Denver Metro / Larg	21,110	882BFB	2006	12	no	153,695	yes	(89.4%)	no
95	no	yes	PUEBLO	PU 1/	2 TON, 4X	- Individual Assigned - Denver Metro / Larg	21,149	199DAK	2006	12	no	140,356	no	(78.7%)	no
96	no	yes	PUEBLO	PU 1/	2 TON, 4X	- Individual Assigned - Denver Metro / Larg	22,416	660UQU	2007	11	no	133,298	no	(4.9%)	no
97	yes	no	PUEBLO	PASS UTI	L MEDIUN	Individual Assigned - Denver Metro / Larg	22,420	174HZG	2007	11	no	106,683	no	242.4%	yes
98	yes	yes	PUEBLO	PU 1/	2 TON, 4X	Individual Assigned - Denver Metro / Larg	23,253	149RBT	2008	10	no	122,386	no	259.0%	yes
99	yes	yes	PUEBLO	PU 1/	2 TON, 4X	- Individual Assigned - Denver Metro / Larg	23,254	150RBT	2008	10	no	144,608	no	423.0%	yes
100	yes	no	PUEBLO	PASS UTI	L MEDIUN	Individual Assigned - Denver Metro / Larg	23,264	835REL	2008	10	no	133,937	no	266.7%	yes
101	no	yes	PUEBLO	PU 1/	2 TON, 4X	: Individual Assigned - Denver Metro / Larg	23,411	304REM	2008	10	no	139,588	no	16.5%	no
102	no	yes	PUEBLO	PU 1/	2 TON, 4X	Individual Assigned - Denver Metro / Larg	24,561	112TTX	2009	9	no	131,024	no	21.3%	no
103	yes	yes	PUEBLO	PU 1/	2 TON, 4X	Individual Assigned - Denver Metro / Larg	25,315	761TTX	2010	8	no	130,911	no	373.8%	yes
104	no	yes	TUNNEL MAINTEN.	AN 3/4 T CW	CAB 4X4	Motor Pool - Localized Agency Restricted	22,501	104PRP	2008	10	no	131,271	no	46.0%	no
105	no	yes	TUNNEL MAINTEN.	AN PU 1/	2 TON, 4X	Individual Assigned - Statewide	23,444	049RBT	2008	10	no	133,831	no	37.7%	no
106	no	yes	TUNNEL MAINTEN.	AN PU 1/	2 TON, 4X	Individual Assigned - Denver Metro / Larg	25,318	646TTX	2010	8	no	142,687	no	27.9%	no
107	ves	yes	TUNNEL MAINTEN.	ANPU 1/	2 TON, 4X	Individual Assigned - Denver Metro / Larg	26,698	591UHA	2012	6	no	203,365	yes	1.6%	no
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